



**AUDITED FINANCIAL STATEMENTS**

**For the Year Ended 31 March 2022**

**C o n t e n t s**  
**FINANCIAL STATEMENTS**

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## NARRATIVE REPORT 2021/22

This report seeks to provide a summary and a straightforward explanation of, often complicated, local government finance arrangements. It aims to summarise the key events during the year, their associated financial impact and make the Financial Statements easier to understand. The Narrative Report, together with the Annual Governance Statement and the auditor's report, are outside the scope of the formal Accounts, but all the documents constitute the Council's Financial Report for 2021/22.

The Narrative Report and the detailed accounts aim to provide information to members of the public; electors and residents of the district; council members; partners; stakeholders and other interested parties so that they can:

- understand the financial position of the Council and its outturn for 2021/22;
- have confidence that the public money with which the Council has been entrusted has been used and accounted for in an appropriate manner;
- be assured that the financial position of the Council is secure.

To assist readers in understanding the financial position of East Lindsey District Council, the Narrative Report is structured to provide additional information in the following sections:

- An explanation of the Financial Statements;
- The way the Council achieves best value for council taxpayers' money through effective Financial Management;
- Information about East Lindsey as a place;
- Information about the Council's structure and management;
- A summary of Performance for the Council 2021/22;
- Overview of the Council's finances;
- Future financial challenges that the Council faces.

The Statement of Accounts has been produced within the statutory deadlines set out in the Accounts and Audit Regulations 2015 and the Value for Money conclusion is unqualified indicating that the Council has proper arrangements in place to secure value for money.

The Council's approach to finance will continue to evolve, developing the self-service nature of financial/service management in all operations. This working model also supports current, and future, changes in the Council as it strives to increase income, reduce costs, manage demand, transform working practices, introduce innovation and maintain performance.

The Narrative Report aims to give a clear picture of the Statement of Accounts and shows how Council Tax, and other sources of income are used to provide the full range of Council Services. The Financial Statements are required to be prepared in line with International Financial Reporting Standards (IFRS) meaning that the Council's Accounts are prepared on a similar basis to those produced in other sectors of the economy.

## 1. The Statement of Accounts

The accounts are available on the Council's website at [www.e-lindsey.gov.uk](http://www.e-lindsey.gov.uk)

The Statements for the Council have been prepared on the going concern accounting basis, i.e., on the assumption that the functions of the authority will continue in operational existence for the foreseeable future. This assessment is based in part on the sound financial position of the Council in particular:

- the delivery of a balanced outturn position for 2021/22;
- the establishment of a balanced budget for 2022/23 with an embedded delivery programme aimed at delivering ongoing efficiencies and new opportunities;
- the Council has sufficient resources to meet its immediate financial commitments; and
- has robust governance arrangements in place.

The Statement of Accounts sets out the Council's income and expenditure for the year, and its financial position at 31 March 2022. It comprises core and supplementary statements, together with disclosure notes. The format and content of the financial statements is prescribed by the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2021/22, which in turn is underpinned by International Financial Reporting Standards.

The main financial statements are:

- The Comprehensive Income and Expenditure Statement which records the Council's income and expenditure for the year. The top half of the statement provides an analysis by Assistant Director area. The bottom half of the statement deals with corporate transactions and funding.
- The Movement in Reserves Statement that is a summary of the changes to the Council's reserves over the course of the year. The reserves are either "usable", which can be applied to fund expenditure or reduce local taxation, or "unusable" which must be set aside for specific purposes in the future.
- The Balance Sheet which is a "snapshot" of the Council's assets, liabilities, cash balances and reserves at the end of the year.
- The Cash Flow Statement which shows the reason for changes in the Council's cash balances during the year,
- Accounting Policies that explain the basis of the figures presented in the accounts
- Notes to the Accounts that provide further detail relating to items in the main financial statements, assumptions made about the future and major estimations made.
- The Expenditure and Funding Analysis that shows how annual expenditure is used and funded from resources (government grants, council tax and business rates) by local authorities in comparison with those resources consumed or earned by authorities in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the Council's services.

The Supplementary Financial Statements are:

- The Collection Fund which reflects the statutory requirement for the Council to maintain a separate account providing details of receipts of Council Tax and Business Rates, and any associated payments to precepting authorities, and the Government.

New for this year, the Council has produced Group Accounts for 2021/22, consisting of a Comprehensive Income and Expenditure Statement, Movement in Reserves Statement, Balance Sheet and Cash Flow Statement, consolidating the transactions relating to its subsidiary Company Invest East Lindsey Limited and the council's share of Public Sector Partnership Services Limited (PSPSL), which is accounted for as an associate.

The Annual Governance Statement sets out the Council's approach to corporate governance and how it manages its governance arrangements in accordance with the Code of Governance and has been fully reviewed as part of this year's process.

A Glossary of key terms can be found at the end of this publication.

## 2. Financial Management

The Council remains committed to delivering quality frontline services which its residents want, and which will deliver the Council's corporate priorities. Effective financial management at both corporate and service levels is a key to achieving this particularly in a period when the Councils' resources are reducing and likely to continue to do so.

The Council's approach to these challenges is set out in the 2021/22 Budget and the Medium-Term Financial Plan, approved by Council on 2 March 2022. These presented a balanced position after a wide-ranging review of activities as part of its new Partnership arrangement and where it is proactively looking at more efficient ways of working to ensure the Council can flex within the context of the current challenging environment. Within the capital programme, funding has been allocated to support growth in the district, specifically for more affordable housing, investment in new technology and improvements to private sector housing. A hugely significant programme of activity supported through Towns Funding is also now underway, in addition to significant changes relating to the Council main office base, all of which provide exciting opportunities for the Council and its localities looking forward.

The council achieves effective financial management through:

- Regular and informative financial management reports aligned to service performance. These are available on demand for service managers and produced quarterly for the Executive Board and Scrutiny.
- Sound financial practices across the Council.
- Ensuring that money raised from public taxation is used efficiently and effectively to meet local needs and priorities.
- Ensuring that the Medium-Term Financial plan projections are robust, appropriate and deliverable, so that services can be maintained at the highest quality possible despite the substantial contraction that is projected to take place in both revenue and capital budgets.
- Continuing Organisational Development which aims to reduce revenue costs and increase income in order to meet the ongoing financial challenges that the Council faces.
- Building on the Strategic Alliance with Boston Borough Council at the start of the year and then the South East Lincolnshire Council Partnership (S&ELCP) in the second half of the year to ensure best use of taxpayer resources to deliver Council services.

The Government's transparency agenda encourages local authorities to make public data openly available. Details of transparency items such as the Council's spend on items over £500, contracts and pay, and benefits for senior officers can be found on the Council's website:

<https://www.e-lindsey.gov.uk/article/5166/Data-and-Information>

## 3. Our District

Extending over 1,762 square kilometres, East Lindsey is the third largest district in the UK. It is also one of the most sparsely populated, with its population of 140,741 spread among some 200 settlements. The district does not have a single dominating urban center, instead, its distinctive widespread settlement pattern is a legacy of a history of small farming communities with local markets. The district is home to a greater number of older people than the national norm and its coastal towns and villages are popular retirement destinations. The district is a safe and healthy place to live with low crime rates and very little noise, air, light, or water pollution with many residents having migrated to the district for the quality of life.

There are pockets of social deprivation and unemployment is slightly higher than the national mean, average earnings are relatively low and dependence on benefits is high, particularly along the coast where seasonal and temporary employment is common. Four settlements (Louth, Horncastle, Alford and Spilsby) have built on their historic market town roles to grow and serve wider rural hinterlands. On the coast, Mablethorpe and Skegness have grown to serve both a local rural hinterland and a vibrant but seasonal tourism market which has been impacted upon, as a result of the Covid-19 pandemic.

These two different groups of settlements have contrasting characters. The former have attractive town centers, with market squares, streets typified by red brick buildings with pantile or slate roofs. The latter have a much more mixed visual character. The Lincolnshire Wolds is the only Area of Outstanding Natural Beauty in the East Midlands region and covers one third of the district's area. The holiday coast between Mablethorpe

and Skegness is characterised by lively seaside resort activity. Caravan parks along the coastal plain, accommodating upward of 32,000 static vans, are a popular feature. In addition, this area contains pockets of wild coast and now encompasses a coastal country park.

Farming remains the dominant land use across the district. Farm diversification is increasing with more farm-based tourism activities becoming a growing feature in the countryside. The district’s relative isolation, dispersed settlements, and thinly spread public transport services all add to a high level of car dependency. The district has a rich heritage dating from the Middle Ages with an interesting and varied history.

#### 4. East Lindsey District Council

##### Organisational Structure

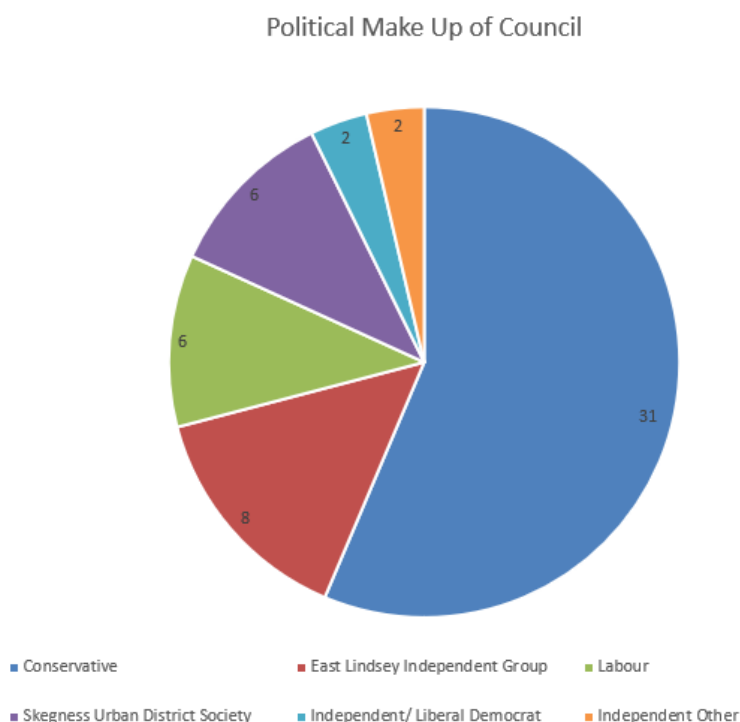
The Council, together with its partner organisations and external contractors, delivers a wide range of services to its residents, businesses and visitors.

The Council is organised into four directorates:

- Communities dealing with Wellbeing and Community Leadership, Regulatory, Leisure and Culture and Neighbourhoods
- Corporate development dealing with Corporate Strategy, Finance and Governance
- Growth dealing with Economic Growth, Planning and Strategic Infrastructure and Strategic Growth and Development
- Programme Delivery dealing with Strategic Projects and General Fund Assets.

##### Political structure

East Lindsey has 37 electoral wards, and the Council consists of 55 councillors. The political makeup of the Council at the end of the year was:



East Lindsey District Council is a forward-thinking, entrepreneurial, and innovative authority, which continues to strive for excellence and deliver great value for money for its residents, whilst making the most of the huge opportunities for economic growth in the district.

The Council has adopted the Leader and Executive model as its political management structure arising from the Local Government and Public Involvement in Health Act 2007. The Leader of the Council has

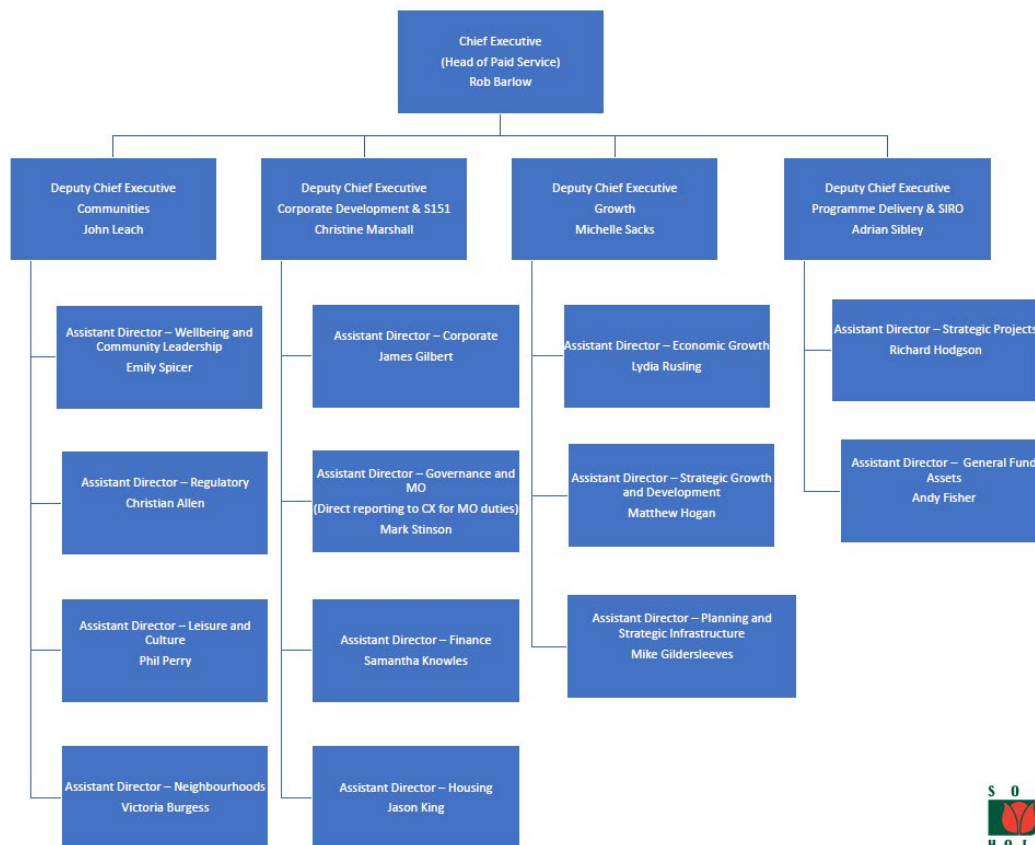
responsibility for the appointment of Members of the Executive, the allocation of Portfolios and the delegation of Executive Functions.

All councillors meet as the Council, here councillors decide the Council's overall policies and set the budget and council tax each year. The Council holds to account the Executive and Committees. The Executive is made up of the Leader, Deputy Leader and Portfolio Holders, each Portfolio Holder has specific responsibilities over an area of the Council's activities.

Executive Members are held to account by a system of scrutiny, which is also set out in the Constitution. Scrutiny of Executive decisions for 2021/22, including the setting of a balanced budget for 2021/22, has been undertaken by the Governance and Audit Committee

## Staffing

The South and East Lincolnshire Councils Partnership (Boston Borough Council, East Lindsey District Council and South Holland District Council) launched on 1 October 2021. This created the senior management structure for the three authorities shown below. This has led to each of the Council's saving money on their previous arrangements and has created opportunity for greater cross working and to drive out further efficiencies going forward such as shared resources and expertise, exploring the opportunity for joint procurements, knowledge sharing and creating a greater voice for south and east Lincolnshire on the national stage.



South & East Lincolnshire Councils Partnership



served by One Team

## 5. Council Priorities, Corporate Strategy and Performance

East Lindsey District Council's Corporate Strategy sets out the direction of travel from 2020 to 2030 and is available on the Council's website: -

<https://www.e-lindsey.gov.uk/media/4860/Corporate-Strategy/pdf/Corporate Strategy 2020 to 2030 single pages.pdf?m=63718936479370000>

It identifies where the Council will focus its efforts and resources to improve the area for its community. The Council is ambitious for the District. East Lindsey wants to be a Council that is looking to the future in a fast changing local, international and global environment. It is known that it is highly likely that the Council will need to adapt and flex in order to achieve its aims, but it is important to set out clearly where the Council wants to get to.

The Strategy focuses on seven priorities:

1. Help to enable a supply of homes that meet needs and aspirations
2. Support town centres to remain vital and viable as shopping habits change
3. Adapt to meet the challenge of a changing natural environment
4. Maximise healthy and active lives
5. Create an environment that helps businesses to survive and grow
6. Improve equality of opportunity across the district and in target areas
7. Be creative in generating income to the Council so that it can afford to continue delivering high quality services that make use of the latest technologies and focus on the needs and aspirations of residents.

### **How East Lindsey District Council performed in 2021/22**

The Council proactively monitors delivery of its services through a number of Key Performance Indicators (KPIs) which are linked to priorities within the Corporate Strategy. The KPIs are monitored by the Council's Performance Team and reported to Management Team on a monthly basis and to the Council's Executive Board and Overview Committee on a quarterly basis. In 2021/22 the Council monitored a total of 26 KPIs. Out of the 26 KPIs there were 8 BPI's meeting or exceeding their target, 3 KPIs are within tolerance, 11 KPIs are below target and a further 4 are missing data.

In 2021/22 the Council delivered the following actions from the Annual Delivery Plan:

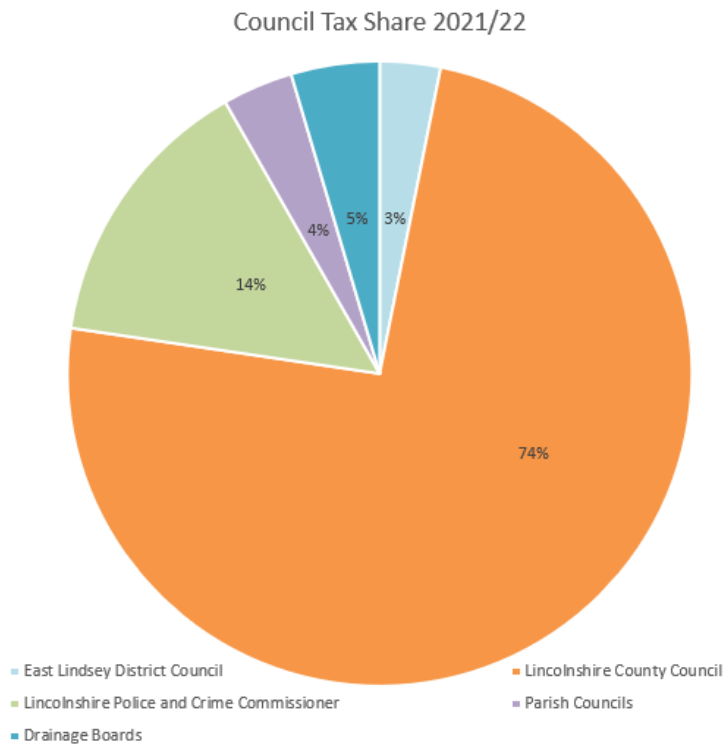
- Created a new partnership with Boston Borough Council and South Holland District Council (South and East Lincolnshire Councils Partnership (S&ELCP)). Initially creating a shared management team with the goal of creating efficiencies across all three Councils whilst also improving service delivery and creating a louder voice for Local government in Lincolnshire on the national stage.
- Continued to support Magna Vitae trust for Leisure and Culture enabling them to build on their activities for the next five years.
- Continued to progress with plans to relocate it's headquarters to Horncastle with the development of a Public Sector Hub providing a new office for the Council and a range of partners.
- Starting to work on the initial design phases of the Towns Fund Schemes which were announced in 2020/21 with the anticipation that most projects will start on site during 2022/23.
- Continued to grow activities within Invest East Lindsey Limited.
- Continued the response locally to the pandemic by distributing monies to businesses and households from the government.
- Spent £1.838m on Disabled Facility grants to help disabled residents to continue living independently.
- Worked proactively with many of our more vulnerable residents to provide advice on housing, health, money management and access to education and training.

## **6 Financial Performance**

### **Council Tax**

The District Council as the Billing Authority collects the council tax for the County Council, the Lincolnshire Police Authority, Parish Councils and Internal Drainage Boards. The diagram shows how it was distributed.





### Where the Money Came From

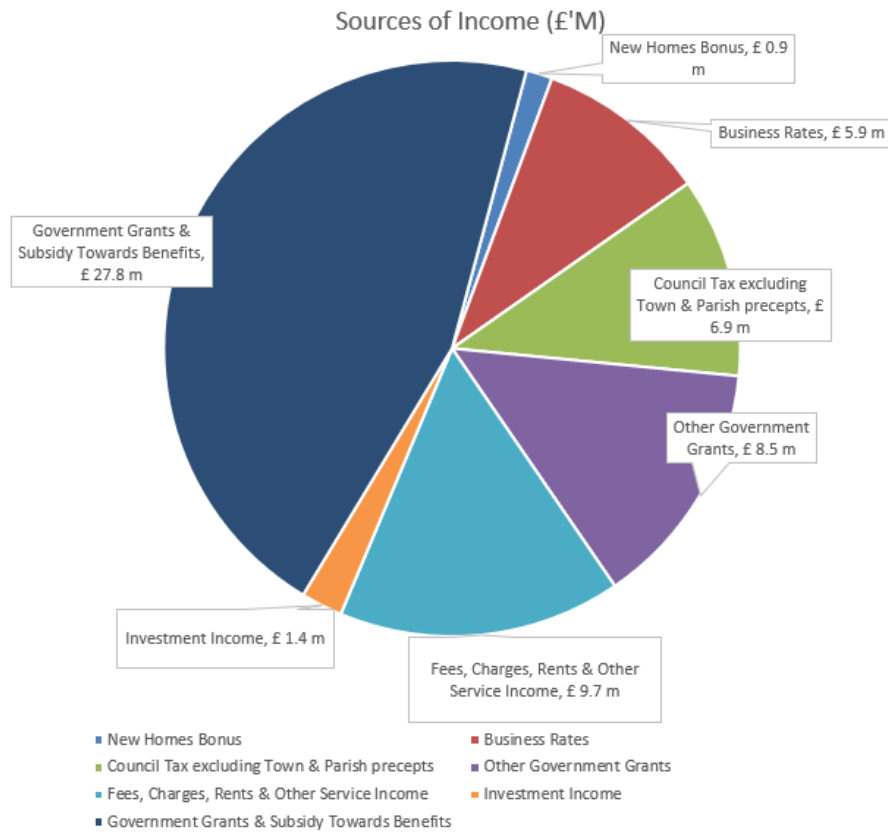
East Lindsey receives income from many sources, as shown in the chart below. Income is received from council tax (received from taxpayers levied by the Council for East Lindsey), from Business Rates and Government Grants.

The majority of the income comes from housing benefit subsidy grant (which is paid out to claimants) and other non specific government grants.

Council Tax receipts (excluding town and parish precepts) totalled £ 6.9m (11% of the income).

A total of £9.7m was received from fees, charges, rents and other service income (16% of total income).

Income from investment interest totalled £1.4m (2% of income).



## How the money was spent

Rent Allowances and Rebates include costs relating to the actual Housing Benefits provided, they do not include any staffing or other related costs. These benefits are funded from Government grants as can be seen from the “where the money came from” pie chart.

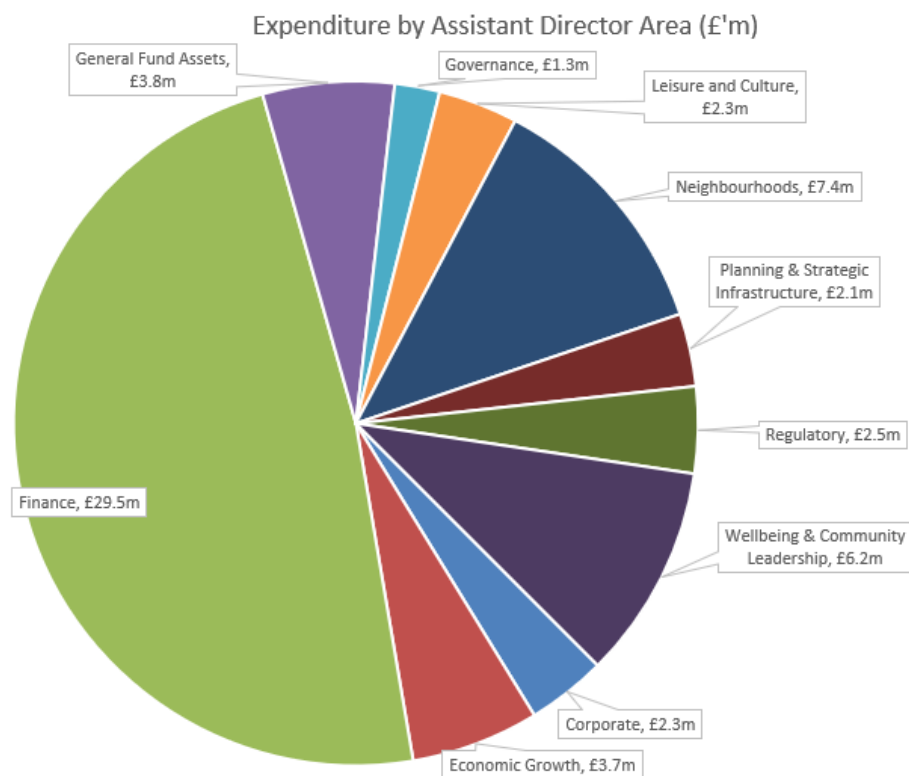
Running expenses and employee expenditure are included as part of the Assistant Director expenditure items.

Running expenses include costs relating to:

- Premises – such as rents, rates, electricity, water and similar
- Transport – such as cars, fares and similar
- Supplies and services – such as equipment, telephones, hired services and similar
- Contract payments for services provided by external contractors, e.g. Leisure and PSPS

Employee expenditure includes costs relating to:

- Staffing – such as salaries, pensions, additional staff, professional subscriptions and similar costs.



## Financial performance

The Management Accounts below show the Council's actual financial performance for the year compared to the budget. Further information can be found in the Expenditure and Funding Analysis on page 42.

### General Fund

The full year outturn delivered under budget spend of £0.868m as a result of one off government funding for COVID, a reduced impairment allowance and efficiencies from the S&ELCP. The budget surplus above has been transferred to Council reserves. The table below shows the outturn position reported to Executive Board in July:

Assistant Director Area	Revised Budget 2021/22	Outturn 2021/22	Variance (underspend) /overspend
	£'000	£'000	£'000
Corporate	2,251	2,155	(96)
Economic Growth	440	(1,256)	(1,696)
Finance	4,270	4,333	63
General Fund Assets	(4,016)	(2,935)	1,081
Governance	1,008	850	(158)
Leisure and Culture	1,710	1,930	220
Neighbourhoods	5,255	5,413	158
Planning & Strategic Infrastructure	76	295	219
Regulatory	1,470	1,282	(188)
Wellbeing & Community Leadership	1,417	994	(423)
<b>Sub Total – Assistant Director – net costs</b>	<b>13,881</b>	<b>13,061</b>	<b>(820)</b>
Internal Drainage Boards and Parish Precepts	6,847	6,847	-
Investment Income	(777)	(708)	69
Voluntary Revenue Provision (VRP)	-	(1,194)	(1,194)
Impairment Allowance	100	(34)	(134)
Capital Expenditure Charged In Year	10,648	5,022	(5,626)
Transfers (to)/from Earmarked Reserves	(16,983)	(5,281)	11,702
<b>Other Income and Expenditure</b>	<b>(165)</b>	<b>4,652</b>	<b>4,817</b>

Assistant Director Area	Revised Budget 2021/22	Outturn 2021/22	Variance (underspend) /overspend
	£'000	£'000	£'000
	<b>General Fund Budget net costs</b>	<b>13,716</b>	<b>17,714</b>
Funding (Council Tax, Government grants and Business Rates)	(13,716)	(18,582)	(4,866)
<b>Total Budget - (Surplus)/Deficit</b>	<b>-</b>	<b>(868)</b>	<b>(868)</b>

### Capital Financial Performance

The capital outturn for 2021/22 reported to Executive in July 2022 by scheme is as follows:

Scheme	Capital Programme 2021/22		
	Approved Budget 2021/22	Actual 2021/22	Variance (Under)/over
	£000	£000	£000
Capitalised Planned Enhancements	370	51	(319)
Car Park Resurfacing	25	51	26
Car Parking Machines	50	50	-
Gibraltar Rd Wall Collapse	153	-	(153)
London Road Astroturf	175	175	-
Disabled Facilities Grants	1,562	1,838	276
Annual general provision for flood alleviation works	-	54	54
CCTV Refurbishment	19	-	(19)
Pumping Works on Foreshore	146	-	(146)
Vehicle Purchases	124	79	(45)
IT Investment	670	177	(493)
Community Housing Fund	1,179	525	(654)
Skegness Foreshore Masterplan	502	503	1
Traveller Site Purchase	525	-	(525)
PSPS Investment	249	-	(249)
Public Sector Hub	6,202	4,284	(1,918)
Invest	2,680	1,880	(800)
Fleet Maintenance	454	452	(2)
Green Homes Grants	2,300	321	(1,979)
Kingfisher Enhancements	162	53	(109)
Sustainable Warmth – BEIS	100	34	(66)
Fitness Suite Refurbishment	280	4	(276)
Cattle Market	8	8	-
<b>Total Non-Towns Fund Projects</b>	<b>17,935</b>	<b>10,539</b>	<b>(7,396)</b>
Skegness Foreshore	2,500	24	(2,476)
Skegness Railway Station	2,500	6	(2,494)
Skegness Town Centre Transformation	55	6	(49)
Skegness Police Training Centre	2,103	6	(2,097)
Skegness Multi-User Trail	1,433	6	(1,427)
Skegness Learning Campus	1,000	6	(994)
Skegness Cultural	417	15	(402)
Sutton on Sea Colonnade	1,180	200	(980)
Mablethorpe Campus for Future Living	-	165	165
Mablethorpe Leisure and Learning Hub	1,250	322	(928)
Mablethorpe Sandilands	-	6	6
Mablethorpe Mobihub	-	9	9
Mablethorpe High Street	36	6	(30)
<b>Total Towns Fund Projects</b>	<b>12,474</b>	<b>777</b>	<b>(11,697)</b>
<b>Grand Total</b>	<b>30,409</b>	<b>11,316</b>	<b>(19,093)</b>

The 2021/22 capital budget planned to be spent on programmes in the year has not been fully utilised as these programmes are still in progress and therefore, the budgets are required for commitments to complete the programmes outlined in the Council's Capital Programme 2022/23. An analysis of non-current assets and funding of the capital expenditure is shown in notes 13-17 and 35.

### Collection Fund financial performance

The balance on the Council Tax Collection Fund at 31 March 2022 showed a £0.590m surplus. This will be shared between the District, Lincolnshire County Council and Lincolnshire Police and Crime Commissioner in proportion with each authority's relative precept. This surplus has resulted from a higher than budgeted tax base, ELDC's share is £0.069m.

The balance on the NNDR Collection Fund at 31 March 2022 showed a £15.624m deficit. This will be shared between the District, Lincolnshire County Council and the Government in proportion with each party's relative proportionate share. This deficit has resulted from Covid-19 business rates reliefs provided in year after the budget had been set, however Government have provided grants to offset the lost income from the reliefs leaving a smaller 'real' deficit £50k to be funded by the Business Rates Volatility Reserve. Notes 12 and 32 provides further detail on the impact of the pandemic on these accounts.

### Reserves and balances

The net decrease in specific and general reserves and balances for 2021/22 was £6.021m. The table below shows the balances at 31/03/22 by reserve:

Table 3 – Specific and General Reserves Balance Forecast				
Reserve	Balances at 1 April 2021 £'000	Contributions into Reserves £'000	Use of Reserves £'000	Balances at 31 March 2022 £'000
Housing	2,276	279	525	2,030
Repair & Renewals	1,448	672	762	1,358
Carbon Reduction	106	-	-	106
Insurance	746	100	19	827
Capital	7,319	591	1,738	6,172
Service Transformation	598	916	421	1,093
Business Rates Volatility	13,410	5,533	11,042	7,901
Investments Volatility Reserve	-	1,000	-	1,000
Legal & Appeals	415	23	6	432
Technology	1,522	68	797	793
Wellbeing	798	7	-	805
Economic Growth	5,477	5,955	4,250	7,182
COVID-19 Budget Pressures Smoothing	1,178	-	-	1,178
<b>Specific Reserves Total</b>	<b>35,293</b>	<b>15,144</b>	<b>19,560</b>	<b>30,877</b>
General Fund	1,822	-	-	1,822
<b>Total</b>	<b>37,115</b>	<b>15,144</b>	<b>19,560</b>	<b>32,699</b>

The funds are defined by different reserves and their usage has been closely monitored throughout 2021/22:

- Housing Reserve:
  - Additions to the housing reserve resulted when external funding was not fully utilised or received later in the year. This fund will be used for future years to fund.
  - This fund contains Community Housing Fund Grant and will be used for future capital purposes.
- Repairs and Replacement
  - This fund was built up when services made savings, e.g., Solar PV FIT income.

- This fund was used when purchasing service vehicles, for fleet maintenance works, fitness suite refurbishment and Kingfisher Enhancements.
- Insurance Reserve
  - The insurance fund received contributions of £100K from service based budgets.
  - This fund was used to pay insurance claims below the £25K deminimis level in year: £19K was paid out this year.
- Capital Reserve
  - The capital reserves fund received transfers to specifically fund the Capital Programme
  - The fund was used for the capital projects: capitalised planned enhancements, PSPS investment, Station Sports, pumping works and other capital works. A transfer of £1.132m was made into the Economic Growth Reserve to support ongoing capital projects.
- Service Transformation
  - This fund received underspends from staff training budgets to be utilised next year. Where services made savings, funds were returned back into this fund from whence they originated.
  - This fund was used for legal appeals and transferred to the Economic Growth Reserve to support ongoing capital projects.
- Business Rates Volatility Reserve
  - Funds were transferred here from an additional Section 31 grant received in year to be used in future years.
  - Additional Section 31 grant monies received in 2020/21 were transferred to the Economic Growth Reserve to support ongoing capital projects.
- Legal and Appeals
  - This fund received Section 106 monies received in year and used Section 106 monies previously received.
- Technology Reserve
  - This fund received additions from previous savings in the IT budget (5 years at £68K) and other service contributions.
  - The fund was used for IT projects in the Capital Programme and transferred to the Economic Growth Reserve to support ongoing capital projects.
- Wellbeing
  - This fund received additions from a surplus of a Wellbeing contract; this will be used to fund future costs.
- Economic Growth
  - This fund received additions from transfers from other reserves to support ongoing projects. It also benefitted from Business Rates pooling, Levelling-Up funding, payback of capital expenditure from previous years, leisure investment payback and Invest East Lindsey Limited payback.
  - This fund was used to drive growth by funding the Public Sector Hub, deprivation projects, providing town centre grants, etc.

Further information on reserves can be found in the Movement in Reserves Statement and Note 24 to the Financial Statements.

### **Pension fund**

The accounts and notes with relation to the pension fund have been prepared in accordance with International Accounting Standard (IAS) 19. The Pension Fund liability shown in the Balance Sheet as at 31 March 2022 stands at £43.570m compared with £56.694m (ELDC share only) the previous year, this represents the liability to the Lincolnshire Pension Fund. This amount is matched by a pension reserve also shown in the Balance Sheet and therefore has no impact on the Council's overall financial position at 31 March 2022. The IAS 19 Balance Sheet position for the Council shows an reduced obligation and the net liability to the Council under IAS 19 pension deficit is higher in monetary terms at 31 March 2022. The actuary uses a set of demographic assumptions that are consistent with those used for the Lincolnshire Pension Fund. These are

highlighted in note 36. Following the results of the triennial review in 2019, the Council's budget includes both a pension contribution percentage and also a lump sum payment each year which is forecast to bring the pension scheme into a fully funded position over a 20-year term.

### **Cash flows**

The cash flow statement shows the level of investments held by the Council which are used to fund day-to-day cash flow requirements, achieve a return on investments to help support the low levels of council tax, support the reserves expenditure and to fund capital expenditure. There are short term investments maturing in 2021/22 and long term investments which mature beyond this or are open-ended.

Capital spend will reduce the cash held, however the Council does not currently have a need to borrow over the medium term. The Council's overall Capital Financing Requirement (CFR) which details the Council's underlying need to borrow can be found at Note 34.

There were no significant provisions, contingencies or write offs during the year. Full details on provisions and contingencies can be found at Note 22. However appeals from Business Rates (NNDR) continue to be a risk to the Council.

### **Current economic climate, outlook and risk**

The current economic climate, including rising inflation and wage pressures, unprecedented circumstances from events such as the Pandemic and other international events plus the continuing reduction and uncertainty in Central Government funding continues to add pressures to the Council's budgets. Future changes relating to the percentage of retained Business Rates is now planned by Government to be implemented for 2023/24 alongside the Fair Funding review. This is a fundamental review by Government on how to calculate the 'needs' of each authority in order to determine the amount of funding each local authority requires through grant funding. This continues to add further uncertainty for our budget setting in the medium term as funding levels past 2022/23 are still not known, neither is the percentage share of retained NNDR under the new scheme or sufficient detail available on the Fair Funding review to calculate estimated funding shares and its associated implications.

The Council remains in a good financial position over the medium term, with robust plans for transformation, capital spend and delivery of services as well as investment in its communities. This Council needs to deal with any changes in funding levels resulting from the Fair Funding review and changes to Business Rates Retention with a measured and planned approach. The Medium Term Financial Plan (MTFP) provides information on the Council's budget, service delivery/transformation programme and reserves and can be found on the Council's website:

<https://democracy.e-lindsey.gov.uk/documents/s65674/Appendix%201%20Budget%20Report%202022-23%20Council%20March%202022.pdf>

The current level of reserves held by the Council is considered adequate to withstand current pressures and to invest in transformation projects, commercialisation and supporting service efficiency improvements, but it would not be financially sustainable to rely on these reserves to continue to fund the reduction in Central Government funding.

The impact of international events on the delivery of the Council's corporate objectives and finances continues to be monitored, particularly in relation to inflation levels (which impacts on major contracts) and on businesses and licensing.

## Key Risks

The Performance, Risk and Audit Board reviews and updates on corporate and operational risks on a quarterly basis and takes any remedial actions as necessary (for example, escalation to the Senior Leadership Team or Audit and Governance committee). Quarterly updates on the corporate risk register are provided to both the Management Team and the Governance and Audit Committee, this committee being responsible for monitoring the arrangements in place for the identification, monitoring and management of strategic risk.

## Future Opportunities

The Council is always looking for new opportunities, such as through the South and East Lincolnshire Council Partnership, service improvements and efficiencies through the digitalisation of services, etc. All opportunities will be examined on their own merits and detailed business cases completed if the opportunity is considered worthy of implementation.

Further information on the Statement of Accounts is available from Public Sector Partnership Services Ltd (formerly Compass Point Business Services), who provide all financial services for the Council. This is available as follows:

- In writing - to Financial Services, Tedder Hall, Manby Park, Louth LN11 8UP.
- By telephone – 01507 601111
- By e-mail - to Customer Services at [customerservices@e-lindsey.gov.uk](mailto:customerservices@e-lindsey.gov.uk)



Christine Marshall, Deputy Chief Executive Corporate Development and Section 151 Officer  
30 October 2024



## STATEMENT OF RESPONSIBILITIES

### The Council's Responsibilities

The Council is required to:

- make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Council, that officer is the Deputy Chief Executive – Corporate Development (S151)
- manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets
- approve the Financial Statements, delegated to the Audit and Governance Committee.

### The Chief Financial Officer's Responsibilities

The Chief Financial Officer is responsible for the preparation of the Council's Financial Statements in accordance with proper practices as set out in the CIPFA/LASAAC *Code of Practice on Local Authority Accounting in the United Kingdom (the Code)*.

In preparing the Financial Statements, the Chief Financial Officer has:

- selected suitable accounting policies and then applied them consistently
- made judgements and estimates that were reasonable and prudent
- complied with the local authority Code
- kept proper accounting records which were up to date and
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

### Certification by the Chief Financial Officer

I hereby certify that the audited Financial Statements give a 'true and fair' view of the financial position of the Council at the reporting date and of its expenditure and income for the year ended 31 March 2022.



Christine Marshall  
Section 151 Officer

Date: 30 October 2024

### Approval of the Financial Statements

The Audit and Governance Committee approved the audited Financial Statements on 30 October 2024.

Signed on behalf of East Lindsey District Council



Councillor Rosalind Jackson  
Chair of meeting approving the audited Financial Statements

Date: 30 October 2024

**COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT**

The Comprehensive Income and Expenditure Statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. The Council raises taxation to cover expenditure in accordance with statutory requirements; this may be different from the accounting cost. The taxation position is shown in both the Expenditure and Funding Analysis and the Movement in Reserves Statement.

The Council recognised its share (63%) of expenses incurred and income it earns from the activity of Public Sector Partnership Services Ltd (formerly Compass Point Business Services (East Coast) Ltd) in the Comprehensive Income and Expenditure Statement in 2021/22 – see note 40 Joint Operation for full details. Due to changes in control from 1 April 2021, in 2021/22 it is accounted for as an associate within the Council's Group Accounts.

Gross Expenditure £'000	RESTATED 2020/21			Gross Expenditure £'000	Gross Income £'000	Net Expenditure £'000
	Gross Income £'000	Net Expenditure £'000				
3,723	(4,018)	(295)	General Fund Assets	3,745	(5,361)	(1,616)
38,662	(32,328)	6,334	Finance	35,833	(30,456)	5,377
8,624	(12,606)	(3,982)	Economic Growth	4,238	(5,226)	(988)
939	(100)	839	Governance	1,323	(440)	883
6,970	(6,202)	768	Wellbeing and Community Leadership	8,810	(7,365)	1,445
3,907	(48)	3,859	Leisure and Culture	3,803	(409)	3,394
2,443	(8)	2,435	Corporate	2,513	(165)	2,348
8,118	(1,870)	6,248	Neighbourhoods	8,909	(2,015)	6,894
1,835	(1,358)	477	Planning and Strategic Infrastructure	2,137	(1,757)	380
2,476	(921)	1,555	Regulatory	3,024	(3,118)	(94)
<b>77,697</b>	<b>(59,459)</b>	<b>18,238</b>	<b>Cost of Services</b>	<b>74,335</b>	<b>(56,312)</b>	<b>18,023</b>
6,820	(249)	6,571	Other operating expenditure (Note 10)	7,373	(233)	7,140
6,272	(7,930)	(1,658)	Financing and investment income and expenditure (Note 11)	4,987	(10,480)	(5,493)
8,863	(32,493)	(23,630)	Taxation and non-specific grant income and expenditure (Note 12)	8,094	(41,295)	(33,201)
<b>99,652</b>	<b>(100,131)</b>	<b>(479)</b>	<b>(Surplus) or Deficit on the Provision of Services</b>	<b>94,789</b>	<b>(108,320)</b>	<b>(13,531)</b>
		(4,580)	Surplus on revaluation of property, plant and equipment assets			(6,845)
		14,719	Remeasurements of the net defined benefit liability			(15,794)
		<b>10,139</b>	<b>Other Comprehensive Income and Expenditure</b>			<b>(22,639)</b>
		<b>9,660</b>	<b>Total Comprehensive Income and Expenditure</b>			<b>(36,170)</b>

The notes to the accounts on pages 23 - 86 form an integral part of the Financial Statements.

**MOVEMENT IN RESERVES STATEMENT**

The Movement in Reserves Statement shows the movement from the start of the year to the end on the different reserves held by the Council, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and other 'unusable reserves'. The Statement shows how the movements in year of the Council's reserves are broken down between gains and losses incurred in accordance with generally accepted accounting practices and the statutory adjustments required to return to the amounts chargeable to council tax for the year. The Net Increase/Decrease line shows the statutory General Fund Balance movements in the year following those adjustments.

The Council recognised its share (63%) of expenses incurred and income it earns from the activity of Public Sector Partnership Services Ltd (formerly Compass Point Business Services (East Coast) Ltd) in the Comprehensive Income and Expenditure Statement in 2021/22 – see note 40 Joint Operation for full details. Due to changes in control from 1 April 2021, in 2021/22 it is accounted for as an associate within the Council's Group Accounts.

2021/22	General Fund Balance	Earmarked Reserves	Capital Receipts Reserve	Capital Grants Unapplied	Total Usable Reserves	Unusable Reserves	Total Authority Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Balance at 31 March 2021</b>	<b>2,351</b>	<b>35,291</b>	<b>2,962</b>	<b>2,553</b>	<b>43,157</b>	<b>25,000</b>	<b>68,157</b>
<b>Adjustment to opening balance: Share of PSPS Ltd</b>	<b>(529)</b>	-	-	-	<b>(529)</b>	<b>9,441</b>	<b>8,912</b>
<b>Movement in Reserves during 2021/22</b>							
Total Comprehensive Income and Expenditure	13,531	-	-	-	13,531	22,639	36,170
Adjustments between accounting basis and funding basis under regulations (Note 8)	(17,399)	-	106	8,686	(8,607)	8,607	-
<b>Increase/(Decrease) in Year</b>	<b>(3,868)</b>	-	<b>106</b>	<b>8,686</b>	<b>4,924</b>	<b>31,246</b>	<b>36,170</b>
Transfers to/(from) Earmarked Reserves	3,868	(3,868)	-	-	-	-	-
<b>Balance at 31 March 2022 carried forward</b>	<b>1,822</b>	<b>31,423</b>	<b>3,068</b>	<b>11,239</b>	<b>47,552</b>	<b>65,687</b>	<b>113,239</b>

The notes to the accounts on pages 23 – 86 form an integral part of the Financial Statements.

2020/21	General Fund Balance	Earmarked Reserves	Capital Receipts Reserve	Capital Grants Unapplied	Total Usable Reserves	Unusable Reserves	Total Authority Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Balance at 31 March 2020</b>	2,486	22,247	3,313	1,305	29,351	48,466	77,817
<b>Movement in Reserves during 2020/21</b>							
Total Comprehensive Income and Expenditure	479	-	-	-	479	(10,139)	(9,660)
Adjustments between accounting basis and funding basis under regulations (Note 8)	12,430	-	(351)	1,248	13,327	(13,327)	-
<b>Increase/(Decrease) in Year</b>	<b>12,909</b>	<b>-</b>	<b>(351)</b>	<b>1,248</b>	<b>13,806</b>	<b>(23,466)</b>	<b>(9,660)</b>
Transfers to/(from) Earmarked Reserves	(13,044)	13,044	-	-	-	-	-
<b>Balance at 31 March 2021 carried forward</b>	<b>2,351</b>	<b>35,291</b>	<b>2,962</b>	<b>2,553</b>	<b>43,157</b>	<b>25,000</b>	<b>68,157</b>

The notes to the accounts on pages 23 – 86 form an integral part of the Financial Statements.

**BALANCE SHEET**

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the Council. The net assets of the Council (assets less liabilities) are matched by the reserves held by the Council. Reserves are reported in two categories. The first category of reserves are usable reserves, i.e. those reserves that the Council may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts Reserve that may only be used to fund capital expenditure or repay debt). The second category of reserves is those that the Council is not able to use to provide services. This category of reserves includes reserves Statements that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

The Council recognised its share (63%) of expenses incurred and income it earns from the activity of Public Sector Partnership Services Ltd (formerly Compass Point Business Services (East Coast) Ltd) in the Comprehensive Income and Expenditure Statement in 2021/22 – see note 40 Joint Operation for full details. Due to changes in control from 1 April 2021, in 2021/22 it is accounted for as an associate within the Council's Group Accounts.

<b>31 March 2021 £'000</b>		<b>Note</b>	<b>31 March 2022 £'000</b>
88,155	Property, Plant & Equipment	13	95,311
1,201	Heritage Assets	14	1,201
8,988	Investment Property	15	13,618
652	Intangible Assets	16	302
609	Assets Held for Sale	20	676
26,535	Long Term Investments	17	30,473
1,674	Long Term Debtors	17	3,150
<b>127,814</b>	<b>Long Term Assets</b>		<b>144,731</b>
25,715	Short Term Investments	17	31,218
638	Assets Held for Sale	20	621
21,414	Short Term Debtors	18	16,790
15,921	Cash and Cash Equivalents	19	17,627
<b>63,688</b>	<b>Current Assets</b>		<b>66,256</b>
(35,506)	Short Term Creditors	21	(33,044)
(149)	Short Term Borrowing	17	(149)
-	Cash and Cash Equivalents – Bank Overdraft	19	-
(1,190)	Provisions	22	(985)
<b>(36,845)</b>	<b>Current Liabilities</b>		<b>(34,178)</b>
(20,000)	Long Term Borrowing	17	(20,000)
(66,500)	Other Long Term Liabilities	24	(43,570)
<b>(86,500)</b>	<b>Long Term Liabilities</b>		<b>(63,570)</b>
<b>68,157</b>	<b>Net Assets</b>		<b>113,239</b>
43,157	<b>Usable Reserves</b>	23	47,552
25,000	<b>Unusable Reserves</b>	24	65,687
<b>68,157</b>	<b>Total Reserves</b>		<b>113,239</b>

The notes to the accounts on pages 23 – 86 form an integral part of the Financial Statements.

**CASH FLOW STATEMENT**

The Cash Flow Statement shows the changes in cash and cash equivalents of the Council during the reporting period. The statement shows how the Council generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Council are funded by way of taxation and grant income or from the recipients of services provided by the Council. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Council's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital to the Council.

The Council recognised its share (37%) of expenses incurred and income it earns from the activity of Public Sector Partnership Services Ltd (formerly Compass Point Business Services (East Coast) Ltd) in the Comprehensive Income and Expenditure Statement in 2021/22 – see note 40 Joint Operation for full details. Due to changes in control from 1 April 2021, in 2021/22 it is accounted for as an associate within the Council's Group Accounts.

2020/21 £'000	2020/21 £'000		2021/22 £'000	2021/22 £'000
	479	Net surplus/(deficit) on the provision of services		13,531
17,760		Adjustments to net surplus or deficit on the provision of services for non-cash movements (Note 25)	(1,823)	
(3,675)	14,085	Adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities (Note 25)	(12,449)	(14,272)
	14,564	Net cash flows from Operating Activities		(741)
	2,881	Investing Activities (Note 26)		1,149
	(7,517)	Financing Activities (Note 27)		1,827
	-	Non-cash movement relating to the reversal of opening General Fund balance for PSPS Ltd		(529)
	9,928	Net increase/(decrease) in cash and cash equivalents		1,706
	5,993	Cash and cash equivalents at the beginning of the reporting period		15,921
	<b>15,921</b>	<b>Cash and cash equivalents at the end of the reporting period (Note 19)</b>		<b>17,627</b>

The notes to the accounts on pages 23 – 86 form an integral part of the Financial Statements.

## NOTES TO THE ACCOUNTS

### NOTE 1 – ACCOUNTING POLICIES

#### 1. General Principles

The Financial Statements summarise the Council's transactions for the 2021/22 financial year and its position at the year end of 31 March 2022. The Council is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2015, which require the accounts to be prepared in accordance with proper accounting practices. These practices primarily comprise the Code of Practice on Local Authority Accounting in the United Kingdom 2021/22, supported by International Financial Reporting Standards (IFRS).

The accounting convention adopted in the Financial Statements is principally historical cost, modified by the revaluation of certain categories of non-current assets and financial instruments.

#### 2. Accruals of Income and Expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

- Revenue from contracts with service recipients, whether for services or the provision of goods, is recognised when (or as) the goods or services are transferred to the service recipient in accordance with the performance obligations in the contract.
- Supplies are recorded as expenditure when they are consumed – where there is a gap between the date supplies are received and their consumption; they are not carried as inventories on the Balance Sheet due to their immateriality.
- Expenses in relation to services received, including services provided by employees, are recorded as expenditure when the services are received rather than when payments are made.
- Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.
- Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount, where considered material, is recorded in the Balance Sheet. Where debts may not be settled, the balance of debtors is written down and a charge made to revenue for the income that might not be collected.

#### 3. Cash and Cash Equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Council's cash management.

#### 4. Prior Period Adjustments, Changes in Accounting Policies and Estimates and Errors

Prior period adjustments may arise as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for prospectively, i.e. in the current and future years affected by the change and do not give rise to a prior period adjustment.

Changes in accounting policies are only made when required by proper accounting practices or the change provides more reliable or relevant information about the effect of transactions, other events and conditions on the Council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period.

## **5. Charges to Revenue for Non-Current Assets**

Services, support services and trading accounts are debited with the following amounts to record the cost of holding non-current assets during the year:

- depreciation attributable to the assets used by the relevant service
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off
- amortisation of intangible assets attributable to the service

The Council is not required to raise council tax to fund depreciation, revaluation and impairment losses or amortisation. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement equal to an amount calculated on a prudent basis determined by the Council in accordance with statutory guidance. This is referred to as the Minimum Revenue Provision (MRP) and Voluntary Revenue Provision (VRP). The Council's policy on MRP is approved by Council each year as part of the Treasury Management Strategy. Depreciation, revaluation and impairment losses and amortisation are replaced by a contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

## **6. Council Tax and Non-Domestic Rates**

Billing authorities act as agents, collecting council tax and non-domestic rates (NDR) on behalf of the major preceptors (including government for NDR) and, as principals, collecting council tax and NDR for themselves. Billing authorities are required by statute to maintain a separate fund (i.e. the Collection Fund) for the collection and distribution of amounts due in respect of council tax and NDR. Under the legislative framework for the Collection Fund, billing authorities, major preceptors and central government share proportionately the risks and rewards that the amount of council tax and NDR collected could be less or more than predicted.

### ***Accounting for Council Tax and NDR***

The council tax and NDR income included in the Comprehensive Income and Expenditure Statement is the Council's share of accrued income for the year. However, regulations determine the amount of council tax and NDR that must be included in the Council's General Fund. Therefore, the difference between the income included in the Comprehensive Income and Expenditure Statement and the amount required by regulation to be credited to the General Fund is taken to the Collection Fund Adjustment Account and included as a reconciling item in the Movement in Reserves Statement.

The Balance Sheet includes the Council's share of the end of year balances in respect of council tax and NDR relating to arrears, impairment allowances for doubtful debts, overpayments and prepayments and appeals.

### ***Business Improvement Districts***

Currently, a business improvement district (BID) scheme applies across parts of the authority. The scheme is funded by a BID levy paid by non-domestic ratepayers. The authority acts as a billing authority under the scheme, and the income collected is passed to Lincolnshire Coastal Business Improvement District. No income or expenditure relating to the BID is included in the Council's accounts.

## **7. Employee Benefits**

### ***Benefits Payable during Employment***

Short term employee benefits are those due to be settled wholly within 12 months of the year end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits for current employees and are recognised as an expense for services in the year in which employees render service to the Council. An accrual is made for the cost of holiday entitlements, or any form



of leave e.g. time off in lieu, earned by employees but not taken before the year end which employees can carry forward into the next financial year. The accrual is made at the wage and salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday entitlements are charged to revenue in the financial year in which the holiday absence occurs.

### **Termination Benefits**

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy in exchange for those benefits and are charged on an accruals basis to the appropriate service segment or, where applicable, to a corporate service segment at the earlier of when the Council can no longer withdraw the offer of those benefits or when the Council recognises costs for a restructuring.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund Balance to be charged with the amount payable by the Council to the pension fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year end.

### **Post-Employment Benefits**

Employees of the Council are members of the Local Government Pension Scheme, administered by Lincolnshire County Council. The scheme provides defined benefits to members (retirement lump sums and pensions), earned as employees worked for the Council.

### **The Local Government Pension Scheme**

The Local Government Pension Scheme is accounted for as a defined benefits scheme:

The liabilities of the Lincolnshire County Council pension fund attributable to the Council are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc., and projections of projected earnings for current employees.

Liabilities are discounted to their value at current prices, using a discount rate of 2.6% (2.0% in 2020/21), based on the indicative rate of return on high quality corporate bonds.

The assets of the Lincolnshire County Council pension fund attributable to the Council are included in the Balance Sheet at their fair value:

- quoted securities – current bid price
- unquoted securities – professional estimate
- unitised securities – current bid price
- property – market value.

The change in the net pension liability is analysed into the following components:

### **Service Cost comprising**

- **current service cost** – the increase in liabilities as a result of years of service earned this year – allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked
- **past service cost** – the increase in liabilities as a result of a scheme amendment or curtailment whose effect relates to years of service earned in earlier years – debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement

- **net interest on the net defined benefit liability**, i.e. net interest expense for the Council – the change during the period in the net defined benefit liability that arises from the passage of time charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement – this is calculated by applying the discount rate used to measure the defined benefit obligation at the beginning of the period to the net defined benefit liability at the beginning of the period – taking into account any changes in the net defined benefit liability during the period as a result of contribution and benefit payments.

### Remeasurements comprising

- **the return on plan assets** – excluding amounts included in the net interest on the net defined benefit liability – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure
- **actuarial gains and losses** – changes in the net pension's liability that arise because events have not coincided with assumptions made at the last actuarial valuation or because the actuaries have updated their assumptions – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure.
- **contributions paid to the Lincolnshire County Council pension fund** – cash paid as employer's contributions to the pension fund in settlement of liabilities; not accounted for as an expense.

In relation to retirement benefits, statutory provisions require the General Fund Balance to be charged with the amount payable by the Council to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are transfers to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

### Discretionary Benefits

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

## 8. Events after the Reporting Period

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Financial Statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period – the Financial Statements are adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period – the Financial Statements are not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect.

Events taking place after the date of authorisation for issue are not reflected in the Financial Statements

## 9. Financial Instruments

### Financial Liabilities

Financial liabilities are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and are carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective rate is the rate that exactly discounts

estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

For the long term borrowings that the Council has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable plus accrued interest; and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the loan agreement.

The Council has provided a guarantee in relation to the liabilities of Public Sector Partnership Services, based on 48% of any outstanding liabilities, in the event that the Company should cease trading. Details can be found in the Joint Operations note.

The Council has also provided a guarantee in relation to the pension liabilities of Magna Vitae Leisure Trust, in the event that it is unable to meet its pension obligations. Details can be found within the Related Parties note (note 33).

## **Financial Assets**

Financial Assets are classified based on a classification and measurement approach that reflects the business model for holding the financial assets and their cash flow characteristics. There are three main classes of financial assets measured at:

- amortised cost
- fair value through profit or loss (FVPL), and
- fair value through other comprehensive income (FVOCI)

The Council's business model is to hold investments to collect contractual cash flows. Financial assets are therefore classified as amortised cost, except for those whose contractual payments are not solely payment of principal and interest (i.e. where the cash flows do not take the form of a basic debt instrument).

### ***Financial Assets Measured at Amortised Cost***

Financial assets measured at amortised cost are recognised on the Balance Sheet when the authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement (CIES) for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the financial assets held by the authority, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the CIES is the amount receivable for the year in the loan agreement.

Any gains and losses that arise on the derecognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the CIES.

### ***Expected Credit Loss Model***

The authority recognises expected credit losses on all of its financial assets held at amortised cost, or where relevant FVOCI, either on a 12-month or lifetime basis. The expected credit loss model also applies to lease receivables and contract assets. Only lifetime losses are recognised for trade receivables (debtors) held by the authority.

Impairment losses are calculated to reflect the expectation that the future cash flows might not take place because the borrower could default on their obligations. Credit risk plays a crucial part in assessing losses. Where risk has increased significantly since an instrument was initially recognised, losses are assessed on a lifetime basis. Where risk has not increased significantly or remains low, losses are assessed on the basis of 12-month expected losses.

**Financial Assets Measured at Fair Value through Profit or Loss**

Financial assets that are measured at FVPL are recognised on the Balance Sheet when the authority becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Fair value gains and losses are recognised as they arise in the Surplus or Deficit on the Provision of Services. However, in November 2018 Ministry of Housing, Communities and Local Government (MHCLG) granted a 5 year statutory override which permits fair value gains and losses to be reversed out in the Movement in Reserves Statement and taken to a Financial Instruments Restatement Reserve.

For Financial Assets measured at Fair Value through Profit and Loss, monthly dividend/distribution income receivable is credited to the Financial and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

Any gains and losses that arise on the derecognition of the asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

**Financial Assets Measured at Fair Value through Other Comprehensive Income**

Financial assets that are measured at FVOCI are recognised on the Balance Sheet when the authority becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. A gain or loss on a financial asset measured at fair value through other comprehensive income shall be recognised in other comprehensive expenditure and taken to the financial instruments revaluation reserve, except for impairment gains or losses until the financial asset is derecognised or reclassified.

Where financial assets are measured at FVPL or FVOCI, the fair value measurements are based on the following techniques:

- instruments with quoted market prices – the market price
- other instruments with fixed and determinable payments – discounted cash flow analysis.

The inputs to the measurement techniques are categorised in accordance with the following three levels:

- Level 1 inputs – quoted prices (unadjusted) in active markets for identical assets that the authority can access at the measurement date.
- Level 2 inputs – inputs other than quoted prices included within Level 1 that are observable for the asset, either directly or indirectly.
- Level 3 inputs – unobservable inputs for the asset.

**10. Government Grants and Contributions**

Whether paid on account, by instalments or in arrears, government grants and third party contributions and donations are recognised as due to the Council when there is reasonable assurance that:

- the Council will comply with the conditions attached to the payments, and
- the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset in the form of the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-specific Grant Income and Expenditure (non-ringfenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

## 11. Heritage Assets

Heritage assets are held to help increase the knowledge, understanding and appreciation of the Council's history and local area. Heritage assets are recognised and measured, including the treatment of revaluation gains and losses, in accordance with the Council's accounting policies on property, plant and equipment. However, some of the measurement rules are relaxed in relation to heritage assets as detailed below. The Council's heritage assets fall into three categories; Statues and Monuments, Civic Regalia and Land Sites of Special Interest, and are accounted for as follows:

### Statues and Monuments

- The Clock Tower, Skegness – Historic Cost
- Stanhope Memorial Horncastle, Sir John Franklin Memorial Spilsby, Buttercross Monument Spilsby, Clock Tower Old Market Hall Louth, Jolly Fisherman Statue Compass Gardens Skegness – included in the balance sheet at their insurance valuations.
- Dambusters Memorial Woodhall Spa – Historic Cost.

Civic Regalia – included in the balance sheet at their insurance valuations.

### Land Sites

- Gibraltar Point Nature Reserve Skegness, St Mary's Burial Ground Louth, Site of Special Scientific Interest Skegness Foreshore – Recorded at Historic Cost.

The acquisition of heritage assets is considered on an asset by asset basis as and when they arise. The carrying amounts of heritage assets are reviewed when there is evidence of impairment for heritage assets, e.g. where an item has suffered physical deterioration or breakage or where doubts arise as to its authenticity. Any impairment is recognised and measured in accordance with the Council's general policies on impairment – see item 18 in this summary of significant accounting policies. Depreciation is not charged as the assets are deemed to be held in perpetuity. Should any heritage assets be disposed of, the proceeds are accounted for in accordance with the Council's general provisions relating to the disposal of property, plant and equipment.

## 12. Intangible Assets

Expenditure on non-monetary assets that do not have physical substance but are controlled by the Council as a result of past events e.g. software licences, is capitalised when it is expected that future economic benefits or service potential will flow from the intangible asset to the Council.

Intangible assets are measured initially at cost and are carried at amortised cost. The depreciable amount of an intangible asset is amortised over its useful life to the relevant service line in the Comprehensive Income and Expenditure Statement. Amortisation is calculated on the following basis:

- Computer software and licences – straight line basis

Where expenditure on intangible assets qualifies as capital expenditure for statutory purposes, the amortisation charge is not permitted to have an impact on the General Fund Balance. It is therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account.

### **13. Interest in Companies and Other Entities**

The Council has material interests in companies and other entities that have the nature of subsidiaries, associates and joint ventures and require it to prepare group accounts. In the Council's own single entity accounts, the interests in companies and other entities are recorded as financial assets at cost. The Group Accounts included with the financial statements incorporate Invest East Lindsey Limited and Public Sector Partnership Services Ltd from 2021/22 onwards.

### **14. Joint Operations**

Joint operations are arrangements where the parties that have joint control of the arrangement have rights to the assets and obligations for the liabilities relating to the arrangement.

Until 31 March 2021, East Lindsey had joint control with South Holland District Council over Public Sector Partnership Services Ltd (formerly Compass Point Business Services (East Coast) Ltd), a company established in 2010 to provide 'back office' services to both Councils.

The Council recognised on its Balance Sheet an appropriate share of its rights to the assets and obligations for the liabilities and debits and credits the Comprehensive Income and Expenditure Statement with its share of expenses incurred and income it earns from the activity of the Company.

### **15. Investment Property**

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, being the price that would be received to sell such an asset in an orderly transaction between market participants at the measurement date. As a non-financial asset, investment properties are measured at highest and best use. Properties are not depreciated but are revalued annually according to market conditions at the year end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal. Assets are transferred into or out of the Investment Property class only when there is evidence of a change of use.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

### **16. Leases**

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases. Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification.

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

The Council has no material finance lease commitments as at 31 March 2022.

**The Council as Lessee - Operating Leases**

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefitting from use of the leased property, plant or equipment. Charges are made on a straight line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a rent free period at the commencement of the lease).

**The Council as Lessor - Operating Leases**

Where the Council grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the relevant line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a premium paid at the commencement of a lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

**17. Material Items of Income or Expense**

When items of income and expense are material, their nature and amount is disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are to an understanding of the Council's financial performance.

**18. Overheads and Support Services**

Following revisions to the Accounting Code, the cost of overheads and support services are not charged to service segments, within the Financial Statements, in accordance with the Council's arrangements for accountability and financial performance. However, they are apportioned to comply with the requirements of various government returns.

**19. Property, Plant and Equipment**

Assets that have physical substance and are held for use in the production or supply of goods or services, for rental to others, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment.

***Recognition***

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (e.g. repairs and maintenance) is charged as an expense when it is incurred.

***Measurement***

Assets are initially measured at cost, comprising;

- the purchase price
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management

The de minimis level set for recognising eligible capital expenditure is £10,000. Any expenditure below this value is classed as a revenue expense.

The Council does not capitalise borrowing costs incurred whilst assets are under construction.

The cost of assets acquired other than by purchase is deemed to be its fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cash flows of the authority). In the

latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the authority.

Assets are then carried in the Balance Sheet using the following measurement bases:

- infrastructure assets, community assets and assets under construction – depreciated historical cost
- surplus assets – the current value measurement base is fair value, estimated at highest and best use from a market participant's perspective
- all other assets – current value, determined as the amount that would be paid for the asset in its existing use (existing use value – EUV)

Where there is no market based evidence of current value because of the specialist nature of an asset, depreciated replacement cost (DRC) is used as an estimate of current value.

Where non-property assets have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for current value.

Assets included in the Balance Sheet at current value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their current value at the year end, but as a minimum every five years. Increases in valuations are matched by credits to the Revaluation Reserve to recognise unrealised gains. Exceptionally, gains might be credited to the Surplus or Deficit on the Provision of Services where they arise from the reversal of a loss previously charged to a service.

Where decreases in value are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

### ***Impairment***

Assets are assessed at each year end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

### ***Depreciation***

Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable useful life (i.e. freehold land and certain Community Assets) and assets that are not yet available for use (i.e. assets under construction).



Depreciation is calculated on the following bases:

- Dwellings and other buildings – straight line allocation over the life of the property as estimated by the valuer
- Vehicles, plant and equipment – straight line allocation over the life of the asset, as advised by a suitably qualified officer
- Infrastructure – straight line allocation.

Where an item of Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item, the components are depreciated separately. Materiality levels have been assessed and a materiality level of £0.5m for major components has been applied.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

### **Disposals and Non-current Assets Held for Sale**

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an asset held for sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previous losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on assets held for sale.

If assets no longer meet the criteria to be classified as assets held for sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale; adjusted for depreciation or revaluations that would have been recognised had they not been classified as held for sale, and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as assets held for sale.

When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet, whether Property, Plant and Equipment or assets held for sale, is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal i.e. netted off against the carrying value of the asset at the time of disposal. Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal in excess of £10,000 are categorised as capital receipts. The balance of receipts remains within the Capital Receipts Reserve, and can then only be used for new capital investment or set aside to reduce the Council's underlying need to borrow. Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement.

The written off value of disposals is not a charge against council tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

### **20. Fair Value Measurement**

The Council measures some of its non-financial assets such as surplus assets and investment properties, and some of its financial instruments at fair value at each reporting date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement assumes that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability, or
- in the absence of a principal market, in the most advantageous market for the asset or liability.

The Council measures the fair value of an asset or liability using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

When measuring the fair value of a non-financial asset, the authority takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Council uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Inputs to the valuation techniques in respect of assets and liabilities for which fair value is measured or disclosed in the Council's Financial Statements are categorised within the fair value hierarchy, as follows:

- Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities that the authority can access at the measurement date
- Level 2 – inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly
- Level 3 – unobservable inputs for the asset or liability.

## **21. Provisions**

Provisions are made where an event has taken place that gives the Council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement when the Council has an obligation, and are measured at the best estimate at the Balance Sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that a transfer of economic benefits will now be required, or a lower settlement than anticipated is made, the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered from another party, this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the Council settles the obligation.

## **22. Contingent Liabilities**

A contingent liability arises where an event has taken place that gives the Council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

## **23. Contingent Assets**

A contingent asset arises where an event has taken place that gives the Council a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council.

Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

**24. Reserves**

The Council sets aside specific amounts as reserves for future policy purposes or to cover contingences. Reserves are created by transferring amounts out of the General Fund Balance. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance so that there is no net charge against council tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, local taxation and retirement and employee benefits and do not represent usable resources for the Council – these reserves are explained in the relevant policies.

**25. Revenue Expenditure Funded from Capital under Statute**

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Where the Council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of council tax.

**26. VAT**

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

**27. Foreign Currency Translation**

Where the Council has entered into a transaction denominated in a foreign currency, the transaction is converted into sterling at the exchange rate applicable on the date the transaction was effective. If there is a non-monetary asset or liability arising due to a payment or receipt in advance, the date of initial recognition of the asset or liability is used for the purpose of determining the exchange rate. Where material amounts in foreign currency are outstanding at the year-end, they are reconverted at the spot exchange rate at 31 March. Resulting gains or losses, if material, are recognised in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

**NOTE 2 – ACCOUNTING STANDARDS ISSUED, NOT ADOPTED**

The Code of Practice on Local Authority Accounting in the United Kingdom 2022/23 (the Code) has introduced several changes in accounting standards which will be required from 1 April 2022.

- IFRS 16 Leases (for authorities that have decided to adopt IFRS 16 in the 2022/23 year)
- Annual Improvements to IFRS Standards 2018 – 2020. The annual IFRS improvement programme notes 4 changed standards:
  - IFRS 1 (First time adoption) – amendment relating to foreign operations of acquired subsidiaries transitioning to IFRS
  - IAS 37 (Onerous contracts) – clarified the intention of the standard
  - IFRS 16 (Leases) – amendment removes a misleading example that is not referenced in the Code material
  - IAS 41 (Agriculture) – one of a small number of IFRS' that are only expected to apply to local authorities in limited circumstances.
- Property, Plant and Equipment: Proceeds before intended use (amendments to IAS 16)

The Code requires the disclosure of information relating to the impact of an accounting change that will be required by a new accounting standard, but one which has not yet been implemented.

It is not anticipated that the above amendments will have a material impact on the information provided in the financial statements, i.e. there is unlikely to be a change to the reported information in the reported net cost of services or the Surplus or Deficit on the Provision of Services.

### **NOTE 3 – CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES**

In applying the accounting policies set out in Note 1, the Council has had to make certain judgements about complex transactions or those involving uncertainty about future events.

The critical judgements made in the Financial Statements are:

- There is a large degree of uncertainty about future levels of funding for local government. However, the council has determined that this high level of uncertainty is not yet sufficient to provide an indication that the assets of the authority might be impaired as a result of a need to close facilities and reduce levels of service provision.
- At the time the accounts were authorised for issue, the Council's valuers have provided values for the Council's assets taking into account what was known at the time. The Council's judgement was that there was not enough information to indicate that the assets were impaired and that balance sheet values should be reduced.

### **NOTE 4 – ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY**

The Financial Statements contain estimated figures that are based on assumptions made by the Council about the future or that are otherwise uncertain. Estimates have been made taking into account historical experience, current trends and other relevant factors. The assumptions and other sources of estimation uncertainty disclosed below relate to the estimates that require the council's most difficult, subjective or complex judgements. As a number of variables and assumptions affecting the possible future resolution of the uncertainties increases, those judgements become more subjective and complex. As a result, balances cannot be determined with certainty and actual results could be materially different from the assumptions and estimates.

The items in the Council's Balance Sheet at 31 March 2022 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

#### **Pensions Liability**

The estimation of the net liability (£43.570m at 31 March 2022) to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on pension fund assets. A firm of consulting actuaries is engaged to provide expert advice about the assumptions to be applied.

Brexit and Covid-19 both initially had negative impacts on the UK economy and pension asset values, but the market appears to be recovering and stabilising. However, another serious outbreak of Covid-19 could have a detrimental impact on asset returns, as could an increase in interest rates to curb inflation increases as a result of the recovery. The outcome of pending legal cases may also affect the pensions liability going forward.

Usually asset values and expected returns within the pension fund are based on information available at 31 March. For 2021/22 the values in the accounts are based on all information received up to the date the accounts were authorised for issue, where it provided further evidence of market conditions as at 31 March 2022.

It is possible, however, that asset values may still change during the next financial year. A sensitivity analysis is included in Note 36.

For 2021/22, the actuaries advised that the net pension liability had decreased by £22.930m. This is made up of:

- £15.794m actuarial gain
- £2.670m loss arising from employer contributions of £2.713m being less than the pension obligations of £5.383m
- £9.806m opening balance adjustment relating to the share of PSPS Ltd's pension liability

### **Debt Impairment**

At 31 March 2022, the Council had a balance of sundry debtor and housing benefit overpayments of £3.397m. The Council's normal approach to review significant items suggested that an impairment allowance for doubtful debts of just under 56% (£1.895m) was appropriate. However, in the current economic climate it is not certain that the allowance will be sufficient.

If collection rates were to deteriorate, increasing the impairment for doubtful debts to 60% of the total debt would require an additional £0.143m to be set aside as an allowance.

### **Fair Value Measurements of Financial Assets**

When the fair values of financial assets and financial liabilities cannot be measured based on quoted prices in active markets (i.e. Level 1 inputs), their fair value is measured using valuation techniques (e.g. quoted prices for similar assets or liabilities in active markets or the discounted cash flow (DCF) model). Where possible, the inputs to these valuation techniques are based on observable data, but where this is not possible judgement is required in establishing fair values. These judgements typically include considerations such as uncertainty and risk. However, changes in the assumptions used could affect the fair value of the authority's assets and liabilities.

Where Level 1 inputs are not available, the authority employs relevant experts to identify the most appropriate valuation techniques to determine fair value (for example for investments and borrowing Link Asset Services, the Council's treasury management advisers). Information about the valuation techniques and inputs used in determining the fair value of the authority's assets and liabilities is disclosed in notes 17 and 34.

### **Property, Plant and Equipment**

Assets are depreciated over useful lives that are dependent on assumptions about the level of repairs and maintenance that will be incurred in relation to individual assets. The current economic climate makes it uncertain that the authority will be able to sustain its current spending on repairs and maintenance, bringing into doubt the useful lives assigned to assets.

If the useful life of assets is reduced, depreciation increases and the carrying amount of the assets falls. It is estimated that the annual depreciation charge for buildings would increase by £584k for every year that useful lives had to be reduced.

Covid-19 had a significant impact on property values worldwide in 2019/20 and 2020/21 but the market has sufficiently recovered in 2021/22 that reliable market evidence is available again to base the asset valuations on.

### **Fair Value Measurement of Non-Financial Assets**

Some assets held on the balance sheet are measured at Fair Value (see page 33 for the definition of Fair Value), mainly these are Investment Property, Surplus Assets and Assets Held for Sale. The measurement of fair value takes into account the assumptions that market participants would use when pricing an asset. Due to the considerable volatility in the market as at the balance sheet date it is therefore possible that the assumptions used may not be valid in these unusual circumstances and the Material Uncertainty clause also applies to assets measured at Fair Value.

**NOTE 5 – EVENTS AFTER THE BALANCE SHEET DATE**

The audited Financial Statements were authorised for issue by the Chief Financial Officer on 30 October 2024. Events taking place after this date are not reflected in the Financial Statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2022, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

As a result of the Lincolnshire Pension Fund receiving an updated Triennial valuation as at 31 March 2023, the pension liability figures as at 31 March 2022 have been updated to reflect the impact arising from this. This has been considered as an adjusting event and is reflected in the financial statements and relevant notes (see note 36).

The financial statements and notes have not been adjusted for the following event, which took place after 31 March 2022, as they provide information that is relevant to an understanding of the authority's financial position but do not relate to conditions at that date.

- The long term borrowing held on the Balance Sheet contains £20.000m of PWLB borrowing. On 5th October 2023, the decision was made to redeem this debt before its redemption date resulting in a discount of £8.344m.

**NOTE 6 – EXPENDITURE AND FUNDING ANALYSIS**

The Expenditure and Funding Analysis shows how annual expenditure is used and funded from resources (government grants, council tax and business rates) by local Councils in comparison with those resources consumed or earned by Councils in accordance with generally accepted accounting practices. It also shows how this expenditure is allocated for decision making purposes between the Council's portfolios. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement.

RESTATED 2020/21				2021/22		
Net Expenditure Chargeable to the General Fund Balance £'000	Adjustments between the Funding and Accounting Basis £'000	Net Expenditure in the Comprehensive Income and Expenditure Statement £'000		Net Expenditure Chargeable to the General Fund Balance £'000	Adjustments between the Funding and Accounting Basis £'000	Net Expenditure in the Comprehensive Income and Expenditure Statement £'000
(1,542)	1,247	(295)	General Fund Assets	(2,286)	670	(1,616)
5,486	848	6,334	Finance	4,574	803	5,377
(4,021)	39	(3,982)	Economic Growth	(1,257)	269	(988)
814	25	839	Governance	850	33	883
1,164	(396)	768	Wellbeing and Community Leadership	981	464	1,445
2,022	1,837	3,859	Leisure and Culture	1,931	1,463	3,394
2,124	311	2,435	Corporate	2,155	193	2,348
4,968	1,280	6,248	Neighbourhoods	5,412	1,482	6,894
407	70	477	Planning and Strategic Infrastructure	296	84	380
1,357	198	1,555	Regulatory	1,281	(1,375)	(94)
<b>12,779</b>	<b>5,459</b>	<b>18,238</b>	<b>Net Cost of Services</b>	<b>13,937</b>	<b>4,086</b>	<b>18,023</b>
(25,688)	6,971	(18,717)	Other Income and Expenditure	(10,069)	(21,485)	(31,554)
<b>(12,909)</b>	<b>12,430</b>	<b>(479)</b>	<b>(Surplus) or Deficit</b>	<b>3,868</b>	<b>(17,399)</b>	<b>(13,531)</b>
2,486			Opening General Fund Balance	2,351		
			Adjustment for share of PSPS Ltd	(529)		
(135)			(Surplus) or Deficit on the General Fund Balance in Year (after transfers to/from earmarked reserves)	-		
<b>2,351</b>			<b>Closing General Fund Balance</b>	<b>1,822</b>		

## NOTE 6A – NOTE TO THE EXPENDITURE AND FUNDING ANALYSIS

<b>2021/22</b>				
<b>Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Amounts</b>	<b>Adjustments for Capital Purposes £'000</b>	<b>Net Change for the Pensions Adjustments £'000</b>	<b>Other Differences £'000</b>	<b>Total Adjustments £'000</b>
General Fund Assets	573	96	-	669
Finance	172	633	(2)	803
Economic Growth	243	26	-	269
Governance	-	33	-	33
Wellbeing and Community Leadership	259	205	-	464
Leisure and Culture	1,464	-	-	1,464
Corporate	155	38	-	193
Neighbourhoods	1,175	307	-	1,482
Planning and Strategic Infrastructure	-	84	-	84
Regulatory	(1,516)	141	-	(1,375)
<b>Net Cost of Services</b>	<b>2,525</b>	<b>1,563</b>	<b>(2)</b>	<b>4,086</b>
Other Income and Expenditure from the Funding Analysis	(14,369)	1,107	(8,223)	(21,485)
<b>Difference between General Fund (Surplus)/Deficit and Comprehensive Income and Expenditure Statement (Surplus)/Deficit</b>	<b>(11,844)</b>	<b>2,670</b>	<b>(8,225)</b>	<b>(17,399)</b>

<b>2020/21 RESTATED</b>				
<b>Adjustments from General Fund to arrive at the Comprehensive Income and Expenditure Amounts</b>	<b>Adjustments for Capital Purposes £'000</b>	<b>Net Change for the Pensions Adjustments £'000</b>	<b>Other Differences £'000</b>	<b>Total Adjustments £'000</b>
General Fund Assets	1,178	69	-	1,247
Finance	27	779	42	848
Economic Growth	18	21	-	39
Governance	-	25	-	25
Wellbeing and Community Leadership	(541)	145	-	(396)
Leisure and Culture	1,837	-	-	1,837
Corporate	285	26	-	311
Neighbourhoods	1,072	208	-	1,280
Planning and Strategic Infrastructure	-	70	-	70
Regulatory	96	102	-	198
<b>Net Cost of Services</b>	<b>3,972</b>	<b>1,445</b>	<b>42</b>	<b>5,459</b>
Other Income and Expenditure from the Funding Analysis	(5,663)	1,439	11,195	6,971
<b>Difference between General Fund (Surplus)/Deficit and Comprehensive Income and Expenditure Statement (Surplus)/Deficit</b>	<b>(1,691)</b>	<b>2,884</b>	<b>11,237</b>	<b>12,430</b>

**Adjustments for Capital Purposes**

This column adds in depreciation and impairment and revaluation gains and losses in the service lines, and for:



- **Other operating expenditure** – adjusts for capital disposals with a transfer of income on disposal of assets and the amounts written off for those assets.
- **Financing and investment income and expenditure** – the statutory charges for capital financing i.e. Minimum Revenue Provision and other revenue contributions are deducted from other income and expenditure as these are not chargeable under generally accepted accounting practices.
- **Taxation and non-specific grant income and expenditure** – capital grants are adjusted for income not chargeable under generally accepted accounting practices. The taxation and non-specific grant income and expenditure line is credited with capital grants receivable in the year without conditions or for which conditions were satisfied in the year.

### Net Change for the Pensions Adjustments

Net change for the removal of pension contributions and the addition of IAS19 Employee Benefits pension related expenditure and income are reflected as follows:

- **For services** this represents the removal of the employer pension contributions made by the Council as allowed by statute and the replacement with current service costs and past service costs.
- **For Financing and investment income and expenditure** – the net interest on the defined benefit liability is charged to the CIES.

### Other Differences

Other differences between amounts debited or credited to the Comprehensive Income and Expenditure Statement and amounts payable or receivable to be recognised under statute are as follows:

- **For services** – the other differences column recognises adjustments to the General Fund for accumulated absences.
- The charge under **Taxation and non-specific grant income and expenditure** represents the difference between what is chargeable under statutory regulations for council tax and business rates that was projected to be received at the start of the year and the income recognised under generally accepted accounting practices in the Code. This is a timing difference as any difference will be brought forward in future Surpluses or Deficits on the Collection Fund.

### NOTE 6B – SEGMENTAL INCOME

Trading Income received on a segmental basis is analysed as follows:

Service Segment	Income Area	2021/22 Income from Services £'000	2020/21 Income from Services £'000
Neighbourhoods	Markets	68	50
General Fund Assets	Kingfisher Caravan Park	997	1,133
Regulatory	Licensing	280	268
General Fund Assets	Commercial Rents	1,713	1,769
Neighbourhoods	Green Waste	1,332	1,242
General Fund Assets	Car Parking	3,412	1,800
Planning and Strategic Infrastructure	Planning	1,407	1,329
Planning	Land Charges	94	98
Planning	Building Control	391	430
<b>Total Income analysed on a segmental basis</b>		<b>9,694</b>	<b>8,119</b>

**NOTE 7 – EXPENDITURE AND INCOME ANALYSED BY NATURE**

The authority's expenditure and income is analysed as follows:

2021/22	ELDC Income and Expenditure £'000
<b><u>Expenditure</u></b>	
Employee benefits expenses	16,905
Other service expenses	26,255
Depreciation, amortisation, impairment	3,695
Interest payments	494
Benefits expenditure	28,178
Precepts and levies	6,848
Changes in fair value of investment property	1,094
Business Rates tariff and levy	8,094
Increase in impairment allowance	75
Loss on disposal of non-current assets	525
Change in fair value of financial assets at fair value through profit and loss	-
Taxation (Share of PSPS only)	-
Pensions interest cost	2,626
<b>Total Expenditure</b>	<b>94,789</b>
<b><u>Income</u></b>	
Income from council tax and non-domestic rates	(20,694)
Grants and contributions	(50,632)
Capital grants and contributions	(8,171)
Fees, charges and other service income	(17,292)
Interest and investment income	(1,975)
Gain on disposal of non-current assets	(233)
Change in fair value of financial assets at fair value through profit and loss	(3,938)
Decrease in impairment allowance for bad debts	(109)
Changes in fair value of investment property	(1,593)
Asset exchange	(2,164)
Expected return on pension assets	(1,519)
<b>Total Income</b>	<b>(108,320)</b>
<b>(Surplus) or Deficit on the Provision of Services</b>	<b>(13,531)</b>

2020/21	ELDC Income and Expenditure £'000	Amounts paid to/received from PSPS £'000	Add PSPS subjective analysis £'000	Total Income and Expenditure £'000
<b><u>Expenditure</u></b>				
Employee benefits expenses	16,032	-	5,169	21,201
Other service expenses	27,541	(5,967)	732	22,306
Depreciation, amortisation, impairment	3,953	-	27	3,980
Interest payments	497	-	-	497
Benefits expenditure	30,877	-	-	30,877
Precepts and levies	6,599	-	-	6,599
Changes in fair value of investment property	2,034	-	-	2,034
Business Rates tariff and levy	8,864	-	-	8,864
Increase in impairment allowance	296	-	-	296
Loss on disposal of non-current assets	221	-	-	221
Change in fair value of financial assets at fair value through profit and loss	241	-	-	241
Taxation (Share of PSPS only)	-	-	6	6
Pensions interest cost	1,979	-	551	2,530
<b>Total Expenditure</b>	<b>99,134</b>	<b>(5,967)</b>	<b>6,485</b>	<b>99,652</b>
<b><u>Income</u></b>				
Income from council tax and non-domestic rates	(15,574)	-	-	(15,574)
Grants and contributions	(62,398)	-	-	(62,398)
Capital grants and contributions	(1,317)	-	-	(1,317)
Fees, charges and other service income	(14,326)	435	(34)	(13,925)
Interest and investment income	(1,436)	-	(1)	(1,437)
Gain on disposal of non-current assets	(249)	-	-	(249)
Change in fair value of financial assets at fair value through profit and loss	-	-	-	-
Decrease in impairment allowance for bad debts	-	-	-	-
Changes in fair value of investment property	(3,750)	-	-	(3,750)
Expected return on pension assets	(1,036)	-	(445)	(1,481)
<b>Total Income</b>	<b>(100,086)</b>	<b>435</b>	<b>(480)</b>	<b>(100,131)</b>
<b>(Surplus) or Deficit on the Provision of Services</b>	<b>(952)</b>	<b>(5,532)</b>	<b>6,005</b>	<b>(479)</b>

**NOTE 8 – ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS**

This note details the adjustments that are made to the total comprehensive income and expenditure recognised by the Council in the year in accordance with proper accounting practice to arrive at the resources that are specified by statutory provisions as being available to the Council to meet future capital and revenue expenditure. The following sets out a description of the reserves that the adjustments are made against.

**General Fund Balance**

The General Fund is the statutory fund into which all the receipts of the Council are required to be paid and out of which all liabilities of the Council are to be met, except to the extent that statutory rules might provide otherwise. These rules can also specify the financial year in which liabilities and payments should impact on the General Fund Balance, which is not necessarily in accordance with proper accounting practice. The General Fund Balance therefore summarises the resources that the Council is statutorily empowered to spend on its services or on capital investment at the end of the financial year.

**Capital Receipts Reserve**

The Capital Receipts Reserve holds the proceeds from the disposal of land or other assets, which are restricted by statute from being used other than to fund new capital expenditure or to be set aside to finance historical capital expenditure. The balance on the reserve shows the resources that have yet to be applied for these purposes at the year end.

**Capital Grants Unapplied**

The Capital Grants Unapplied Account holds the grants and contributions received towards capital projects for which the Council has met the conditions that would otherwise require repayment of the monies but which have yet to be applied to meet expenditure. The balance is restricted by grant terms as to the capital expenditure against which it can be applied and/or the financial year in which this can take place.

2021/22	General Fund Balance	Capital Receipts Reserve	Capital Grants Unapplied
	£'000	£'000	£'000
<b>Adjustments to Revenue Resources</b>			
<i>Amounts by which income and expenditure included in the Comprehensive Income and Expenditure Statement are different from revenue for the year calculated in accordance with statutory requirements:</i>			
• Pension costs	2,670	-	-
• Statutory over-ride for unrealised fair value movements in pooled funds	(3,938)	-	-
• Council Tax and Non-Domestic Rates	(4,285)	-	-
• Holiday pay	(2)	-	-
• Movements in the market value of Investment Properties	(499)	-	-
• Capital grants and contributions applied to capital financing	(3,259)	-	(270)
• Capital grants and contributions not applied to capital financing in year	(8,957)	-	8,957
• Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure	7,096	-	-
<b>Total Adjustments to Revenue Resources</b>	<b>(11,174)</b>	<b>-</b>	<b>8,687</b>
<b>Adjustments between Revenue and Capital Resources</b>			
Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve	(236)	236	-
Administrative costs of non-current asset disposals	3	(3)	-
Payments to the government housing receipts pool	-	-	-
Statutory provision for the repayment of debt	-	-	-
Voluntary provision for the repayment of debt	1,194	-	-
Capital expenditure financed from revenue balances	(5,022)	-	-
Other income that cannot be credited to the CIES	(2,164)	22	-
<b>Total Adjustments between Revenue and Capital Resources</b>	<b>(6,225)</b>	<b>255</b>	<b>-</b>
<b>Adjustments to Capital Resources</b>			
Use of Capital Receipts Reserve to finance capital expenditure	-	(149)	-
Use of capital grants to finance capital expenditure	-	-	-
Cash payments in relation to deferred capital receipts	-	-	-
<b>Total Adjustments to Capital Resources</b>	<b>-</b>	<b>(149)</b>	<b>-</b>
<b>Total Adjustments</b>	<b>(17,399)</b>	<b>106</b>	<b>8,687</b>

2020/21	General Fund Balance	Capital Receipts Reserve	Capital Grants Unapplied
	£'000	£'000	£'000
<b>Adjustments to Revenue Resources</b>			
<i>Amounts by which income and expenditure included in the Comprehensive Income and Expenditure Statement are different from revenue for the year calculated in accordance with statutory requirements:</i>			
• Pension costs	2,884	-	-
• Statutory over-ride for unrealised fair value movements in pooled funds	241	-	-
• Council Tax and Non-Domestic Rates	10,955	-	-
• Holiday pay	42	-	-
• Movements in the market value of Investment Properties	(1,716)	-	-
• Capital grants and contributions applied to capital financing	(2,218)	-	-
• Capital grants and contributions not applied to capital financing in year	(1,248)	-	1,248
• Reversal of entries included in the Surplus or Deficit on the Provision of Services in relation to capital expenditure	6,197	-	-
<b>Total Adjustments to Revenue Resources</b>	<b>15,137</b>	<b>-</b>	<b>1,248</b>
<b>Adjustments between Revenue and Capital Resources</b>			
Transfer of non-current asset sale proceeds from revenue to the Capital Receipts Reserve	(142)	142	-
Administrative costs of non-current asset disposals	3	(3)	-
Payments to the government housing receipts pool	-	-	-
Statutory provision for the repayment of debt	-	-	-
Voluntary provision for the repayment of debt	(126)	-	-
Capital expenditure financed from revenue balances	(2,442)	(490)	-
<b>Total Adjustments between Revenue and Capital Resources</b>	<b>(2,707)</b>	<b>(351)</b>	<b>-</b>
<b>Adjustments to Capital Resources</b>			
Use of Capital Receipts Reserve to finance capital expenditure	-	-	-
Use of capital grants to finance capital expenditure	-	-	-
Cash payments in relation to deferred capital receipts	-	-	-
<b>Total Adjustments to Capital Resources</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Adjustments</b>	<b>12,430</b>	<b>(351)</b>	<b>1,248</b>

**NOTE 9 – TRANSFERS TO/FROM EARMARKED RESERVES**

This note sets out the amounts set aside from the General Fund Balance in earmarked reserves to provide financing for future expenditure plans and the amounts posted back from earmarked reserves to meet General Fund expenditure in 2021/22.

	Balance at 1 April 2020 £'000	Transfers Out 2020/21 £'000	Transfers In 2020/21 £'000	Balance at 31 March 2021 £'000	Transfers Out 2021/22 £'000	Transfers In 2021/22 £'000	Balance at 31 March 2022 £'000
Capital Reserve	6,521	(1,095)	1,893	7,319	(1,737)	591	6,173
Housing Reserve	2,329	(221)	169	2,277	(525)	279	2,031
Technology Reserve	1,289	(239)	471	1,521	(797)	68	792
Insurance Reserve	662	(16)	100	746	(19)	100	827
Service Transformation Reserve	732	(170)	36	598	(421)	916	1,093
Carbon Reduction Reserve	106	-	-	106	-	-	106
Legal and Appeals Reserve	442	(28)	-	414	(6)	23	431
Repair and Renewals Reserve	525	(98)	1,021	1,448	(762)	672	1,358
Economic Growth Reserve	4,656	(991)	1,811	5,476	(4,250)	5,955	7,181
Business Rates Volatility Reserve	4,987	(1,413)	9,836	13,410	(11,042)	5,533	7,901
Investments Volatility Reserve	-	-	-	-	-	1,000	1,000
Wellbeing Reserve	-	-	798	798	-	7	805
Property Funds Reserve	-	-	-	-	-	547	547
COVID-19 Budget Pressures Smoothing Reserve	-	-	1,178	1,178	-	-	1,178
<b>Total Earmarked Reserves</b>	<b>22,249</b>	<b>(4,271)</b>	<b>17,313</b>	<b>35,291</b>	<b>(19,559)</b>	<b>15,691</b>	<b>31,423</b>

**NOTE 10 – OTHER OPERATING EXPENDITURE**

2020/21 £'000		2021/22 £'000
2,915	Parish Council Precepts	3,041
3,683	Internal Drainage Board Levies	3,807
-	Payments to the Government Housing Capital Receipts Pool	-
(27)	(Gains)/Losses on the disposal of non-current assets	292
<b>6,571</b>	<b>Total</b>	<b>7,140</b>

**NOTE 11 – FINANCING AND INVESTMENT INCOME AND EXPENDITURE**

2020/21 £'000		2021/22 £'000
497	Interest payable and similar charges	494
1,050	Net interest on the net defined benefit liability	1,107
	Discount, impairment and exchange rate movements on Icelandic	
(34)	Investments	(2)
(1,403)	Interest receivable and similar income	(1,973)
	Income and Expenditure in relation to investment properties and	
(2,310)	changes in their fair value	(1,147)
295	Movement in impairment allowance for bad debts	(34)
241	Movement in fair value of financial assets through profit and loss	(3,938)
6	Taxation (Share of PSPS only)	-
<b>(1,658)</b>	<b>Total</b>	<b>(5,493)</b>

**NOTE 12 – TAXATION AND NON SPECIFIC GRANT INCOME AND EXPENDITURE**

2020/21 £'000		2021/22 £'000
(9,508)	Council Tax income	(9,985)
2,798	Retained Business Rates income and expenditure	(2,615)
(930)	Revenue Support Grant	(935)
(14,673)	Non-ringfenced government grants	(9,331)
(1,317)	Capital grants and contributions	(8,171)
-	Gain on asset exchange	(2,164)
<b>(23,630)</b>	<b>Total</b>	<b>(33,201)</b>



## NOTE 13 – PROPERTY, PLANT AND EQUIPMENT - Movements on Balances

2021/22	Other Land and Buildings £'000	Vehicles, Plant, Furniture & Equipment £'000	Infrastructure Assets £'000	Community Assets £'000	Assets Under Construction £'000	Surplus Assets £'000	Total Property, Plant and Equipment £'000
<b><u>Movements on balances</u></b>							
<b>Cost or Valuation</b>							
<b>At 1 April 2021</b>	<b>80,046</b>	<b>8,872</b>	<b>1,169</b>	<b>2,375</b>	<b>399</b>	<b>45</b>	<b>92,906</b>
Adjustment to opening balance: Share of PSPS Ltd	-	(192)	-	-	-	-	(192)
Additions	129	702	-	503	5,106	-	6,440
Donations	14	-	-	-	-	-	14
Revaluation increases/ (decreases) recognised in the Revaluation Reserve	3,078	-	-	-	-	-	3,078
Revaluation increases/ (decreases) recognised in the Surplus/Deficit on the Provision of Services	376	-	-	-	-	-	376
Derecognition – disposals	(303)	(656)	-	(27)	-	-	(986)
Assets reclassified (to)/from Other Categories	(1,981)	-	-	(1)	-	-	(1,982)
Other movements in Cost or Valuation	(76)	-	-	-	-	-	(76)
<b>At 31 March 2022</b>	<b>81,283</b>	<b>8,726</b>	<b>1,169</b>	<b>2,850</b>	<b>5,505</b>	<b>45</b>	<b>99,578</b>
<b>Accumulated Depreciation and Impairment</b>							
<b>At 1 April 2021</b>	<b>(725)</b>	<b>(3,834)</b>	<b>(150)</b>	<b>(42)</b>	-	-	<b>(4,751)</b>
Adjustment to opening balance: Share of PSPS Ltd	-	189	-	-	-	-	189
Depreciation charge	(3,025)	(989)	(54)	(43)	-	-	(4,111)
Depreciation written out to the Revaluation Reserve	3,492	-	-	-	-	-	3,492
Depreciation written out to the Surplus/Deficit on the Provision of Services	237	-	-	-	-	-	237
Impairment (Losses) Reversals recognised in Revaluation Reserve	-	-	-	-	-	-	-
Derecognition – disposals	21	656	-	-	-	-	677
Other movements in Depreciation and Impairment	-	-	-	-	-	-	-
<b>At 31 March 2022</b>	<b>-</b>	<b>(3,978)</b>	<b>(204)</b>	<b>(85)</b>	<b>-</b>	<b>-</b>	<b>(4,267)</b>
<b>Net Book Value</b>							
<b>At 31 March 2022</b>	<b>81,283</b>	<b>4,748</b>	<b>965</b>	<b>2,765</b>	<b>5,505</b>	<b>45</b>	<b>95,311</b>
<b>At 31 March 2021</b>	<b>79,321</b>	<b>5,038</b>	<b>1,019</b>	<b>2,333</b>	<b>399</b>	<b>45</b>	<b>88,155</b>

2020/21	Other Land and Buildings	Vehicles, Plant, Furniture & Equipment	Infrastructure Assets	Community Assets	Assets Under Construction	Surplus Assets	Total Property, Plant and Equipment
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b><u>Movements on balances</u></b>							
<b>Cost or Valuation</b>							
<b>At 1 April 2020</b>	<b>79,941</b>	<b>10,528</b>	<b>1,169</b>	<b>1,793</b>	-	<b>44</b>	<b>93,475</b>
Additions	158	506	-	982	-	-	1,646
Revaluation increases/ (decreases) recognised in the Revaluation Reserve	922	-	-	112	-	1	1,035
Revaluation increases/ (decreases) recognised in the Surplus/Deficit on the Provision of Services	(390)	-	-	-	-	-	(390)
Derecognition – disposals	-	(2,102)	-	-	-	-	(2,102)
Assets reclassified (to)/from Held for Sale	(585)	-	-	(113)	-	-	(698)
Other movements in Cost or Valuation	-	-	-	(399)	399	-	-
<b>At 31 March 2021</b>	<b>80,046</b>	<b>8,932</b>	<b>1,169</b>	<b>2,375</b>	<b>399</b>	<b>45</b>	<b>92,966</b>
<b>Accumulated Depreciation and Impairment</b>							
<b>At 1 April 2020</b>	<b>(1,746)</b>	<b>(5,005)</b>	<b>(96)</b>	<b>(16)</b>	-	-	<b>(6,863)</b>
Depreciation charge	(2,656)	(949)	(54)	(26)	-	-	(3,685)
Depreciation written out to the Revaluation Reserve	3,561	-	-	-	-	-	3,561
Depreciation written out to the Surplus/Deficit on the Provision of Services	116	-	-	-	-	-	116
Impairment (Losses) Reversals recognised in Revaluation Reserve	-	-	-	-	-	-	-
Derecognition – disposals	-	2,060	-	-	-	-	2,060
Other movements in Depreciation and Impairment	-	-	-	-	-	-	-
<b>At 31 March 2021</b>	<b>(725)</b>	<b>(3,894)</b>	<b>(150)</b>	<b>(42)</b>	-	-	<b>(4,811)</b>
<b>Net Book Value</b>							
<b>At 31 March 2021</b>	<b>79,321</b>	<b>5,038</b>	<b>1,019</b>	<b>2,333</b>	<b>399</b>	<b>45</b>	<b>88,155</b>
<b>At 31 March 2020</b>	<b>78,195</b>	<b>5,523</b>	<b>1,073</b>	<b>1,777</b>	-	<b>44</b>	<b>86,612</b>

## Depreciation

The following useful lives and depreciation rates have been used in the calculation of depreciation:

- Property, Land and Buildings – 2-49 years
- Vehicles, Plant, Furniture & Equipment – 1-46 years

## Capital Commitments

There was one material capital commitment as at 31 March 2022. This capital commitment was for £3.037m in relation to Public Sector Hub capital scheme.

## Effects of Changes in Estimates

In 2021/22, no material changes were made to the Council's accounting estimates for Property, Plant and Equipment.

## Revaluations

The Council's revaluations were undertaken by the Council's qualified in-house valuer – Edward Cox MRICS.

The Council ensures that all Property, Plant and Equipment required to be measured at current value is revalued each year. Valuations of land and buildings were carried out in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution of Chartered Surveyors.

	Other Land and Buildings	Vehicles, Plant, Furniture & Equipment	Infrastructure Assets	Community Assets	Assets Under Construction	Surplus Assets	Total
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Carried at historical cost	-	4,748	965	2,765	5,505	-	13,983
Valued at fair value as at: 31 March 2022	81,283	-	-	-	-	45	81,328
<b>Total Cost or Valuation at 31 March 2022</b>	<b>81,283</b>	<b>4,748</b>	<b>965</b>	<b>2,765</b>	<b>5,505</b>	<b>45</b>	<b>95,311</b>

The Council does not have material surplus assets.

**NOTE 14 – HERITAGE ASSETS**

Reconciliation of the carrying value of Heritage Assets held by the Council:

2020/21 £'000		Statues and Monuments	Civic Regalia	Land Sites of Special Interest	Total
		2021/22 £'000	2021/22 £'000	2021/22 £'000	2021/22 £'000
1,201	<b>Cost or valuation</b>				
	1 April	739	25	437	1,201
-	Revaluations in year	-	-	-	-
<b>1,201</b>	<b>31 March</b>	<b>739</b>	<b>25</b>	<b>437</b>	<b>1,201</b>

Heritage assets, held by the Council fall into three categories; Statues and Monuments, Civic Regalia and Land Sites of Special Interest. All the assets have been in the Council's ownership for a number of years and are held for their intrinsic worth as opposed to financial gain. As such they are unlikely to be sold. According to the Code there is no prescribed minimum period between valuations. However, the valuers are asked to confirm that the last valuations are still appropriate on a regular basis.

**Movements in financial year 2021/22**

There were no movements in year.

**Heritage assets recognised on the Council's Balance Sheet**

Statutes and Monuments:

- The Clock Tower, Skegness – Historic Cost £431,000.
- Stanhope Memorial Horncastle, Sir John Franklin Memorial Spilsby, Buttercross Monument Spilsby, Clock Tower Old Market Hall Louth, Jolly Fisherman Statue Compass Gardens Skegness – included in the balance sheet at their insurance valuations. The valuations as at 31 March 2022 were provided by Bonhams (external specialist valuer).
- Dambusters Memorial Woodhall Spa – Historic Cost.
- Civic Regalia – included in the Balance Sheet at their insurance valuations. The valuations as at 31 March 2022 were provided by Bonhams (external specialist valuer).

Land Sites:

- Gibraltar Point Nature Reserve Skegness, St Mary's Burial Ground Louth, Site of Special Scientific Interest Skegness Foreshore – recorded at Historic Cost.

The Council does not have any heritage assets other than those reported on the Balance Sheet. These heritage assets are in locations which are accessible to the public, with the exception of civic regalia which is held in the Council offices.

**NOTE 15 – INVESTMENT PROPERTY**

The following items of income and expense have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement:

2020/21 £'000		2021/22 £'000
(1,263)	Rental Income from investment property	(1,345)
	Direct operating expenses arising from investment property:	
233	Employee benefit expenses	208
436	Other service expenses	489
(1,716)	Net (gains)/losses from fair value adjustments	(499)
<b>(2,310)</b>	<b>Net (gain)/loss</b>	<b>(1,147)</b>

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on the Council's right to the remittance of income and the proceeds of disposal. The Council has no contractual obligations to purchase, construct or develop investment property or repairs, maintenance or enhancement.

The following table summarises the movement in the fair value of investment properties over the year.

2020/21 £'000		2021/22 £'000
7,272	Balance at start of the year	8,988
-	Additions – Subsequent Expenditure	53
-	Donations	2,150
-	Assets reclassified (to)/from Property, Plant and Equipment	1,928
-	Other Movements in Cost or Valuation	-
1,716	Net gains/(losses) from fair value adjustments	499
<b>8,988</b>	<b>Balance at end of the year</b>	<b>13,618</b>

**Fair Value Hierarchy**

Details of the authority's investment properties and information about the fair value hierarchy as at 31 March 2022 and 2021 are as follows:

	Level 2 2021/22 £'000	Level 3 2021/22 £'000	Fair Value 2021/22 £'000
Office Units	-	390	390
Commercial Retail Units	-	3,704	3,704
Commercial Storage Units	-	24	24
Commercial Unit Caravan Park	-	9,500	9,500
	-	<b>13,618</b>	<b>13,618</b>

**2020/21 Comparative Figures**

	Level 2 2020/21 £'000	Level 3 2020/21 £'000	Fair Value 2020/21 £'000
Office Units	-	405	405
Commercial Retail Units	-	567	567
Commercial Storage Units	-	16	16
Commercial Unit Caravan Park	-	8,000	8,000
	-	<b>8,988</b>	<b>8,988</b>

## Transfers between Levels of Fair Value Hierarchy

There were no transfers between levels of fair value hierarchy in year.

## Valuation Techniques Used to Determine Level 2 and 3 Fair Values for Investment Properties

### Significant Observable Inputs – Level 2

The fair value of investment properties has been measured using two main approaches - the investment method and the comparable method.

The comparable method of valuation is relied upon in the case of plots of similar size and location. It is relatively simple to achieve a direct comparison with one plot against another which has been sold recently.

Using the investment methodology, the valuers have relied upon data ascertained from current evidence of passing rents on comparable properties. Yields have been taken from the sale of comparable investments having regard to the type of property, covenant strength and lease terms. Valuation inputs for rental and yield which are directly applicable are said to be a valuation input 2 because they are directly comparable with limited adjustment.

### Significant Unobservable Inputs – Level 3

Where the comparable data needs to be adjusted by the valuer in order to reflect the specific circumstances of the valuation subject, the valuer uses his judgement and experience. This includes assumptions regarding rent level and prospective rental growth, occupancy levels, floor area and state of repair.

These adjustments are the valuer's opinion and therefore subjective and considered to be Level 3 in the fair value hierarchy. The measurement technique uses significant unobservable inputs to determine the fair value measurements.

Significant changes in any of the unobservable inputs would result in a significantly lower or higher fair value measurement of the assets.

### Highest and best use of investment properties

In estimating the fair value of the Council's investment properties, the highest and best use of the properties is deemed to be their current value.

### Valuation Techniques

There has been no change in the valuation techniques used during the year for investment properties.

### Reconciliation of Fair Value Measurements (Using Significant Unobservable Inputs) categorised within Level 3 of the Fair Value Hierarchy

	31 March 2022 £'000	31 March 2021 £'000
<b>Opening Balance</b>	<b>8,988</b>	<b>7,272</b>
Transfers into Level 3	1,928	-
Total gains (or losses) for the period included in Surplus or deficit on the Provision of Services resulting from changes in the fair value	499	1,716
Additions	53	-
Donated assets	2,150	-
<b>Closing Balance</b>	<b>13,618</b>	<b>8,988</b>

Gains or losses arising from changes in fair value of the investment property are recognised in the Surplus or Deficit on the Provision of Services – Financing and Investment Income and Expenditure.

### Valuation Process for Investment Properties

The fair value of the Council's investment property is measured at each reporting date. All valuations are carried out internally, in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution of Chartered Surveyors. The Council's valuation experts work closely with finance officers regarding all valuation matters.

### NOTE 16 – INTANGIBLE ASSETS

The Council accounts for its software as intangible assets. Intangible assets include purchased licenses.

All software is given a finite useful life, based on assessments of the period that the software is expected to be of use to the Council. The carrying amount of intangible assets is amortised on a straight-line basis over 7 years. The amortisation of £120,000 was charged to an overhead account and then absorbed across service headings in the Cost of Services. It is not possible to quantify exactly how much of the amortisation is attributable to each service heading.

The movement on Intangible Asset balances during the year is as follows:

2020/21 £'000		2021/22 £'000
	<b>Balance at start of year:</b>	
1,883	Gross carrying amounts	2,132
-	Adjustment to opening balance: Share of PSPS Ltd	(1,689)
(1,411)	Accumulated amortisation	(1,480)
-	Adjustment to opening balance: Share of PSPS Ltd	1,330
<b>472</b>	<b>Net carrying amount at start of year</b>	<b>293</b>
	Additions:	
248	Purchases	69
-	Derecognition – Others	-
(68)	Amortisation for the period	(60)
-	Other Changes	-
<b>652</b>	<b>Net carrying amount at end of year</b>	<b>302</b>
	<b>Comprising:</b>	
2,132	Gross carrying amounts	512
(1,480)	Accumulated amortisation	(210)
<b>652</b>		<b>302</b>

**NOTE 17 – FINANCIAL INSTRUMENTS**

The following categories of financial instrument are carried in the Balance Sheet:

Financial Assets	Non-Current				Current				Total	
	Long-term Investments		Long-term Debtors		Short-term Investments		Short-term Debtors		31 March 2021	31 March 2022
	31 March 2021	31 March 2022	31 March 2021	31 March 2022	31 March 2021	31 March 2022	31 March 2021	31 March 2022		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Fair Value through profit and loss	26,535	30,473	-	-	189	185	-	-	26,724	30,658
Amortised cost										
Investments	-	-	-	-	25,526	31,033	-	-	25,526	31,033
Cash and cash equivalents	-	-	-	-	15,921	17,627	-	-	15,921	17,627
Mortgages and car loans	-	-	3	9	-	-	6	7	9	16
Loans to businesses	-	-	1,671	3,141	-	-	93	500	1,764	3,641
Trade debtors	-	-	-	-	-	-	2,904	3,892	2,904	3,892
<b>Total financial assets</b>	<b>26,535</b>	<b>30,473</b>	<b>1,674</b>	<b>3,150</b>	<b>41,636</b>	<b>48,845</b>	<b>3,003</b>	<b>4,399</b>	<b>72,848</b>	<b>86,867</b>

Financial Liabilities	Non-Current				Current				Total	
	Long-term Borrowings		Long-term Creditors		Short-term Borrowings		Short-term Creditors		31 March 2021	31 March 2022
	31 March 2021	31 March 2022	31 March 2021	31 March 2022	31 March 2021	31 March 2022	31 March 2021	31 March 2022		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Amortised cost										
External borrowing	(20,000)	(20,000)	-	-	(149)	(149)	-	-	(20,149)	(20,149)
Trade creditors	-	-	-	-	-	-	(3,473)	(4,734)	(3,473)	(4,734)
<b>Total financial liabilities</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>-</b>	<b>-</b>	<b>(149)</b>	<b>(149)</b>	<b>(3,473)</b>	<b>(4,734)</b>	<b>(23,622)</b>	<b>(24,883)</b>



**Income, expense, gains and losses**

	2020/21 Surplus or Deficit on the Provision of Services £'000	2021/22 Surplus or Deficit on the Provision of Services £'000
<b>Net gains/losses on:</b>		
Financial assets measured at fair value through profit and loss	241	3,938
Derecognition of financial assets	(34)	(2)
<b>Total net gains/losses</b>	<b>207</b>	<b>3,936</b>
<b>Interest Revenue</b>		
Financial assets measured at amortised cost	(234)	(186)
Financial assets measured at fair value through profit and loss	(1,168)	(1,787)
<b>Total interest revenue</b>	<b>(1,402)</b>	<b>(1,973)</b>
<b>Interest expense</b>	<b>497</b>	<b>494</b>
<b>Fee expense</b>		
Property fund management fees	221	226
Brokers fees	-	-
<b>Total fee expense</b>	<b>221</b>	<b>226</b>

**Fair Value of Financial Assets**

Some of the Council's financial assets are measured at fair value on a recurring basis and are described in the following table, including the valuation techniques used to measure them.

The Council held £30.473m in property funds at 31 March 2022 (£26.535m at 31 March 2021). These represent level 1 inputs in the fair value hierarchy. Fair Value has been assessed using the published Net Asset Value of the funds and the Balance Sheet reflects these valuations.

The Council is the sole shareholder of Invest East Lindsey Limited, which is the Council's wholly owned Commercial Project Company. The Council has a £100 equity interest at cost with a fair value of zero. This equity is categorised as Level 3 inputs due to there being no active market for the shares. The Company accounts reported net liabilities as at 31 March 2022. The authority did not intend to dispose of the shares at the Balance Sheet date.

<b>Financial assets measured at fair value</b>				
<b>Recurring fair value measurements</b>	<b>Input level in the fair value hierarchy</b>	<b>Valuation technique used to measure fair value</b>	<b>31 March 2021 £'000</b>	<b>31 March 2022 £'000</b>
<b>Financial instruments classified as fair value through profit and loss</b>				
Hermes Property Unit Trust Fund (Revenue)	Level 1	Unadjusted quoted prices in active markets for identical units	4,090	4,783
Schroder UK Real Estate Property Fund	Level 1	Unadjusted quoted prices in active markets for identical units	5,110	5,889
Threadneedle Property Unit Trust	Level 1	Unadjusted quoted prices in active markets for identical units	4,307	5,033
M & G UK Property Fund	Level 1	Unadjusted quoted prices in active markets for identical units	4,173	4,439
BlackRock UK Property Fund	Level 1	Unadjusted quoted prices in active markets for identical units	4,624	5,450
AEW UK Core Property Fund	Level 1	Unadjusted quoted prices in active markets for identical units	4,231	4,879
<b>Financial instruments classified as fair value through other comprehensive income</b>				
Equity in Subsidiaries	Level 1	PWLB market rate plus 1%	-	-
<b>TOTAL</b>			<b>26,535</b>	<b>30,473</b>

The combined purchase price of property fund investments was £27.999m so the increase in value as at 31 March 2022 was £2.474m

The net increase in value of the revenue fund during the year of £693k has been credited to the Pooled Investment Funds Adjustment Account in accordance with the statutory override for qualifying pooled investments (SI2018/1207).

The net increase in value of the capital funds during the year of £3.246m has been credited to the Capital Adjustment Account in line with the statutory override.

In accordance with the Council's Minimum Revenue Provision Policy approved by Council on 3 March 2021 consideration has been given to the combined fair value of the capital property funds. Based on the increased values a Voluntary Revenue Provision of £1.194m has been released in the 2021/22 financial year.

#### **Transfers between Levels of the Fair Value Hierarchy**

There were no transfers between input levels 1 and 2 during the year.

#### **Changes in the Valuation Technique**

There has been no change in the valuation technique used during the year for the financial instruments.

#### **Fair Values of Financial Assets and Financial Liabilities that Are Not Measured at Fair Value (but for which Fair Value Disclosures Are Required)**

Except for the financial assets carried at fair value, all other financial liabilities and financial assets represented by amortised cost and long-term debtors and creditors are carried on the balance sheet at

amortised cost. Their fair value can be assessed by calculating the present value of the cash flows that take place over the remaining life of the instruments, using the following assumptions:

- For loans from the PWLB payable, PWLB prevailing market rates have been applied to provide the fair value under PWLB debt redemption procedures. An additional note to the tables sets out the alternative fair value measurement applying the premature repayment highlighting the impact of the alternative valuation;
- No early repayment or impairment is recognised;
- Where an instrument has a maturity of less than 12 months or is a trade or other receivable the fair value is taken to be the carrying amount or the billed amount;
- The fair value of trade and other receivables is taken to be the invoiced or billed amount.

The fair values calculated are as follows:

LIABILITIES	31 March 2021		31 March 2022	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
	£'000	£'000	£'000	£'000
Borrowing	(20,149)	(22,933)	(20,149)	(20,457)

For long term borrowing, the fair value is higher than the carrying amount because the authority's portfolio of loans includes fixed rate loans where the interest rate payable is higher than the prevailing rates at the Balance Sheet date. This shows a notional future loss (based on economic conditions at 31 March 2022) arising from a commitment to pay interest to lenders above current market rates.

The fair value of Public Works Loan Board (PWLB) loans of £20.457m included above measures the economic effect of the terms agreed with the PWLB compared with estimates of the terms that would be offered for market transactions undertaken at the Balance Sheet date. The difference between the carrying amount and the fair value measures the additional interest that the authority will pay over the remaining terms of the loans under the agreements with the PWLB, against what would be paid if the loans were at prevailing market rates.

However, the Council has a continuing ability to borrow at concessionary rates from the PWLB rather than from the markets, termed the PWLB Certainty Interest rates. A supplementary measure of the fair value as a result of its PWLB commitments for fixed rate loans is to compare the terms of these loans with the new borrowing rates available from the PWLB. If a value is calculated on this basis, the carrying amount of £20m would be valued at £20.457m. But, if the Council were to seek to avoid the projected loss by repaying the loans to the PWLB, the PWLB would raise a penalty charge for early redemption in addition to charging a premium for the additional interest that will not now be paid. The exit price for the PWLB loans including the penalty charge would be £26.774m.

ASSETS	31 March 2021		31 March 2022	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
	£'000	£'000	£'000	£'000
Short term investments	25,715	25,715	31,218	31,218
Loans to Subsidiaries	1,762	1,762	3,641	3,478
<b>TOTAL</b>	<b>27,477</b>	<b>27,477</b>	<b>34,859</b>	<b>34,696</b>

As the investments referred to in the above table are short term the fair value is assumed to be the carrying value.

The short and long term loans to subsidiaries are loans to Invest East Lindsey Limited, which is the Council's wholly owned Commercial Project Company. The Council has made loans totalling £3.741m (including

accrued interest) with a fair value of £3.478m (including accrued interest). These loans are categorised under Level 1 inputs and the fair value has been calculated using the appropriate PWLB new loan rates + 1%.

#### NOTE 18 – DEBTORS

31 March 2021 Net £'000		31 March 2022 Gross £'000	31 March 2022 Impairment £'000	31 March 2022 Net £'000
1,564	Trade debtors	866	(297)	569
16,373	Council Tax & NDR debtors	11,853	(2,081)	9,772
1,708	Related parties	3,450	-	3,450
429	Prepayments	597	-	597
278	Costs	802	(509)	293
1,062	Other entities and individuals	3,707	(1,598)	2,109
<b>21,414</b>	<b>Total</b>	<b>21,275</b>	<b>(4,485)</b>	<b>16,790</b>

#### NOTE 18A – DEBTORS FOR LOCAL TAXATION

The past due but not impaired amount for local taxation (council tax and non-domestic rates) can be analysed by age as follows:

31 March 2021 £'000		31 March 2022 £'000
716	Less than one year	960
1,935	More than one year	1,977
<b>2,651</b>	<b>Total</b>	<b>2,937</b>

#### NOTE 19 – CASH AND CASH EQUIVALENTS

The balance of Cash and Cash Equivalents is made up of the following elements:

31 March 2021 £'000		31 March 2022 £'000
1	Cash held by the Council	1
665	Bank current accounts	209
15,255	Deposits with Banks on Instant Access	17,417
<b>15,921</b>	<b>Cash and Cash Equivalents categorised as Current Assets</b>	<b>17,627</b>
-	Bank current accounts	-
-	<b>Cash and Cash Equivalents categorised as Current Liabilities</b>	-
<b>15,921</b>	<b>Total Cash and Cash Equivalents</b>	<b>17,627</b>

**NOTE 20 – ASSETS HELD FOR SALE**

The following tables summarises the movements in the fair value of assets held for sale over the year.

	Current assets		Non-Current assets	
	2021/22 £'000	2020/21 £'000	2021/22 £'000	2020/21 £'000
<b>Balance outstanding at start of year</b>	<b>638</b>	<b>81</b>	<b>609</b>	<b>578</b>
Assets newly classified as held for sale:				
Property, Plant and Equipment	53	697	-	-
Revaluation gains & losses recognised in the Revaluation Reserve	-	-	275	(17)
Revaluation gains & losses recognised in the Surplus/Deficit on provision of Services	(145)	-	7	48
Additions	-	-	-	-
Assets sold	-	(140)	(215)	-
Other Movements in Cost or Valuation	75	-	-	-
<b>Balance outstanding at year end</b>	<b>621</b>	<b>638</b>	<b>676</b>	<b>609</b>

**NOTE 21 – CREDITORS**

2020/21 £'000		2021/22 £'000
(2,152)	Trade Payables	(3,365)
(1,143)	Council Tax & NDR Payables	(1,360)
(24,756)	Other Payables – Central Government	(7,497)
(1,183)	Other Payables – Other Local Authorities	(1,383)
(277)	Other Payables	(152)
(5,995)	Receipts in Advance	(19,287)
<b>(35,506)</b>	<b>Total</b>	<b>(33,044)</b>

**NOTE 22 – PROVISIONS**

	Business Rate Appeals	Compulsory Purchase Orders
	£'000	£'000
<b>Balance at 1 April 2021</b>	<b>(893)</b>	<b>(297)</b>
Additional provisions made in 2021/22	(230)	-
Amounts used in 2021/22	60	84
Unused amounts reversed in 2021/22	291	-
<b>Balance at 31 March 2022</b>	<b>(772)</b>	<b>(213)</b>

The Business Rates Appeal provision represents East Lindsey's share (40% of £1.929m) of the total provision for appeals against the rateable values set by the Valuation Office Agency (VOA) not settled as at 31 March 2022. The total provision has been recognised in the Collection Fund Statement (page 87). Whilst the expected timing of the outflows is uncertain as the decision on these appeals is made by the Valuation Office Agency, it is assumed these will be settled within the next 12 months.

The compulsory purchase order provision relates to monies held by the Council from asset sales awaiting identification of the property owners by legal requirement. The outflows to settle these compulsory purchase orders are assumed to occur within the next 12 months.

**NOTE 23 – USABLE RESERVES**

Movements in the Council's usable reserves are detailed in the Movement in Reserves Statement.

**NOTE 24 – UNUSABLE RESERVES**

<b>31 March 2021 £'000</b>		<b>31 March 2022 £'000</b>
44,859	Revaluation Reserve	49,470
57,171	Capital Adjustment Account	65,320
(66,500)	Pensions Reserve	(43,570)
90	Pooled Investment Funds Adjustment Account	783
(10,465)	Collection Fund Adjustment Account	(6,180)
(155)	Accumulated Absences Account	(136)
<b>25,000</b>	<b>Total Unusable Reserves</b>	<b>65,687</b>

## Revaluation Reserve

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment. The balance is reduced when assets with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- used in the provision of services and the gains are consumed through depreciation, or
- disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

2020/21 £'000	2020/21 £'000		2021/22 £'000	2021/22 £'000
	<b>42,008</b>	<b>Balance at 1 April</b>		<b>44,859</b>
5,752		Upward revaluation of assets	10,879	
(1,172)		Downward revaluation of assets and impairment losses not charged to the Surplus/Deficit on the Provision of Services	(4,034)	
	4,580	Surplus or deficit on revaluation of non-current assets not posted to the Surplus or Deficit on the Provision of Services		6,845
(1,616)		Difference between fair value depreciation and historical cost depreciation	(1,970)	
(113)		Accumulated gains on assets sold or scrapped	(264)	
	(1,729)	Amount written off to the Capital Adjustment Account		(2,234)
	<b>44,859</b>	<b>Balance at 31 March</b>		<b>49,470</b>

## Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or additions to those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or subsequent costs as depreciation, impairment losses and amortisation are charged to the Comprehensive Income and Expenditure Statement (with reconciling postings from the Revaluation Reserve to convert current and fair value figures to a historical cost basis). The Account is credited with the amounts set aside by the Council as finance for the costs of acquisition, construction and subsequent costs.

The Account contains accumulated gains and losses on Investment Properties. It also contains revaluation gains accumulated on Property, Plant and Equipment before 1 April 2007, the date that the Revaluation Reserve was created to hold such gains.

Note 8 provides details of the source of all the transactions posted to the Account, apart from those involving the Revaluation Reserve.

2020/21 £'000	2020/21 £'000		2021/22 £'000	2021/22 £'000
	54,774	<b>Balance at 1 April</b>		<b>57,171</b>
		Adjustment to opening balance: share of PSPS Ltd		<b>(382)</b>
		<b>Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement</b>		
(3,685)		Charges for depreciation and impairment of non-current assets	(4,111)	
(226)		Revaluation (losses)/gains on Property, Plant and Equipment	476	
(68)		Amortisation of intangible assets	(60)	
(2,035)		Revenue expenditure funded from capital under statute	(2,876)	
(182)		Amounts of non-current assets written off on disposal or sale as part of the gain/loss on disposal to the Comprehensive Income and Expenditure Statement	(525)	
	(6,196)			(7,096)
	112	Adjusting amounts written out of the Revaluation Reserve		264
	1,616	Net written out amount of the cost of non-current assets consumed in the year		1,971
		<b>Capital financing applied in the year:</b>		
489		Use of the Capital Receipts Reserve to finance new capital expenditure	149	
2,218		Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement that have been applied to capital financing	3,258	
-		Application of grants to capital financing from the Capital Grants Unapplied Account	270	
-		Statutory provision for the financing of capital investment charged against the General Fund balance	-	
126		Voluntary Revenue Provision for Repayment of debt due to Property Funds	(1,194)	
-		Property Funds Increase or Decrease in NAV	3,245	
2,442		Capital expenditure charged against the General Fund balance	5,022	
	5,275			10,750
	(126)	Statutory override for unrealised fair value movements in capital property funds		-
	-	Movements in other income that cannot be credited to the Comprehensive Income and Expenditure Statement		2,143
	1,716	Movements in the market value of Investment Properties credited to the Comprehensive Income and Expenditure Statement		499
	<b>57,171</b>	<b>Balance at 31 March</b>		<b>65,320</b>



### Pooled Investment Funds Adjustment Account

The Pooled Investment Funds Adjustment Account contains the gains/losses made by the Council arising from increases in the value of its pooled investment funds which are classified as revenue. These gains/losses will now be posted to the Comprehensive Income & Expenditure Statement, however statutory override SI 2018/1207 has provided a five year exemption allowing Councils to post unrealised fair value gains/losses to the Pooled Investment Funds Adjustment Account so they do not affect the General Fund.

2020/21 £'000		2021/22 £'000
<b>205</b>	<b>Balance at 1 April</b>	<b>90</b>
(115)	Upward/(Downward) revaluation of Pooled Investment Funds	693
<b>90</b>	<b>Balance at 31 March</b>	<b>783</b>

### Pensions Reserve

The Pensions Reserve absorbs the timing differences arising from the different arrangements for accounting for post - employment benefits and for funding benefits in accordance with statutory provisions. The Council accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Council makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

2020/21 £'000		2021/22 £'000
<b>(48,898)</b>	<b>Balance at 1 April</b>	<b>(66,500)</b>
-	Adjustment to opening balance: share of PSPS Ltd	9,806
(14,718)	Remeasurement of the net defined benefit liability	15,794
(6,277)	Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	(5,383)
3,393	Employer's pensions contributions and direct payments to pensioners payable in the year	2,713
<b>(66,500)</b>	<b>Balance at 31 March</b>	<b>(43,570)</b>

### Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of council tax and non-domestic rates income in the Comprehensive Income and Expenditure Statement as it falls due from council tax payers and business rate payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

2020/21 £'000		2021/22 £'000
490	<b>Balance at 1 April</b>	<b>(10,465)</b>
(10,955)	Amount by which council tax and non-domestic rates income credited to the Comprehensive Income and Expenditure Statement is different from council tax and non-domestic rates income calculated for the year in accordance with statutory requirements	4,285
<b>(10,465)</b>	<b>Balance at 31 March</b>	<b>(6,180)</b>

### Accumulated Absences Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

2020/21 £'000	2020/21 £'000		2021/22 £'000	2021/22 £'000
	(113)	<b>Balance at 1 April</b>		<b>(155)</b>
		Adjustment to opening balance: share of PSPS Ltd		18
113		Settlement or cancellation of accrual made at the end of the preceding year	151	
(155)		Amounts accrued at the end of the current year	(150)	
	(42)	Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements		1
	<b>(155)</b>	<b>Balance at 31 March</b>		<b>(136)</b>

### NOTE 25 – CASH FLOW STATEMENT – OPERATING ACTIVITIES

The cash flows for operating activities include the following items

2020/21 £'000		2021/22 £'000
1,527	Interest received	1,428
(498)	Interest paid	(494)

The surplus or deficit on the provision of services has been adjusted for the following non-cash movements:

2020/21 £'000		2021/22 £'000
3,685	Depreciation	4,110
226	Impairment and downward revaluations	(474)
68	Amortisation of intangible assets	60
-	(Increase)/decrease in interest debtors	-
13,478	(Decrease)/increase in creditors	1,646
(1,256)	(Increase)/decrease in debtors	(3,548)
2,884	Movement in Pension Liability	2,670
182	Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised	525
(1,716)	Movement in Investment Property Values	(499)
(29)	Contribution to/(from) Provisions	(205)
241	Adjustment for movement in fair value of investments classified as Fair Value through Profit and Loss	(3,938)
-	Items categorised as donated assets	(2,164)
(3)	Other non-cash items	(6)
<b>17,760</b>		<b>(1,823)</b>
	The surplus or deficit on the provision of services has been adjusted for the following items that are investing or financing activities:	
(3,466)	Capital Grants credited to surplus or deficit on the provision of services	(12,216)
-	Proceeds from long term investments	-
(209)	Proceeds from the sale of property, plant and equipment, investment property and intangible assets	(233)
<b>(3,675)</b>		<b>(12,449)</b>

#### NOTE 26 – CASH FLOW STATEMENT – INVESTING ACTIVITIES

2020/21 £'000		2021/22 £'000
(5,294)	Purchase of property, plant and equipment, investment property, plant and intangible assets	(5,800)
(25,500)	Purchase of short term investments	(31,000)
-	Other payments for investing activities	-
209	Proceeds from the sale of property, plant and equipment, investment property	233
30,000	Proceeds from short term investments	25,500
3,466	Other receipts from investing activities	12,216
<b>2,881</b>	<b>Net cash flows from investing activities</b>	<b>1,149</b>

#### NOTE 27 – CASH FLOW STATEMENT – FINANCING ACTIVITIES

2020/21 £'000		2021/22 £'000
-	Cash payment for the reduction of outstanding liabilities relating to finance leases	-
(4,001)	Cash receipts Short and Long Term Borrowing	-
(3,516)	Council Tax and NNDR adjustments	1,827
<b>(7,517)</b>	<b>Net cash flows from financing activities</b>	<b>1,827</b>

**NOTE 28 - RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES**

	2021/22 1 April £'000	Financing Cashflows £'000	Non-Cash Changes £'000	2021/22 31 March £'000
Cash receipts from Short Term Borrowing	(4,001)	-	-	-
Council Tax & NNDR Debtors	(15,615)	-	6,698	6,698
Council Tax & NNDR Creditors	12,827	-	(4,871)	(4,871)
<b>Total Liabilities from Financing Activities</b>	<b>(6,789)</b>	<b>-</b>	<b>1,827</b>	<b>1,827</b>

**NOTE 29 – MEMBERS' ALLOWANCES**

The Council paid the following amounts to members of the Council during the year.

	2021/22 £'000	2020/21 £'000
Basic Allowance	268	271
Special Responsibility Expenses	83 6	90 3
<b>Total</b>	<b>357</b>	<b>364</b>

**NOTE 30 – OFFICERS’ REMUNERATION**

The remuneration paid to the Council’s senior employees is as follows:

		Salary, Fees and Allowances £	Exit packages £	Pension Contribution £	Total £
<b>Chief Executive</b>	2021/22	130,527	-	22,823	153,350
	2020/21	114,503	-	20,038	134,541
<b>Deputy Chief Executive Programme Delivery &amp; SIRO (from 19/04/21)</b>	2021/22	85,265	-	14,897	100,162
	2020/21	-	-	-	-
<b>Deputy Chief Executive – People (to 30/09/21)</b>	2021/22	44,840	70,746	6,440	122,026
	2020/21	94,325	-	16,507	110,832
<b>Deputy Chief Executive – Strategy (to 30/09/21)</b>	2021/22	43,947	-	8,253	52,200
	2020/21	91,508	-	16,507	108,015
<b>Assistant Director – Housing and Wellbeing (to 25/07/21)</b>	2021/22	22,217	-	3,615	25,832
	2020/21	64,224	-	11,500	75,724
<b>Assistant Director – Neighbourhoods</b>	2021/22	73,957	-	12,920	86,877
	2020/21	64,452	-	11,279	75,731
<b>Assistant Director – Corporate Governance (to 31/07/2020)</b>	2021/22	-	-	-	-
	2020/21	24,244	224,837	4,243	253,324
<b>Assistant Director – Economic Growth</b>	2021/22	71,831	-	12,554	84,385
	2020/21	57,143	-	9,832	66,975
<b>Assistant Director – Property, Business and Growth (to 31/03/21)</b>	2021/22	-	-	-	-
	2020/21	65,712	-	11,500	77,212
<b>Assistant Director – Planning &amp; Strategic Infrastructure (from 01/10/20)</b>	2021/22	73,874	-	12,916	86,790
	2020/21	29,876	-	2,770	32,646
<b>Assistant Director – Corporate</b>	2021/22	87,023	-	15,218	102,241
	2020/21	65,844	-	11,523	77,367
<b>*Deputy Chief Executive – Corporate development and S151 (from 01/08/21)</b>	2021/22	43,542	-	6,244	49,786
	2020/21	-	-	-	-
<b>*Deputy Chief Executive - Growth (from 01/04/21, Monitoring Officer until 31/07/21)</b>	2021/22	63,289	-	9,562	72,851
	2020/21	-	-	-	-
<b>*Assistant Director - Governance and Monitoring Officer (from 01/08/21)</b>	2021/22	30,378	-	4,371	34,749
	2020/21	-	-	-	-

The Council entered into a shared arrangement with Boston Borough Council in 2020/21 which aimed to bring together staff from both authorities to create one team which serves both Councils. This arrangement changed during 2021/22 when the two authorities were joined by South Holland District Council to form the South and East Lincolnshire Council's Partnership (S&ELCP) where senior officers were then shared between the three authorities. This includes the Chief Finance Officer and Monitoring Officer who are employed by South Holland District Council, with their costs being recharged to the Council. Details relating to the costs of these arrangements are included in the Related Party Transactions Note 33.

\*These statutory officers are employed by either East Lindsey District Council or South Holland District Council, with their costs being recharged to the Council as part of the shared management arrangement for the strategic alliance and S&ELCP, included for completeness.

The Deputy Chief Executive Programme Delivery and SIRO is not disclosed above for costs relating to 2020/21, as they were employed by Corby Borough Council and undertaking the role of Chief Finance Officer, with their costs being recharged to the Council. Details relating to the costs of these arrangements are included in the Related Party Transactions Note 33.

The Council's other employees receiving more than £50,000 remuneration for the year (excluding employer's pension contributions) were paid the following amounts:

Remuneration Band	2021/22 Number of Employees	2020/21 Number of Employees
£50,000 – £54,999	3	4
£55,000 – £59,999	1	-

The Council agreed one exit package in 2021/22 incurring liabilities of £30,000. The number of exit packages with total cost per band and total cost of the compulsory and other redundancies are set out in the table below.

Exit package cost band (including special payments)	Number of compulsory redundancies		Number of other departures agreed		Total number of exit packages by cost band		Total cost of exit packages in each band	
	2021/22	2020/21	2021/22	2020/21	2021/22	2020/21	2021/22	2020/21
£0 - £20,000	-	-	-	-	-	-	-	-
£20,001 - £40,000	-	-	-	-	-	-	-	-
£40,001 - £60,000	-	-	-	-	-	-	-	-
£60,001 - £80,000	-	-	1	-	1	-	70,746	-
£80,001 - £100,000	-	-	-	-	-	-	-	-
£100,001 - £150,000	-	-	-	-	-	-	-	-
£150,001 - £200,000	-	-	-	-	-	-	-	-
£200,001 - £250,000	-	1	-	-	-	1	-	224,837
<b>Total cost included in CIES</b>	-	1	1	-	1	1	<b>70,746</b>	<b>224,837</b>

**NOTE 31 – EXTERNAL AUDIT COSTS**

The Council has incurred the following costs in relation to the audit of the Financial Statements.

	2021/22 £'000	2020/21 £'000
<b>Statutory Audit Services</b>		
Fees payable to Mazars with regard to external audit services carried out by the appointed auditor for the year	64	59
Fees payable to Mazars for external audit services carried out for previous year	-	5
Fees payable to KPMG with regard to certification of grants and claims	8	8
<b>Other Audit Services</b>		
Share of fees payable to Duncan & Toplis with regard to external audit services carried out for the year on behalf of Public Sector Partnership Services Ltd by the appointed auditor for the year	-	6
<b>TOTAL</b>	<b>72</b>	<b>78</b>

**NOTE 32 – GRANT INCOME**

The Council credited the following grants, contributions and donations to the Comprehensive Income and Expenditure Statement in 2021/22:

	2021/22 £'000	2020/21 £'000
<b>Credited to Taxation and Non Specific Grant Income and Expenditure</b>		
Revenue Support Grant	(935)	(930)
S31 Grant – Small Business Rates Relief	(7,493)	(12,824)
New Homes Bonus Scheme Grant	(879)	(1,185)
Other non-ring fenced Government grants	(9,130)	(1,981)
<b>Total</b>	<b>(18,437)</b>	<b>(16,920)</b>
<b>Credited to Services</b>		
Housing Benefit Subsidy	(27,816)	(30,418)
Council Tax Support and Housing Benefit Administration	(648)	(644)
Disabled Facilities Grant	(2,079)	(2,043)
Home Office – Police and Crime Commissioner Panel	(64)	(75)
Discretionary Housing Payment	(84)	(428)
Other Housing Benefit grants to deliver Local Initiatives & Wellbeing	(71)	(144)
COVID-19 Funding	(5,083)	(12,249)
Homelessness Grants	(804)	(313)
Green Homes and Sustainable Warmth	(1,932)	-
Household Support Fund	(669)	-
Other grants	(1,117)	(481)
<b>Total</b>	<b>(40,367)</b>	<b>(46,795)</b>
<b>Sources of Grant Income:</b>		
Central Government	(52,596)	(61,668)
Other Local Authorities	(5,321)	(2,047)
Other Bodies	(887)	-
<b>Total</b>	<b>(58,804)</b>	<b>(63,715)</b>

**NOTE 33 – RELATED PARTIES**

The Council is required to disclose material transactions with related parties - bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by the Council. Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely with the Council.

**Central Government**

UK Central Government has significant influence over the general operations of the Council - it is responsible for providing the statutory framework within which the Council operates, provides the majority of its funding in the form of grants and prescribes the terms of many of the transactions that the Council has with other parties (e.g. housing benefits).

Details of material transactions with Central Government are shown below. 2020/21 comparators shown in brackets.

• Funding from Government	Note 32	£52.596m	(£61.668m)
• Non-Domestic Rates Share Payable	Collection Fund	£18.630m	(£18.484m)
• Debtors	Note 18	£1.034m	(£1.710m)
• Creditors	Note 21	£7.665m	(£25.532m)

**Members**

Members of the Council have direct control over the Council's financial and operating policies. The total of members' allowances paid in 2021/22 is shown in Note 29. During 2021/22, a number of Members were also Directors of Public Sector Partnership Services, Magna Vitae Trust for Leisure & Culture and Invest East Lindsey Limited. One Member was also an elected member at Lincolnshire County Council, three Members were also an elected member for Town Councils or Parish Councils. A number of Members were also involved with the Internal Drainage Board and other Local Community Associations.

Payments to Companies during the year (other than to those companies mentioned above) for which members are directors, amounted to £53,450 (£53,000 in 2020/21).

Details of specific transactions where members declared their interests are recorded in the Register of Members' Interest, open to public inspection at the Council Offices during office hours. The Council is compliant with the Localism Act 2012.

**Management Team Officers**

Management Team Officers have a requirement to declare their interests in associated companies and organisations in the year. In 2021/22, a number of Officers were also directors of Invest East Lindsey Limited, Public Sector Partnership Services Board Member and held roles within Local Community Associations.

Payments to Companies during the year (other than to those companies mentioned above) for which officers had an interest in, amounted to £0.

**Other Public Bodies**

On 1 July 2020 East Lindsey formed a strategic alliance with Boston Borough Council, however during 2021/22 a new partnership was created to encompass South Holland District Council and then became known as the South and East Lincolnshire Council's Partnership (S&ELCP). The partnership shares a Chief Executive, Deputy Chief Executives and Assistant Directors. East Lindsey District Council were charged by South Holland District Council £232,920 and by Boston Borough Council £103,892 for their share of these posts. East Lindsey received income of £112,635 from South Holland District Council and £83,568 from Boston Borough Council for the share of the costs it incurred in the year.



Under the strategic alliance with Boston Borough Council a number of officers were shared during 2021/22 with East Lindsey being charged £238,385 and receiving income of £339,076

The Council shared a Section 151 Officer with Corby Borough Council during 2020/21 and in the latter part of that year with Boston Borough Council at a cost of £30,000. Costs relating to 2021/22 are detailed in the Officers Remuneration Note 30.

### **Entities Controlled or Significantly Influenced by the Council**

#### ***Public Sector Partnership Services (formerly Compass Point Business Services)***

Joint merged service organisation arrangements for the shared provision of a number of back office services with South Holland District Council were implemented with effect from 1 August 2010, delivered through Public Sector Partnership Services Ltd (PSPS, formerly Compass Point Business Services (CPBS) (East Coast) Ltd). The company added a further shareholder on 1 April 2021 in Boston Borough Council and has since accounted for this as an associate within the Group Accounts for 2021/22. The net balance outstanding between the Council and the Company at the 31 March 2022 was £103k.

Further information about the accounts of PSPS is available from the Company Secretary, New Bailey, 4 Stanley Street, Manchester M3 5JL.

#### ***Magna Vitae Trust for Leisure and Culture***

From 1 January 2015 the delivery and operation of leisure, cultural and health related services were transferred to Magna Vitae Trust for Leisure and Culture, a registered charity. During the financial year 2021/22, three Members were also trustees of Magna Vitae. The Council paid a service fee of £1,527,732 to Magna Vitae for the 2021/22 financial year (£1,668,848 in 2020/21). In addition to the annual service fee, ELDC transferred the National Leisure Recovery Fund grant of £304,567 to Magna Vitae in 2021/22.

There were no significant balances outstanding between the Council and the Company at 31 March 2022.

#### ***Invest East Lindsey Limited***

The Council has a wholly owned subsidiary company, Invest East Lindsey Limited. One Member and three Officers were directors of the company during 2021/22.

### **NOTE 34 – CAPITAL EXPENDITURE AND CAPITAL FINANCING**

The total amount of capital expenditure incurred in the year is shown in the table below together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Council, the expenditure results in an increase in the Capital Financing Requirement (CFR). This is a measure of the capital expenditure incurred historically by the Council that has yet to be financed. The CFR is analysed in the second part of this note.

	2021/22	2020/21
	£'000	£'000
<b>Opening Capital Financing Requirement</b>	<b>22,426</b>	<b>22,552</b>
Adjustment to opening balance: share of PSPS Ltd	18	-
<b>Capital Investment</b>		
Property, Plant and Equipment	6,441	1,646
Long Term Debtors	(357)	1,220
Intangible Assets	69	248
Revenue Expenditure Funded from Capital Under Statute	2,876	2,035
Investment Properties	53	-
<b>Sources of finance</b>		
Capital receipts	(149)	(489)
Government grants and other contributions	(3,530)	(2,218)
<b>Sums set aside from revenue:</b>		
Direct revenue contributions	(5,023)	(2,442)
Voluntary Revenue Provision	1,194	(126)
<b>Closing Capital Financing Requirement</b>	<b>24,018</b>	<b>22,426</b>
<b>Explanation of movements in year</b>		
Adjustment to opening balance: Share of PSPS Ltd	18	-
Increase in underlying need to borrow	380	-
Voluntary Revenue Provision	1,194	(126)
<b>Increase/(Decrease) in Capital Financing Requirement</b>	<b>1,592</b>	<b>(126)</b>

**NOTE 35 – LEASES****Council as Lessee - Operating Leases**

The future minimum lease payments due under non-cancellable leases in future years are:

	31 March 2022 £'000	31 March 2021 £'000
Not later than 1 year	93	109
Later than 1 year and not later than 5 years	267	380
Later than 5 years	27	28
	<b>387</b>	<b>517</b>

The expenditure charged to the Comprehensive Income and Expenditure Statement during the year in relation to these leases was:

	31 March 2022 £'000	31 March 2021 £'000
Minimum lease payments	105	109
	<b>105</b>	<b>109</b>

**Council as Lessor - Operating Leases**

The Council leases out property under operating leases for the following purposes:

- For the provision of community services, such as sports facilities, tourism services and community

centres, and

- For economic development purposes to provide suitable affordable accommodation for local businesses.

The future minimum lease payments receivable under non-cancellable leases in future years are:

	31 March 2022 £'000	31 March 2021 £'000
Not later than 1 year	1,593	1,811
Later than 1 year and not later than 5 years	3,451	4,499
Later than 5 years	13,006	12,557
	<b>18,050</b>	<b>18,867</b>

In addition, the Council received £203,174 as a charge for office space (£226,912 in 2020/21) from Public Sector Partnership Services (formerly Compass Point Business Services (East Coast) Ltd) in respect of the usage of office space only. No formal long term arrangement currently exists. This is likely to change when both organisations move to The Hub in Horncastle – estimated to be January 2023.

There are no contingent rents payable to/from the Council, both as lessee and lessor.

## **NOTE 36 – DEFINED BENEFIT PENSION SCHEMES**

### **Participation in Pension Schemes**

As part of the terms and conditions of employment of its officers, the Council makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, there is a commitment to make the payments and to disclose them at the time that employees earn their future entitlement.

The Council participates in the Local Government Pension Scheme, administered by Lincolnshire County Council. This is a funded defined benefit scheme, meaning that the employer and employees pay contributions into a fund, calculated at a level intended to balance the pension's liabilities with investment assets.

The Lincolnshire pension scheme is operated under the regulatory framework for the Local Government Pension Scheme and the governance of the scheme is the responsibility of the pensions committee of Lincolnshire County Council. Policy is determined in accordance with the Pensions Fund Regulations.

The principal risks of the scheme are the longevity assumptions, statutory changes to the scheme, structural changes to the scheme, changes to inflation, bond yields and the performance of the equity investments held by the scheme. These are mitigated to a certain extent by the statutory requirements to charge to the General Fund the amounts required by statute as described in the accounting policies note.

### **Transactions Relating to Post-employment Benefits**

We recognise the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make against council tax is based on the cash payable in the year, so the real cost of post-employment/retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement. The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund balance via the Movement in Reserves Statement during the year.

	Local Government Pension Scheme	
	2021/22 £'000	2020/21 £'000
<b>Comprehensive Income and Expenditure Statement</b>		
<i>Cost of Services:</i>		
<i>Service cost comprising</i>		
Current service cost	4,221	4,849
Past Service costs (including curtailments)	-	312
Administration Expenses	55	67
<i>Financing and Investment Income and Expenditure</i>		
Net interest expense	1,107	1,050
<b>Total Post-employment Benefits charged to the Surplus or Deficit on the Provision of Services</b>	<b>5,383</b>	<b>6,278</b>
<i>Other Post-employment Benefits charged to the Comprehensive Income and Expenditure Statement</i>		
Remeasurement of net defined benefit liability comprising:		
Return on plan assets (excluding the amount included in the net interest expense)	(7,200)	(16,896)
Other actuarial gains/(losses) on assets	121	
Actuarial (gains) and losses arising on changes in demographic assumptions	(6,160)	(1,508)
Actuarial (gains) and losses arising on changes in financial assumptions	(3,985)	34,759
Other experience	1,430	(1,636)
<b>Total Remeasurements recognised in Other Comprehensive Income and Expenditure</b>	<b>(15,794)</b>	<b>14,719</b>
<b>Total Post-employment Benefit charged to the Comprehensive Income and Expenditure Statement</b>	<b>(10,411)</b>	<b>20,997</b>
<b>Movement in Reserves Statement</b>		
Reversal of net charges made to the Surplus or Deficit for the Provision of Services for post-employment benefits in accordance with the Code	(2,670)	(2,884)
<b>Actual amount charged against the General Fund Balance for pensions in the year:</b>		
Employers' contributions payable to scheme	2,589	3,258
Contributions in respect of unfunded benefits	124	135

### Pensions Assets and Liabilities Recognised in the Balance Sheet

The amount included in the Balance Sheet arising from the authority's obligation in respect of its defined benefit plans is as follows.

	Local Government Pension Scheme	
	2021/22 £'000	2020/21 £'000
Present Value of the defined obligation	(127,886)	(166,563)
Fair Value of plan assets	84,316	100,063
<b>Net Liability arising from defined benefit obligation</b>	<b>(43,570)</b>	<b>(66,500)</b>

**Reconciliation of the Movements in the Fair Value of Scheme (Plan) Assets**

	<b>Local Government Pension Scheme</b>	
	<b>2021/22</b>	<b>2020/21</b>
	<b>£'000</b>	<b>£'000</b>
Opening fair value scheme assets	100,062	81,340
Adjustment to opening balance: PSPS Ltd	(23,893)	-
Interest Income	1,519	1,481
Remeasurement gain/(loss)		
The return on plan assets, excluding the amount included in the net interest expense	7,200	16,896
Other actuarial gains/(losses)	(121)	-
Contributions from employer	2,589	3,258
Contributions from employees into the scheme	598	767
Contributions in respect of unfunded benefits	124	135
Administration Expenses	(55)	(67)
Benefits Paid	(3,707)	(3,748)
<b>Closing fair value of scheme assets</b>	<b>84,316</b>	<b>100,062</b>

**Reconciliation of Present Value of Scheme Liabilities (Defined Benefit Obligation)**

	<b>Funded Liabilities: Local Government Pension Scheme</b>	
	<b>2021/22</b>	<b>2020/21</b>
	<b>£'000</b>	<b>£'000</b>
Opening Balance at 1 April	166,565	130,239
Adjustment to opening balance: PSPS Ltd	(33,702)	-
Current Service Cost	4,221	4,849
Interest Cost	2,626	2,530
Contributions from scheme participants	598	768
<i>Remeasurements (gains) and losses:</i>		
Actuarial losses arising from changes in demographic assumptions	(6,160)	(1,508)
Liabilities assumed/(extinguished) on settlements	-	-
Actuarial losses arising from changes in financial assumptions	(3,985)	34,759
Other experience	1,430	(1,636)
Past service cost	-	312
Benefits paid	(3,707)	(3,748)
<b>Closing Balance at 31 March</b>	<b>127,886</b>	<b>166,565</b>

**Local Government Pension Scheme assets comprised:**

	2021/22		2020/21	
	Quoted prices in active markets £'000	% of Total assets	Quoted prices in active markets £'000	% of Total assets
Cash and Cash Equivalents	3,204	4%	4,503	5%
Equity Instruments				
UK	13,238	16%	16,210	16%
Overseas	33,305	40%	41,126	40%
Debt Securities				
Corporate Bonds - UK	7,757	9%	9,906	10%
Corporate Bonds - Overseas	-	0%	-	0%
Fixed Interest Government - UK	843	1%	1,101	1%
Fixed Interest Government - Overseas	-	0%	-	0%
Index Linked Government - UK	1,265	1%	1,701	2%
Index Linked Government - Overseas	-	0%	-	0%
Property	5,733	7%	7,004	7%
Private equity	253	0%	300	0%
Others				
Hedge Fund	169	0%	-	0%
Infrastructure	506	1%	600	1%
Bonds	-	0%	-	0%
Commodities	506	1%	500	1%
Credit Diversified Income	3,794	5%	3,302	3%
Other Diversified Alternatives	1,180	1%	1,601	2%
Private Debt	-	0%	-	0%
Net Current Assets – Debtors	169	0%	-	0%
<b>Total</b>	<b>71,922</b>	<b>86%</b>	<b>87,854</b>	<b>88%</b>

	2021/22		2020/21	
	Unquoted prices in active markets £'000	% of Total assets	Unquoted prices in active markets £'000	% of Total assets
Cash and Cash Equivalents	-	0%	-	0%
Equity Instruments				
UK	-	0%	-	0%
Overseas	-	0%	-	0%
Debt Securities				
Corporate Bonds - UK	-	0%	-	0%
Corporate Bonds - Overseas	-	0%	-	0%
Fixed Interest Government - UK	-	0%	-	0%
Fixed Interest Government - Overseas	-	0%	-	0%
Index Linked Government - UK	-	0%	-	0%
Index Linked Government - Overseas	-	0%	-	0%
Property	337	0%	300	0%
Private equity	5,902	7%	5,604	5%
Others				
Hedge Fund	2,361	3%	3,002	3%
Infrastructure	2,867	3%	2,602	3%
Bonds	-	0%	-	0%
Commodities	-	0%	-	0%
Credit Diversified Income	-	0%	-	0%
Other Diversified Alternatives	84	0%	(200)	0%
Private Debt	843	1%	1,001	1%
Forward Currency Contracts	-	0%	(100)	0%
<b>Total</b>	<b>12,394</b>	<b>14%</b>	<b>12,209</b>	<b>12%</b>

### Basis for estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc.

The financial assumptions have been set with consideration of the duration of the Employer's past service liabilities, estimated to be 20 years.

The Local Government Pension Scheme has been assessed by Barnett Waddingham, an independent firm of actuaries; estimates for the Lincolnshire Pension Fund are based on the latest full valuation of the scheme as at 31 March 2022.

The significant assumptions, for the Council, used by the actuary have been:

<b>Local Government Pension Scheme</b>		
	<b>2021/22</b>	<b>2020/21</b>
<i>Mortality assumptions:</i>		
Longevity at 65 for current pensioners (years):		
- Men	19.8	21.1
- Women	22.9	23.6
Longevity at 65 for future pensioners (years):		
- Men	21.0	22.0
- Women	24.3	25.0
Rate of inflation (RPI)	3.2%	3.6%
Rate of increase in salaries	4.2%	3.1%
Rate of increase in pensions	3.2%	2.8%
Rate for discounting scheme liabilities	2.6%	2.0%

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

<b>Impact on the Defined Benefit Obligation in the Scheme</b>		
	<b>Present Value of Obligation £'000</b>	<b>Projected Service Cost £'000</b>
0.1% decrease in Discount Rate	130,414	4,813
0.1% increase in the Salary Increase Rate	128,061	4,648
0.1% increase in the Pension Increase Rate	130,222	4,811

### **Impact on the Council's Cash Flows**

The contributions paid by the Council are set by the Fund Actuary at each triennial actuarial valuation, the most recent being 31 March 2023. The employer's contributions rate, over the period to 31 March 2023 will be 17.5%.

Employer contributions payable to the scheme in 2022/23 are estimated to be £2.961m.

### **NOTE 37 – CONTINGENT LIABILITIES**

At 31 March 2022 the Council has identified no material contingent liabilities.

### **NOTE 38 – CONTINGENT ASSETS**

At 31 March 2022 the Council has identified the following material contingent assets:



## S106 Agreements

The Council has signed a number of S106 agreements that require developers to make payments to the Council at some future date, dependent upon certain events taking place such as when the development actually starts on site. The contributions generally have conditions requiring the Council to spend the monies in specific areas and on specific items. The total value of the contributions is unknown but is expected to be in excess of £1m.

## NOTE 39 – NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

### Key risks

The Council's activities expose it to a variety of financial risks. The key risks are:

- **credit risk** – the possibility that other parties might fail to pay amounts due to the Council
- **liquidity risk** – the possibility that the Council might not have funds available to meet its commitments to make payments
- **re-financing risk** – the possibility that the Council might be requiring to renew a financial instrument on maturity at disadvantageous interest rates or terms
- **market risk** – the possibility that financial loss might arise for the Council as a result of changes in such measures as interest rates or stock market movements.

### Overall procedures for managing risk

The Council's overall risk management programme focuses on the unpredictability of financial markets, and seeks to minimise potential adverse effects on the resources available to fund services.

Risk management is carried out by a central treasury team, under policies approved by the Council in the annual treasury management strategy. The Council provides written principles for overall risk management, as well as written policies (covering specific areas, such as interest rate risk, credit risk, and the investment of surplus cash).

### Credit Risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the Council's customers.

This risk is minimised through the Annual Investment Strategy, which requires that deposits are not made with financial institutions unless they meet identified minimum credit criteria, in accordance with the Fitch, Moody's and Standard & Poor's Credit Ratings Services. The Annual Investment Strategy also considers maximum amounts and time limits with a financial institution located in each category.

The credit criteria in respect of financial assets held by the Council are detailed below:

This Council uses the creditworthiness service provided by Link Group. This service uses a sophisticated modelling approach with credit ratings from all three rating agencies - Fitch, Moody's and Standard and Poor's, forming the core element. However, it does not rely solely on the current credit ratings of counterparties but also uses the following as overlays:

- credit watches and credit outlooks from credit rating agencies
- CDS spreads to give early warning of likely changes in credit ratings
- sovereign ratings to select counterparties from only the most creditworthy countries

The full Investment Strategy for 2021/22 was approved by Full Council on 3 March 2021 and is available on the Council's website.

Customers for goods and services are assessed, taking into account their financial position, past experience and other factors, with individual credit limits being set in accordance with internal ratings in accordance with parameters set by the Council.

The following analysis summarises the Council's maximum exposure to credit risk as at 31 March 2022. The table (composite defaults from Fitch & Moody's and Standard & Poor's) gives details of global corporate finance average cumulative default rates for the period to 2020. Defaults shown are by long term rating category on investments out to one year, which were the most commonly held investments during the year.

	Credit Risk Rating	Gross Carrying Amount £'000 2020/21	Potential Credit Risk £'000 2020/21	Gross Carrying Amount £'000 2021/22	Potential Credit Risk £'000 2021/22
	%				
UK Government	N/A	-	-	6,000	-
'AA' rated counterparties	0.02%	2,510	1	5,006	1
'A' rated counterparties	0.05%	23,016	11	20,028	10
<b>Total</b>		<b>25,526</b>	<b>12</b>	<b>31,034</b>	<b>11</b>

The Council maintains strict credit criteria for investment counterparties. As a result of these high credit criteria, we have maintained historical default rates as a good indicator under these current conditions. No credit limits were exceeded during the reporting period and the Council does not expect any losses from non-performance by any of its counterparties in relation to deposits.

The following analysis summarises the Council's maximum exposure to credit risk on other financial assets, based on experience of default, adjusted to reflect current market conditions:

	Amount at 31 March 2022 £'000	Historical experience of default %	Historical experience adjusted for market conditions at 31 March 2022 %	Estimated maximum exposure to default and uncollectability at 31 March 2022 £'000	Estimated maximum exposure at 31 March 2021 £'000
	A	B	C	(A X C)	
Debtors	3,892	0.1%	0.1%	2	33
Loans to businesses	3,641	0.1%	0.1%	4	-
Mortgages & Car Loans	16	-	-	-	-

No credit limits were exceeded during the reporting period and the Council does not expect any losses from non-performance by any of its counterparties in relation to deposits and bonds.

The Council does not generally allow credit for its customers, such that £526,991 of the £2,093,000 trade debtor balance is past its due date for payment. The past due amount can be analysed by age as follows:

	31 March 2022 £'000	31 March 2021 £'000
Less than three months	1,605	1,830
Three to six months	(3)	10
Six months to one year	90	225
More than one year	401	172
<b>Total</b>	<b>2,093</b>	<b>2,237</b>

During the reporting period the Council held no collateral as security.

### **Liquidity Risk**

The Council manages its liquidity position through the risk management procedures above (the setting and approval of prudential indicators and the approval of the treasury and investment strategy reports), as well as through a comprehensive cash flow management system, as required by the CIPFA Code of Practice. This seeks to ensure that cash is available when needed.

The Council has ready access to borrowings from the money markets to cover any day to day cash flow need, and the PWLB and money markets for access to longer term funds. The Council is also required to provide a balanced budget through the Local Government Finance Act 1992, which ensures sufficient monies are raised to cover annual expenditure. There is therefore no significant risk that it will be unable to raise finance to meet its commitments under financial instruments.

All trade and other payables are due to be paid in less than one year except for the loans made to Invest East Lindsey Limited.

### **Refinancing and maturity risk**

The Council maintains a significant debt and investment portfolio. Whilst the cash flow procedures are considered against the refinancing risk procedures, the longer-term risk to the Council relates to managing the exposure to replacing financial instruments as they mature. This risk relates to the maturity of longer term financial liabilities and longer term financial assets.

The approved treasury indicator limits for the maturity structure of debt and the limits placed on investments for greater than one year in duration are the key parameters used to address this risk. The approved treasury and investment strategies address the main risks and the treasury team address the operational risks within the approved parameters. This includes:

- monitoring the maturity profile of financial liabilities and amending the profile through either new borrowing or the rescheduling of the existing debt; and
- monitoring the maturity profile of investments to ensure sufficient liquidity is available for the Council's day to day cash flow needs and the spread of longer-term investments provide stability of maturities and returns in relation to the longer term cash flow needs.

### **Market Risk**

**Interest Rate Risk** - The Council is exposed to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Council, depending on how variable and fixed interest rates move across differing financial instrument periods. For instance, a rise in variable and fixed interest rates would have the following effects:

- borrowings at variable rates – the interest expense charged to the Comprehensive Income and Expenditure Statement will rise
- borrowings at fixed rates – the fair value of the borrowing will fall
- investments at variable rates – the interest income credited to the Comprehensive Income and Expenditure Statement will rise; and
- investments at fixed rates – the fair value of the assets will fall

Borrowings are not carried at fair value on the Balance Sheet, so nominal gains and losses on fixed rate borrowings would not impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Surplus or Deficit on the Provision of Services and affect the General Fund Balance. Movements in the fair value of fixed rate investments that have a quoted market price will be reflected in the Other Comprehensive Income and Expenditure Statement.

The Council has a number of strategies for managing interest rate risk. The Annual Treasury Management Strategy draws together the Council's prudential and treasury indicators and its expected treasury operations, including an expectation of interest rate movements. From this Strategy a treasury indicator is set which provides maximum limits for fixed and variable interest rate exposure. The treasury team monitors market and forecast interest rates within the year to adjust exposures appropriately. For instance, during periods of falling interest rates, and where economic circumstances make it favourable, fixed rate investments may be taken for longer periods to secure better long term returns; similarly the drawing of longer term fixed rate borrowing would be postponed.

According to this assessment strategy, at 31 March 2022, if all interest rates had been 1% higher (with all other variables held constant) the financial effect would be:

	£'000
Increase in interest receivable on variable rate investments	437
<b>Impact on Surplus or Deficit on the Provision of Services</b>	<b>437</b>

The impact of a 1% fall in interest rates would be as above but with the movements being reversed.

**Price Risk** - The Council does not generally invest in equity shares or marketable bonds.

However it does have a shareholding in Public Sector Partnership Services, a joint venture with South Holland District Council. These shares have been elected/classified as Fair Value through Other Comprehensive Income, meaning that all movements in price will impact on gains and losses recognised in the Financial Instruments Revaluation Reserve.

The Council held £26.535m in property funds at the start of the financial year which are classified as 'fair value through profit and loss' meaning that all movements in price will impact on gains and losses recognised within the cost of services in the Comprehensive Income and Expenditure Statement, with the statutory override currently providing an opposite entry in the Capital Adjustment Account or Pooled Investment Adjustment Account. A general shift of 5% in the general price of units (positive or negative) would therefore result in a £1.327m gain or loss being reflected in these statements for 2021/22.

### Foreign Exchange Risk

The Council has no material financial assets or liabilities denominated in foreign currencies and therefore has no exposure to loss arising from movements in exchange rates.

### NOTE 40 – JOINT OPERATION

As at 31 March 2022, East Lindsey has shared control with South Holland District Council and Boston Borough Council over Public Sector Partnership Services Limited (formerly Compass Point Business Services (East Coast) Ltd), a company established in 2010 to provide 'back office' services to the Councils.

Until 31 March 2021, East Lindsey owned 63% and South Holland owned 37%, with voting right split equally. This arrangement was classified as a joint operation. The Council recognised on its Balance Sheet an appropriate share of its rights to the assets and obligations for the liabilities and debits and credits the Comprehensive Income and Expenditure Statement with its share of expenses incurred and income it earns from the activity of the Company.

This arrangement is classified as a joint operation. The Council recognises on its Balance Sheet an appropriate share of its rights to the assets and obligations for the liabilities and debits and credits the Comprehensive Income and Expenditure Statement with its share of expenses incurred and income it earns from the activity of the Company.

Public Sector Partnership Services' (formerly Compass Point Business Services) attributable proportion included in the Council's Balance Sheet as at 31 March 2022:

	<b>31 March 2021 £'000</b>
Property, Plant and Equipment	5
Intangible Assets	359
<b>Long Term Assets</b>	<b>364</b>
Short Term Debtors	109
Cash and Cash Equivalents	801
<b>Current Assets</b>	<b>910</b>
Cash and Cash Equivalents	-
Short Term Creditors	(381)
<b>Current Liabilities</b>	<b>(381)</b>
<b>Other Long Term Liabilities</b>	<b>(9,806)</b>
<b>Net Assets</b>	<b>(8,913)</b>
<b>Usable Reserves</b>	
<b>General Fund</b>	<b>528</b>
<b>Unusable Reserves</b>	
Capital Adjustment Account	382
Pension Reserve	(9,806)
Accumulated Absences Adjustment Account	(17)
	<b>(9,441)</b>
<b>Total Reserves</b>	<b>(8,913)</b>

Public Sector Partnership Services' (formerly Compass Point Business Services) attributable proportion included in the Council's Comprehensive Income and Expenditure Account for the year:

	<b>31 March 2021 £'000</b>
Gross Pay, National Insurance and Pensions	5,169
Premises Related Expenses	7
Transport Related Expenses	34
Supplies and Services	691
Depreciation and amortisation	27
<b>Gross Operating Expenditure</b>	<b>5,928</b>
Other Income	(34)
<b>Cost of Services</b>	<b>5,894</b>
Net interest on the net defined benefit liability	106
Tax liability	6
Interest receivable and similar income	(1)
<b>(Surplus)/Deficit on the Provision of Services</b>	<b>6,005</b>
Remeasurements of the net defined benefit liability	4,338
<b>Total Comprehensive Income and Expenditure</b>	<b>10,343</b>

From 1 April 2021, Boston Borough Council became a 19% shareholder of PSPS. The shareholdings were amended for South Holland and East Lindsey from this date, with East Lindsey owning 51% and South Holland owning 30%, but due to the agreed Board representation, voting rights are not split equally. Due to the change in this shareholding, and with voting rights no longer being equal, the Council now accounts for PSPS Ltd as an associate within its Group Accounts (pages 90-96). The opening balances at 1 April 2021 have been adjusted within each Primary Statements and disclosure notes where applicable.

## COLLECTION FUND STATEMENT

Council Tax £'000	2020/21 Non- Domestic		Income	Council Tax £'000	2021/22 Non- Domestic	
	Rates £'000	Total £'000			Rates £'000	Total £'000
(81,633)		(81,633)	<b>Income</b>	(85,179)		(85,179)
	(14,598)	(14,598)	Council Tax (Note 2)		(25,938)	(25,938)
	(218)	(218)	Non-Domestic Rates (Note 3)		(265)	(265)
			Transitional Protection Payments receivable			
			Contribution towards previous year's Collection Fund deficit			
			Central Government		(11,399)	(11,399)
			East Lindsey District Council		(9,119)	(9,119)
			Lincolnshire County Council		(2,280)	(2,280)
<b>(81,633)</b>	<b>(14,816)</b>	<b>(96,449)</b>	<b>Total Income</b>	<b>(85,179)</b>	<b>(49,001)</b>	<b>(134,180)</b>
			<b>Expenditure</b>			
			Precepts, demands and shares			
	18,484	18,484	Central Government		18,630	18,630
9,517	14,787	24,304	East Lindsey District Council	9,879	14,904	24,783
60,152	3,696	63,848	Lincolnshire County Council	61,478	3,726	65,204
11,304		11,304	Police and Crime Commissioner for Lincolnshire	12,002		12,002
			Impairment of debts/appeals			
779	1,927	2,706	Increase in allowance for impairment	920	265	1,185
	284	284	Increase/(decrease) in provision for appeals (Note 4)		(152)	(152)
			Transitional Protection Payments payable			
	258	258	Cost of Collection Allowance		256	256
	794	794	Renewable Energy		818	818
			Contributions towards previous year's Collection Fund surplus			
	342	342	Central Government			
97	677	774	East Lindsey District Council	36		36
668	337	1,005	Lincolnshire County Council	227		227
116	-	116	Police and Crime Commissioner for Lincolnshire	43		43
<b>82,633</b>	<b>41,586</b>	<b>124,219</b>	<b>Total Expenditure</b>	<b>84,585</b>	<b>38,447</b>	<b>123,032</b>
<b>1,000</b>	<b>26,770</b>	<b>27,770</b>	<b>Deficit/(Surplus) arising during year</b>	<b>(594)</b>	<b>(10,554)</b>	<b>(11,148)</b>
(996)	(592)	(1,588)	Deficit/(Surplus) at beginning of year	4	26,178	26,182
<b>4</b>	<b>26,178</b>	<b>26,182</b>	<b>Deficit/(Surplus) at end of year (Note 5)</b>	<b>(590)</b>	<b>15,624</b>	<b>15,034</b>

**NOTES TO THE COLLECTION FUND STATEMENT****NOTE 1 – PURPOSE OF COLLECTION FUND STATEMENT**

The Collection Fund is an agent's statement that reflects the statutory obligation for billing authorities to maintain a separate Collection Fund. The statement shows the transactions of the billing authority in relation to the collection from taxpayers and distribution to local authorities and the Government of council tax and non-domestic rates.

**NOTE 2 – COUNCIL TAX RECEIVABLE**

Council Tax income derives from charges raised according to the value of residential properties that have been classified into eight Valuation Bands (A to H). Individual charges are calculated by estimating the amount of income required to be taken from the Collection Fund by Lincolnshire County Council, Police and Crime Commissioner for Lincolnshire and East Lindsey District Council, together with the relevant Parish requirement.

This is then divided by the Council Tax base, i.e. the number of properties in each valuation band, converted to an equivalent number of band D dwellings and adjusted for discounts and exemptions.

The Council Tax base was calculated as follows:

<b>Band</b>	<b>No. of properties on Valuation List</b>	<b>No. of dwellings after discounts and exemptions</b>	<b>Ratio</b>	<b>Band D equivalent dwellings</b>
A (with Disabled Relief)		50	5/9	28
A	27,452	17,942	6/9	11,961
B	14,724	11,678	7/9	9,083
C	15,872	13,377	8/9	11,891
D	6,567	6,131	9/9	6,131
E	3,470	3,190	11/9	3,899
F	1,260	1,200	13/9	1,734
G	557	498	15/9	830
H	53	36	18/9	71
<b>Band D Equivalentents</b>				<b>45,628</b>
Allowance for non-collection (1.82%)				(832)
Armed forces contribution				271
<b>District Tax Base</b>				<b>45,067</b>

The basic amount of Council Tax for a band D property including an average parish charge, £1,849.68 (2020/21 £1,800.57), is then multiplied by the ratio specified for the particular band to give an individual amount due.

**NOTE 3 – NON-DOMESTIC RATES RECEIVABLE**

Under the arrangements for non-domestic rates, the Council collects rates for its area based on local rateable values (determined by the Valuation Office Agency, an executive agency of HM Revenue and Customs) multiplied by the multiplier (determined by the Government). For 2021/22 there are two multipliers, the non-domestic rating multiplier of 51.2p and the small business non-domestic rating multiplier of 49.9p.



The Council's total Non-Domestic Rates Rateable Value at 31 March 2022 was £101.086m (31 March 2021 £100.165m).

#### NOTE 4 – NON-DOMESTIC RATES PROVISION FOR APPEALS

The Collection Fund provides for a provision for appeals against the Rateable Value set by the Valuation Office Agency (VOA) not settled at 31 March 2022.

	Business Rate Appeals	
	£'000	£'000
<b>Balance at 1 April 2021</b>		<b>(2,232)</b>
Amounts used in 2021/22		151
Additional provisions made in 2021/22	(576)	
Unused amounts reversed in 2021/22	728	
		152
<b>Balance at 31 March 2022</b>		<b>(1,929)</b>

#### NOTE 5 – COLLECTION FUND DEFICIT/ (SURPLUS)

As at 31 March 2022, the net deficit on the Collection Fund is £15.034m (31 March 2021, a net deficit of £26.182m).

The Council Tax surplus is apportioned to the relevant precepting bodies based on the following year's Council Tax requirement. Whereas, the Non-Domestic Rates surplus relating to 2021/22 is apportioned to East Lindsey (40%), Central Government (50%) and Lincolnshire County Council (10%).

The balance on the Collection Fund is allocated as follows:

2020/21			2021/22	
Council Tax £'000	Non-Domestic Rates £'000		Council Tax £'000	Non-Domestic Rates £'000
	13,089	Central Government		7,812
-	10,471	East Lindsey District Council	(69)	6,250
3	2,618	Lincolnshire County Council	(437)	1,562
1		Police and Crime Commissioner for Lincolnshire	(84)	
<b>4</b>	<b>26,178</b>	<b>(Surplus)/deficit</b>	<b>(590)</b>	<b>15,624</b>

## GROUP ACCOUNTS

The Council is not required to produce a Group Expenditure and Funding Analysis.

## GROUP COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

2020/21				2021/22		
Gross Expenditure	Gross Income	Net Expenditure		Gross Expenditure	Gross Income	Net Expenditure
£000	£000	£000		£000	£000	£000
3,723	(4,018)	(295)	General Fund Assets	3,959	(5,603)	(1,644)
38,662	(32,328)	6,334	Finance	35,833	(30,456)	5,377
8,624	(12,606)	(3,982)	Economic Growth	4,238	(5,226)	(988)
939	(100)	839	Governance	1,323	(427)	896
6,970	(6,202)	768	Wellbeing & Community Leadership	8,810	(7,365)	1,445
3,907	(48)	3,859	Leisure & Culture	3,803	(409)	3,394
2,443	(8)	2,435	Corporate	2,513	(154)	2,359
8,118	(1,870)	6,248	Neighbourhoods	8,909	(2,015)	6,894
1,835	(1,358)	477	Planning & Strategic Infrastructure	2,137	(1,757)	380
2,476	(921)	1,555	Regulatory	3,024	(3,118)	(94)
<b>77,697</b>	<b>(59,459)</b>	<b>18,238</b>	<b>Cost of Services</b>	<b>74,549</b>	<b>(56,530)</b>	<b>18,019</b>
6,820	(249)	6,571	Other operating expenditure	7,373	(233)	7,140
6,272	(7,930)	(1,658)	Financing and investment income and expenditure	5,079	(10,381)	(5,302)
8,863	(32,493)	(23,630)	Taxation and non-specific grant income and expenditure	8,094	(41,295)	(33,201)
<b>99,652</b>	<b>(100,131)</b>	<b>(479)</b>	<b>(Surplus)/Deficit on the Provision of Services</b>	<b>95,095</b>	<b>(108,439)</b>	<b>(13,344)</b>
-	-	-	Tax expenses on subsidiaries	-	(119)	(119)
-	-	-	Excess of fair value of net assets over the cost of investments of associates	7,484	-	7,484
-	-	-	Share of the (Surplus)/Deficit on the provision of services by associates	-	(1,836)	(1,836)
-	-	-	Tax expenses on associates	9	-	9
<b>99,652</b>	<b>(100,131)</b>	<b>(479)</b>	<b>Group Deficit</b>	<b>102,588</b>	<b>(110,394)</b>	<b>(7,806)</b>
		(4,580)	Surplus on revaluation of property, plant and equipment assets			(6,845)
		14,719	Remeasurements of the net defined benefit liability			(15,794)
		-	Accumulated deficit brought forward on subsidiary on first time consolidation			203
		<b>10,139</b>	<b>Other Comprehensive Income and Expenditure</b>			<b>(22,436)</b>
		<b>9,660</b>	<b>Total Comprehensive Income and Expenditure</b>			<b>(30,242)</b>

The accompanying notes form an integral part of the Financial Statements.

## GROUP MOVEMENT IN RESERVES STATEMENT

2021/22	General Fund Balance	General Fund Earmarked Reserves	Capital Receipts Reserve	Capital Grants Unapplied	Total usable Reserves	Unusable Reserves	Total Authority Reserves	Authority's Share of Reserves of Subsidiaries	Authority's Share of Reserves of Associates	Total Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Balance at 31 March 2021</b>	<b>2,351</b>	<b>35,291</b>	<b>2,962</b>	<b>2,553</b>	<b>43,157</b>	<b>25,000</b>	<b>68,157</b>	-	-	<b>68,157</b>
Acquisition of associate	(529)	-	-	-	(529)	9,441	8,912	-	-	8,912
<b>Movement in Reserves during 2021/22</b>										
Total Comprehensive Income and Expenditure	13,107	-	-	-	13,107	22,639	35,746	153	(5,657)	30,242
Adjustments between accounting basis & funding basis under regulations	(17,399)	-	106	8,686	(8,607)	8,607	-	-	-	-
<b>Net (Increases)/Decreases before transfers</b>	<b>(4,292)</b>	<b>-</b>	<b>106</b>	<b>8,686</b>	<b>4,500</b>	<b>31,246</b>	<b>35,746</b>	<b>153</b>	<b>(5,657)</b>	<b>30,242</b>
Transfer to/from Earmarked Reserves	3,868	(3,868)	-	-	-	-	-	-	-	-
<b>Balance at 31 March 2022 carried forward</b>	<b>1,398</b>	<b>31,423</b>	<b>3,068</b>	<b>11,239</b>	<b>47,128</b>	<b>65,687</b>	<b>112,815</b>	<b>153</b>	<b>(5,657)</b>	<b>107,311</b>

2020/21	General Fund Balance	General Fund Earmarked Reserves	Capital Receipts Reserve	Capital Grants Unapplied	Total usable Reserves	Unusable Reserves	Total Authority Reserves	Authority's Share of Reserves of Subsidiaries	Authority's Share of Reserves of Associates	Total Reserves
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Balance at 31 March 2020</b>	<b>2,486</b>	<b>22,247</b>	<b>3,313</b>	<b>1,305</b>	<b>29,351</b>	<b>48,466</b>	<b>77,817</b>	-	-	<b>77,817</b>
<b>Movement in Reserves during 2020/21</b>										
Total Comprehensive Income and Expenditure	479	-	-	-	479	(10,139)	(9,660)	-	-	(9,660)
Adjustments between accounting basis & funding basis under regulations	12,430	-	(351)	1,248	13,327	(13,327)	-	-	-	-
<b>Net (Increases)/Decreases before transfers</b>	<b>12,909</b>	<b>-</b>	<b>(351)</b>	<b>1,248</b>	<b>13,806</b>	<b>(23,466)</b>	<b>(9,660)</b>	<b>-</b>	<b>-</b>	<b>(9,660)</b>
Transfer to/from Earmarked Reserves	(13,044)	13,044	-	-	-	-	-	-	-	-
<b>Balance at 31 March 2021 carried forward</b>	<b>2,351</b>	<b>35,291</b>	<b>2,962</b>	<b>2,553</b>	<b>43,157</b>	<b>25,000</b>	<b>68,157</b>	<b>-</b>	<b>-</b>	<b>68,157</b>

A description of the nature and purpose of each of the usable reserves can be found in Note 9 on page 47. Unusable reserves can be found in Note 24 on pages 62-66. The accompanying notes form an integral part of the Financial Statements.

## GROUP BALANCE SHEET

31 March 2021 £'000		31 March 2022 £'000
88,155	Property, plant and equipment	95,376
1,201	Heritage assets	1,201
8,988	Investment property	14,523
652	Intangible assets	302
609	Assets held for sale	676
26,535	Long-term investments	30,473
1,674	Long-term debtors	8
-	Deferred tax	119
-	Investment in associates	(5,657)
<b>127,814</b>	<b>Long-term Assets</b>	<b>137,021</b>
25,715	Short-term investments	31,218
638	Assets Held for Sale	621
-	Inventories	2,238
21,414	Short-term debtors	16,183
15,921	Cash and cash equivalents	18,277
<b>63,688</b>	<b>Current Assets</b>	<b>68,537</b>
(149)	Short-term borrowing	(149)
(35,506)	Short-term creditors	(33,452)
(1,190)	Provisions	(985)
-	Cash and Cash Equivalents – bank overdraft	-
<b>(36,845)</b>	<b>Current Liabilities</b>	<b>(34,586)</b>
(20,000)	Long-term borrowing	(20,091)
(66,500)	Other long-term liabilities	(43,570)
<b>(86,500)</b>	<b>Long-term Liabilities</b>	<b>(63,661)</b>
<b>68,157</b>	<b>Net assets</b>	<b>107,311</b>
43,157	Usable reserves	42,562
25,000	Unusable reserves	64,749
<b>68,157</b>	<b>Total Reserves</b>	<b>107,311</b>

The accompanying notes form an integral part of the Financial Statements.

**GROUP CASH FLOW STATEMENT**

2020/21 £000	2020/21 £000		2021/22 £000	2021/22 £000
	479	Net surplus on the provision of services		13,344
17,760		Adjustments to net surplus or deficit on the provision of services for non-cash movements	(1,482)	
(3,675)	14,085	Adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities	(12,449)	(13,931)
	<b>14,564</b>	<b>Net cash flows from Operating Activities</b>		<b>(587)</b>
	2,881	Investing Activities		359
	(7,517)	Financing Activities		1,827
	-	Non-cash movement relating to the reversal of opening General Fund balance for PSPS Ltd		(529)
	<b>9,928</b>	<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>1,070</b>
	5,993	Cash and cash equivalents at the beginning of the reporting period		17,208
	-	Other movements		(1)
	<b>15,921</b>	<b>Cash and cash equivalents at the end of the reporting period</b>		<b>18,277</b>

The accompanying notes form an integral part of the Financial Statements.

**Invest East Lindsey Limited**

Invest East Lindsey Limited was incorporated on 2 December 2019 by East Lindsey District Council holding 100% of the issued share capital. East Lindsey District Council has control over the entity and is required to prepare group accounts, which reflect the financial position, financial performance and cash flows of the group. In previous years, transactions were not considered material so group accounts were not produced.

**Public Sector Partnership Services Limited**

PSPS Ltd was set up on 1 August 2010 by South Holland and East Lindsey District Councils, who transferred a number of their back office services to the company at this time. As the structure of this entity enabled the Council to exercise joint control over the arrangement the Council accounted for this as a joint operation and recognised on its Balance Sheet an appropriate share of its rights to the assets and obligations for the liabilities and debits and credits the Comprehensive Income and Expenditure Statement with its share of expenses incurred and income it earns from the activity of the company. On 1 April 2021, the company gained an additional shareholder, Boston Borough Council. Consideration of this new arrangement by the Council has concluded that joint control is no longer exercised with each Council now being required to incorporate the relevant proportion of the company's financial position into the Group Accounts using the equity method. For East Lindsey District Council, the relevant proportion is 51%.

## Explanatory Notes to the Group Accounts

Where figures in the group accounts differ materially from the Council's accounts, the relevant explanatory notes have been prepared on a consolidated basis. The notes below give information on the areas that have materially changed on consolidation of the group entities into the Council's accounts.

### 1. ACCOUNTING POLICIES

Below are detailed any material variations from the accounting policies used by the Council and should be read in conjunction with the relevant notes within the Council's single entity accounts.

#### Investment Properties

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, being the price that would be received to sell such an asset in an orderly transaction between market participants at the measurement date. As a non-financial asset, investment properties are measured at highest and best use. Given the nature of the assets and their related market place depreciated historic cost is used as a proxy for fair value as any difference from a formal valuation would not be material.

Properties are not depreciated but are revalued annually according to market conditions at the year-end. Gains and losses on revaluation are posted to the financing and investment income and expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

#### Inventories and Work in Progress

Inventories are included in the Balance Sheet at an individual item level using the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items. The cost of inventories is assigned using these individual values following each specific sale.

Work in progress is included in the Balance Sheet at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

The cost of inventories is assigned using all direct expenditure and an appropriate proportion of fixed and variable overheads.

### 2. GROUP CASH AND CASH EQUIVALENTS

The balance of Group Cash and Cash Equivalents is made up of the following elements:

	<b>31 March 2022 £'000</b>
Cash held by the Council	1
Bank current accounts	859
Deposits with Banks on Instant Access	17,417
<b>Cash and Cash Equivalents categorised as Current Assets</b>	<b>18,277</b>
Bank current accounts	-
<b>Cash and Cash Equivalents categorised as Current Liabilities</b>	<b>-</b>
<b>Total Cash and Cash Equivalents</b>	<b>18,277</b>

### 3. INVENTORIES

The balance of inventories is made up of the following elements:

	Caravan Stock		Property acquired or constructed for sale		Total	
	31 March 2021	31 March 2022	31 March 2021	31 March 2022	31 March 2021	31 March 2022
Balance outstanding at start of year	-	184	-	-	-	184
Purchases	184	330	-	1,940	184	2,270
Recognised as an expense in the year	-	(172)	-	-	-	(172)
Transferred to investment properties	-	(44)	-	-	-	(44)
<b>Balance outstanding at year end</b>	<b>184</b>	<b>298</b>	<b>-</b>	<b>1,940</b>	<b>184</b>	<b>2,238</b>

### 4. ADDITIONAL INFORMATION

The notes that follow are produced to assist the reader's understanding of the relationship between the Council and the entity.

#### 4.1 Invest East Lindsey Limited

The primary activities of Invest East Lindsey Limited comprise of selling caravans onto recreational vehicle parks, trailer parks, and camping grounds as well as other holiday and other collective accommodation and the construction of domestic buildings.

In 2021/22 the Council charged management, support fees and other expenses of £236,162. There was an outstanding balance of £165,178 due to the Council at 31 March 2022. There was no outstanding balances due to Invest East Lindsey Limited from East Lindsey District Council at 31 March 2022.

#### Contingent Liabilities

There are no contingent liabilities for 2021/22 relating to the interests in Invest East Lindsey Limited that are not disclosed elsewhere in the Accounts.

#### Retained Surplus/Deficit

In 2021/22 the company made a loss after tax of £68,494 (loss of £202,986 for the period 2 December 2019 to 31 March 2021). This is included in the Group Comprehensive Income and Expenditure Statement.

#### Assets and Liabilities

At 31 March 2022, Invest East Lindsey Limited held fixed assets valued at £1.089m and current assets totalling £2.935m. Liabilities consisted of short term creditors and financial liabilities of £2.193m and long term financial liabilities of £2.102m.

#### Commitments under capital contracts

At 31 March 2022 the company had commitments of £1.626m in relation to the housing developments to build for the purposes of resale (31 March 2021 £0.361m).



**Inter-organisation balances**

Group accounting regulations require that inter-organisation balances be removed. The following balances were removed in 2021/22:

- Long term debtors £3.142m
- Short term debtors falling due within one year £0.654m

**Inter-organisation transactions**

Group accounting regulations require that inter-organisation transactions be removed. The following transactions were removed in 2021/22:

- Management and support fees and other expenses £0.439m
- Other income £0.015m

**Financial and other support**

During the year East Lindsey District Council provided the following non-contractual support to Invest East Lindsey Limited.

- £0.380m interest bearing capital loan to facilitate the purchase of additional caravans as part of the hire fleet. This supports the development and enhancement of an important income generating asset for the Council.
- £1.500m interest bearing revenue loan to support ongoing housing development costs, with the aim of bringing forward housing delivery in accordance with the Company's articles.

Further information about the accounts of Invest East Lindsey Limited are available on Companies House.

**4.2 Public Sector Partnership Services Limited**

In 2021/22, the Company's statement of comprehensive income shows a surplus for the year of £3.581m. Of this, the Council's proportion of £1.826m is included in the Group Comprehensive Income and Expenditure Statement. At 31 March 2022, the net worth of PSPS Ltd was (£11.093m), taking into account the pension deficit of £12.495m. East Lindsey's share of the net worth of (£5.657m) has been incorporated into the Group Balance Sheet.

PSPS Ltd operates from three primary locations at the offices of South Holland District Council in Spalding, East Lindsey District Council in Horncastle and Boston Borough Council in Boston.

From 2021/22, the Group Accounts also include the Council's share of Public Sector Partnership Services Ltd. It is accounted for as an associate using the equity method. In 2020/21 and earlier years, the shareholding was accounted for as a joint operation – see note 40 of the Financial Statements.

The Council has provided a guarantee in relation to the liabilities of Public Sector Partnership Services Ltd, based on 48% of any outstanding liabilities, in the event that the Company should cease trading.

**Voting Rights**

At 31 March 2022, East Lindsey held 3 seats out of 8 on the Board of Directors, therefore holding 37.5% of the voting rights of the company. This therefore provides the Council with significant influence over PSPS Ltd.

# Independent auditor's report to the members of East Lindsey District Council

## Report on the audit of the financial statements

### Opinion on the financial statements

We have audited the financial statements of East Lindsey District Council ('the Council') and its subsidiaries and associates ('the Group') for the year ended 31 March 2022, which comprise the Council and Group Comprehensive Income and Expenditure Statements, the Council and Group Movement in Reserves Statements, the Council and Group Balance Sheets, the Council and Group Cash Flow Statements, the Council Collection Fund and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2021/22 as amended by the Update to the Code and Specifications for Future Codes for Infrastructure Assets ("the Code Update"), published in November 2022.

In our opinion, the financial statements:

- give a true and fair view of the financial position of the Council and the Group as at 31<sup>st</sup> March 2022 and of Council's and Group's expenditure and income for the year then ended; and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2021/22.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities section of our report. We are independent of the Council and Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Deputy Chief Executive Corporate Development and Section 151 Officer's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Council's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Deputy Chief Executive Corporate Development and Section 151 Officer with respect to going concern are described in the relevant sections of this report.

### Other information

The Deputy Chief Executive Corporate Development and Section 151 Officer is responsible for the other information. The other information comprises the information included in the Statement of Accounts, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial

statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Responsibilities of the Deputy Chief Executive Corporate Development and Section 151 Officer for the financial statements**

As explained more fully in the Deputy Chief Executive Corporate Development and Section 151 Officer's Responsibilities, the Deputy Chief Executive Corporate Development and Section 151 Officer is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2021/22, and for being satisfied that they give a true and fair view. The Deputy Chief Executive Corporate Development and Section 151 Officer is also responsible for such internal control as the Deputy Chief Executive Corporate Development and Section 151 Officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

The Deputy Chief Executive Corporate Development and Section 151 Officer is required to comply with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2021/22 and prepare the financial statements on a going concern basis, on the assumption that the functions of the Council will continue in operational existence for the foreseeable future. The Deputy Chief Executive Corporate Development and Section 151 Officer is responsible for assessing each year whether or not it is appropriate for the Council and Group to prepare its accounts on the going concern basis and disclosing, as applicable, matters related to going concern

### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Based on our understanding of the Council, we identified that the principal risks of non-compliance with laws and regulations related to the Local Government Act 2003 (and associated regulations made under section 21), the Local Government Finance Acts of 1988, 1992 and 2012, and the Accounts and Audit Regulations 2015, and we considered the extent to which non-compliance might have a material effect on the financial statements.

We evaluated the Deputy Chief Executive Corporate Development and Section 151 Officer's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principal risks were related to posting manual journal entries to manipulate financial performance, management bias through judgements and assumptions in significant accounting estimates and significant one-off or unusual transactions.

Our audit procedures were designed to respond to those identified risks, including non-compliance with laws and regulations (irregularities) and fraud that are material to the financial statements. Our audit procedures included but were not limited to:

- discussing with management and the Audit and Governance Committee the policies and procedures regarding compliance with laws and regulations;
- communicating identified laws and regulations throughout our engagement team and remaining alert to any indications of non-compliance throughout our audit; and
- considering the risk of acts by the Council and the Group which were contrary to applicable laws and regulations, including fraud.

Our audit procedures in relation to fraud included but were not limited to:

- making enquiries of management and the Audit and Governance Committee on whether they had knowledge of any actual, suspected or alleged fraud;
- gaining an understanding of the internal controls established to mitigate risks related to fraud;
- discussing amongst the engagement team the risks of fraud; and
- addressing the risks of fraud through management override of controls by performing journal entry testing.

There are inherent limitations in the audit procedures described above and the primary responsibility for the prevention and detection of irregularities including fraud rests with management and the Audit and Governance Committee. As with any audit, there remained a risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls.

We are also required to conclude on whether the Deputy Chief Executive Corporate Development and Section 151 Officer's use of the going concern basis of accounting in the preparation of the financial statements is appropriate. We performed our work in accordance with Practice Note 10: Audit of financial statement and regularity of public sector bodies in the United Kingdom, and Supplementary Guidance Note 01, issued by the National Audit Office in September 2021.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

## **Report on the Council's arrangements for securing economy, efficiency and effectiveness in its use of resources**

### **Matter on which we are required to report by exception**

We are required to report to you if, in our view we are not satisfied that the Council has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2022.

We have nothing to report in this respect.

### **Responsibilities of the Council**

The Council is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

### **Auditor's responsibilities for the review of arrangements for securing economy, efficiency and effectiveness in the use of resources**

We are required under section 20(1)(c) of the Local Audit and Accountability Act 2014 to satisfy ourselves that the Council has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Council's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

We have undertaken our work in accordance with the Code of Audit Practice, having regard to the guidance issued by the Comptroller and Auditor General in April 2021.

### **Matters on which we are required to report by exception under the Code of Audit Practice**

We are required by the Code of Audit Practice to report to you if:

- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014;
- we make a recommendation under section 24 of the Local Audit and Accountability Act 2014; or
- we exercise any other special powers of the auditor under sections 28, 29 or 31 of the Local Audit and Accountability Act 2014.

We have nothing to report in these respects.

### **Use of the audit report**

This report is made solely to the members of East Lindsey District Council, as a body, in accordance with part 5 of the Local Audit and Accountability Act 2014 and as set out in paragraph 44 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the members of the Council those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the members of the Council, as a body, for our audit work, for this report, or for the opinions we have formed.

## **Delay in certification of completion of the audit**

We cannot formally conclude the audit and issue an audit certificate until we have completed the work necessary to satisfy ourselves that the Council has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources.

A handwritten signature in black ink that reads "Mark Surridge". The signature is written in a cursive style with a large, looped 'S'.

Mark Surridge, Key Audit Partner  
For and on behalf of Mazars LLP

2 Chamberlain Square  
Birmingham  
B3 3AX

4 November 2024

**EAST LINDSEY DISTRICT COUNCIL  
ANNUAL GOVERNANCE STATEMENT****1. Scope of Responsibility**

- 1.1 East Lindsey District Council (ELDC) is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. ELDC also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.
- 1.2 In discharging this overall responsibility, ELDC is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, including arrangements for the management of risk.
- 1.3 The Council has approved and adopted a code of corporate governance, which is due to be reviewed in line with the latest guidance, this work will be undertaken in 2022, this will be to ensure it is consistent with the principles of the latest CIPFA / SOLACE Framework *Delivering Good Governance in Local Government guidance*. A copy of the Council's code is on our website at [www.e-lindsey.gov.uk](http://www.e-lindsey.gov.uk) or can be obtained from the Council offices. This statement explains how the Council has met the requirements of the Accounts and Audit (England) Regulations 2015, which requires all relevant bodies to prepare an annual governance statement.

**2. The Purpose of the Governance Framework**

- 2.1 The governance framework comprises the systems and processes, culture and values by which the authority is directed and controlled and its activities through which it accounts to, engages with and leads its communities. It enables the authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate services and value for money.
- 2.2 The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise risks to the achievement of the Council's policies, aims and objectives, to evaluate the likelihood and potential impact of those risks being realised, and to manage them efficiently, effectively and economically.
- 2.3 The governance framework has been in place at the Council for the year ended 31 March 2022 and up to the date of approval of the annual Accounts.

**3. The Governance Framework**

- 3.1 The Council's review of the effectiveness of its governance arrangements is set out below against the key elements identified in *Delivering Good Governance in Local Government: Framework*.

Key Elements	Description of Governance Mechanisms	Assurance Received
<p>Identifying and communicating the Authority's vision of its purpose and intended outcomes for citizens and service users</p>	<ul style="list-style-type: none"> <li>• The Corporate Strategy 2020 - 2030 was approved at the 4 March 2020 Council meeting. It sets out the vision and priorities for the Council. A quarterly report sets out the Council's targets and performance measures that reflect the priorities set by services in their Annual Delivery Plans and also reports on key financial monitoring and decision making that help the delivery of the Corporate Strategy</li> <li>• The Council is pro-active in reporting activity and outcomes to the public through the local press and social media, as well as through an electronic newsletter called The Messenger</li> <li>• The vast majority of Council business is undertaken in public meetings</li> </ul>	<ul style="list-style-type: none"> <li>• The Performance Management Framework quarterly report is reported through the Executive Board and the Overview Committee.</li> <li>• Portfolio Holders receive monitoring reports on the key indicators and operational indicators along with finance reports, on a regular basis</li> <li>• The Senior Leadership Team receive the full quarterly reports and interim reports mid-quarter to check the position on each indicator. Quarterly performance and risk clinics are also in place.</li> <li>• The Strategic Risk Register and Internal Audit Plan support the achievement of the Council's priorities</li> <li>• The Medium Term Financial Strategy which is reported at the March Council meeting not only sets the scene financially, it also identifies any change to priorities and/or new areas of focus.</li> </ul>
<p><b>Reviewing</b> the Authority's <b>vision</b> and its implications for the Authority's governance arrangements</p>	<ul style="list-style-type: none"> <li>• Challenge sessions are held annually with Portfolio Holders and Managers to consider the service priorities and the associated targets set in the performance frameworks</li> </ul>	<ul style="list-style-type: none"> <li>• Review of current performance against priorities reported to Portfolio Holders.</li> <li>• Performance reporting is aligned to the Strategic Priorities of the Corporate Strategy</li> <li>• Feedback from community/member/staff consultation on Council priorities</li> </ul>
<p>Translating the Vision into objectives</p>	<ul style="list-style-type: none"> <li>• The Annual Delivery Plan identifies activity that helps to deliver the Corporate priorities</li> <li>• The Medium Term Financial Strategy identifies risks and opportunities to achieving the delivery of the Council's priorities</li> <li>• The Risk Strategy and Risk Register supports the delivery of priorities.</li> </ul>	<ul style="list-style-type: none"> <li>• The Annual Delivery Plan is agreed by Council setting out the deliverables in the year-ahead.</li> <li>• Service performance is monitored via Performance Framework which reports into Cabinet and Scrutiny quarterly.</li> <li>• MTFs agreed by Executive Board and Council</li> </ul>
<p>Measuring the <b>quality of service</b> for users, for ensuring they are delivered in accordance with the Authority's objectives and for ensuring that</p>	<ul style="list-style-type: none"> <li>• A range of surveys are carried out each year, co-ordinated through the Corporate Consultation programme</li> <li>• Internet questions and monitoring of social networking</li> <li>• Quarterly Monitoring report contains both performance and finance indicators and a dashboard to show the overall health of the organisation</li> </ul>	<ul style="list-style-type: none"> <li>• Performance Management Framework quarterly report, reported through Executive Board, Overview Committee and Audit &amp; Governance Committee; including finance data and decisions as well as performance target detail.</li> <li>• Feedback from service level surveys</li> </ul>



<p>they represent the best <b>use of resources and value for money</b></p>	<ul style="list-style-type: none"> <li>• Regular Portfolio Holder meetings held with key staff to monitor performance, project activity and new areas of work or policy.</li> <li>• Individual Services carry out their own customer satisfaction surveys which feed into service improvement</li> </ul>	<ul style="list-style-type: none"> <li>• Portfolio Holder meetings timetabled for the full year, with updates on key actions provided to each meeting and published in the Members' Point Brief</li> </ul>
<p>Defining and documenting the <b>roles and responsibilities</b> of the Executive, non-Executive, scrutiny and officer functions, with clear delegation arrangements and protocols for effective communication in respect of the authority and partnership arrangements</p>	<ul style="list-style-type: none"> <li>• This is set out in the Council's Constitution</li> <li>• The Constitution is updated where necessary. Significant changes are reported to the Audit &amp; Governance Committee and then to Council</li> </ul>	<ul style="list-style-type: none"> <li>• Proposed changes/updates to the Constitution brought to Council for consideration including responsibility for functions. A review is currently underway.</li> <li>• Formal ELDC/PSPS Management Agreement documentation is reported through Audit &amp; Governance Committee if any changes are required mid-term</li> <li>• A review of the PSPS contract took place to include Boston Borough Council as a shareholder.</li> <li>• The contract was fully reviewed and a new contract period started in 2019. PSPS have set out a Transformation Programme as part of that process to identify and plan for further efficiencies. These have been reported to Full Council through series of formal reports.</li> <li>• Management Agreement and contract in place with Magna Vitae (MV), and MV produce a quarterly and annual report that is made available to all members.</li> <li>• The contractual arrangement and delivery priorities (Business Plan) have been fully reviewed in 2020; this was reported to Full Council. This has included a review of the contract price, charging, new investments to enable future contract price reductions (invest to save), and the development of current and new service provision.</li> <li>• During 2020 ELDC formed a strategic alliance with Boston Borough Council. In late 2021 a new partnership was created between East Lindsey, Boston Borough Council and the Councils work together collectively under a shared Corporate Management Team.</li> <li>• Monitoring of partnering arrangements on an ongoing basis take place through the Partnerships Portfolio and Joint Strategy Board; and include reports to the Finance Portfolio Holder where appropriate.</li> </ul>

<p>Developing, communicating and embedding <b>codes of conduct</b>, defining the standards of behaviour for members and staff</p>	<ul style="list-style-type: none"> <li>• This is set out in the Council Constitution</li> <li>• Expectations and requirements of staff behaviour are set out in the Staff Handbook provided to all new staff and available on the website</li> <li>• The Constitution sets out expectations and guidance on Councillor/Officer working relationships</li> <li>• Training is provided to all members on the member code of conduct arrangements (mandatory training)</li> <li>• Audit &amp; Governance Committee monitor member standards arrangements. This role is set out in the Constitution.</li> <li>• The Monitoring Officer provides ongoing support and advice to Councillors as required and/or requested.</li> <li>• The Monitoring Officer is able to provide guidance to Town &amp; Parish Councils as requested</li> <li>• The Monitoring Officer considers, and may investigate, complaints about ELDC Councillors, and Town and Parish Councillors</li> </ul>	<ul style="list-style-type: none"> <li>• Audit &amp; Governance Committee oversee standards arrangements including receiving reports on complaints regarding conduct and the measures taken or recommended</li> <li>• Audit &amp; Governance Committee provide a Hearing Panel function for any serious complaints</li> <li>• The Officer Code of Conduct is embedded in the revised Council Constitution.</li> <li>• Member workshops on the LGA Model Code of Conduct were undertaken</li> <li>• A Monitoring Officer is shared with the three Councils and Deputy Monitoring Officers support Councillors as required.</li> </ul>
<p>Reviewing the effectiveness of the Authority's <b>decision-making framework</b>, including delegation arrangements, decision making in partnerships and robustness of data quality</p>	<ul style="list-style-type: none"> <li>• This is set out in the Constitution</li> <li>• Decision making arrangements meet legislative requirements</li> <li>• The Performance Team have a rolling programme of data quality checking</li> <li>• Data sharing protocols are in place where necessary</li> <li>• Service Level Agreements with partners are in place and monitored carefully (financial and performance), with named officers and Portfolio responsibilities set out</li> <li>• Memoranda of Understanding documents are produced/signed up to where appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>• All members and officers are provided with guidance on decision making arrangements with detailed delegations set out in the Constitution; these are updated when necessary and reported to Council.</li> <li>• Data Quality checking results reported to Management Team</li> <li>• Contractual developments between ELDC and Magna Vitae have been reported to Full Council during 2021/22.</li> <li>• A full and comprehensive review of the Constitution has taken place, and a new and updated Constitution was agreed at Full Council in April 2017. This has continued to be updated when necessary, and the Delegation section has been fully updated following senior management changes and new senior managers recruited. Contractual arrangements or partnering arrangements are subject to GDPR reviews on an ongoing basis, particularly where there are any changes.</li> </ul>
<p>Reviewing the effectiveness of the framework for identifying and managing <b>risks</b> and</p>	<ul style="list-style-type: none"> <li>• Strategic Risk register in place and monitored by managers and members</li> <li>• Operational Risk Registers in place and monitored by the Performance Manager and Management Team.</li> </ul>	<ul style="list-style-type: none"> <li>• The Risk Strategy and Risk Registers were subject to external evaluation in 2016. The Strategy was fully refreshed and brought in-line with up to date methods of managing risk, and approved through Full Council.</li> </ul>

<p>demonstrating clear accountability</p>	<ul style="list-style-type: none"> <li>Operational staff able to escalate risks reporting to Management Team</li> </ul>	<ul style="list-style-type: none"> <li>An audit of our Risk Management arrangements in March 2018 resulted in Substantial Assurance, and included some very positive feedback.</li> <li>Management Team update the Strategic Risk Register quarterly and feed into the Performance Report</li> <li>Strategic Risk Register are reported in the quarterly Performance Framework and separately to the Audit &amp; Governance Committee and Management Team</li> <li>Operational Risks are identified in annual Service Plans</li> <li>Service level monitoring</li> <li>Risk is now an aspect of the quarterly performance clinics.</li> <li>The committee report template includes risk management implications</li> </ul>
<p>Ensuring effective <b>counter-fraud and anti-corruption</b> arrangements are developed and maintained</p>	<ul style="list-style-type: none"> <li>A Counter Fraud Policy and Fraud Response Plan is in place.</li> <li>Team Leaders complete an on-line training programme on fraud</li> <li>The Council actively takes part in the National Fraud Initiative</li> <li>A counter fraud e-learning package is completed by all staff The</li> <li>The Council is a member of the Lincolnshire Counter Fraud Partnership which provides access to best practice, guidance and support.</li> </ul>	<ul style="list-style-type: none"> <li>Audit &amp; Governance Committee and Staff training is planned.</li> <li>Work with DWP arrangements</li> <li>Reminders provided to staff to be aware of fraud risk.</li> <li>A full review of fraud arrangements is planned for 2022.</li> </ul>
<p>Ensuring effective management of <b>change and transformation</b></p>	<ul style="list-style-type: none"> <li>Challenge sessions with staff and members are carried out annually</li> <li>Reporting of significant changes to policy or provision are reported through Portfolio and Executive Board (and Council where appropriate)</li> <li>A Corporate Staff Development programme is in place</li> <li>The Workforce Strategy in place to ensure appropriate levels of support and training are in place to enable staff to manage change</li> <li>A Workforce Strategy Action plan reviewed and delivered annually.</li> </ul>	<ul style="list-style-type: none"> <li>Senior Leadership Team decisions</li> <li>Portfolio/Executive Board reports and decisions</li> <li>Overview Committee reports and decisions</li> <li>Client/Contractor management meetings are held regularly to discuss planned changes to service delivery and priorities</li> <li>The Client Officer and members of management team are engaged with PSPS in the development of their Transformation Programme</li> <li>The annual review of the Workforce Strategy is reported to Overview Committee and Executive Board; along with key points from the staff survey</li> </ul>

	<ul style="list-style-type: none"> <li>• Strong internal communication to keep staff and members informed</li> <li>• Bi-annual staff survey to help monitor impact of change, plus quarterly pulse surveys of workforce</li> <li>• A Project Management Framework is in place</li> <li>• Members of Corporate Management Team have corporate responsibility for projects that deliver change</li> <li>• Improved working relationship with PSPS that enables joint working on change programmes within back office services.</li> <li>• An Organisational Development function is in place to support change arrangements across the council – providing additional support to managers;</li> <li>• There is now a shared management team in place to support the development of the Partnership between BBC, ELDC and SHDC.</li> </ul>	<ul style="list-style-type: none"> <li>• A Workforce Strategy was approved in 2020.</li> </ul>
<p>Ensuring the Authority's <b>financial management</b> arrangements conform with the governance requirements of the <i>CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2010)</i> and, where they do not, explain why and how they deliver the same impact</p>	<ul style="list-style-type: none"> <li>• Full compliance with the CIPFA guidance: <ul style="list-style-type: none"> <li>– Role of Chief Financial Officer (CFO) is undertaken by the Section 151 Officer with responsibilities set out in the Constitution; key member of Corporate Management Team (CMT); professionally qualified accountant with direct access to the Chief Executive, Leader, Executive Board, Audit &amp; Governance Committee &amp; the appointed auditors</li> <li>– The Finance team is fit for purpose</li> </ul> </li> </ul> <p>The Medium Term Financial Strategy, annual budget process, compliance with CIPFA codes and guidance on capital finance, treasury management and management of reserves</p>	<ul style="list-style-type: none"> <li>• Adequacy of financial arrangements are overseen by the s151, Portfolio Holder for Finance and Audit &amp; Governance Committee</li> </ul>
<p>Ensuring the authority's <b>assurance arrangements</b> conform with the governance requirements of the</p>	<ul style="list-style-type: none"> <li>• Full compliance with the CIPFA guidance: <ul style="list-style-type: none"> <li>– The Internal Audit Team/Head of Internal Audit provide an objective and evidence based opinion on all aspects of governance, risk management and internal control</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• The Management Team receives and considers all Internal Audit reports</li> <li>• Audit &amp; Governance Committee monitor audit recommendations and receive updates where necessary</li> </ul>

<p><i>CIPFA Statement on the Role of the Head of Internal Audit (2019) and, where they do not, explain why and how they deliver the same impact</i></p>	<ul style="list-style-type: none"> <li>- Internal Audit is delivered through Lincolnshire County Council with a principal auditor allocated to East Lindsey District Council. This has improved the resilience of the audit team, and enables access to specialist audit which previously had to be commissioned.</li> <li>- The internal audit service is fit for purpose</li> <li>- Team and Section 151 Officer, the Audit &amp; Governance Committee and is able to meet separately with the Chair of the Audit &amp; Governance Committee should that be required (as set out in the Constitution)</li> <li>- Audit Team attend external training as necessary, and access national network of governance support through CIPFA</li> <li>- The service has been assessed as conforming to the UK Public Sector Internal Audit Standards, a Quality Assurance Improvement Programme is maintained as part of those standards and work is ongoing to prepare for the next external assessment in 2021.</li> </ul> <p>The overall themed areas of Governance, Risk Management, Internal Control and Financial Control are all assessed as performing adequately.</p>	<ul style="list-style-type: none"> <li>• Internal review of the conformance of Internal Audit with the Public Sector Internal Audit Standards</li> </ul>
<p>Ensuring effective arrangements are in place for the discharge of the <b>Monitoring Officer</b> function</p>	<ul style="list-style-type: none"> <li>• Set out in the Constitution</li> <li>• The Council shares a monitoring officer with Boston Borough Council and South Holland District Council.</li> </ul>	<ul style="list-style-type: none"> <li>• Council through the Constitution</li> <li>• Deputy Monitoring Officers appointed</li> <li>• The Monitoring Officer sits on the Senior Leadership Team</li> </ul>
<p>Ensuring effective arrangements are in place for the discharge of the <b>head of paid service</b> function</p>	<ul style="list-style-type: none"> <li>• Set out in the Constitution</li> <li>• The Council shares a Head of Paid Service with Boston Borough Council and South Holland District Council.</li> </ul>	<ul style="list-style-type: none"> <li>• Council through the Constitution</li> </ul>

<p>Undertaking the core functions of an <b>Audit Committee</b>, as identified in CIPFA's <i>Audit Committees: Practical Guidance for Local Authorities</i></p>	<ul style="list-style-type: none"> <li>• The Terms of Reference which include the core functions are set out in the Constitution</li> <li>• The Audit &amp; Governance Committee have had training to help them understand their role and responsibility</li> <li>• Training for a new Audit &amp; Governance Committee and substitution members is now identified as mandatory in the Constitution.</li> <li>• The Chair and Vice Chair attend external training as necessary</li> </ul>	<ul style="list-style-type: none"> <li>• Council through the Constitution</li> <li>• Audit &amp; Governance Committee</li> </ul>
<p>Ensuring <b>compliance</b> with relevant laws and regulations, internal policies and procedures, and that expenditure is lawful</p>	<ul style="list-style-type: none"> <li>• Annual Internal Audit Plan work includes the review of compliance in some of these areas</li> <li>• The Section 151 Officer and Monitoring Officer advise on the legality of activity where appropriate, and Legal Services Lincolnshire provides advice on legislation and law</li> <li>• An Assurance Framework has been created to monitor conformance with all Regulatory, Legislative, Policy and Operational requirements</li> </ul>	<ul style="list-style-type: none"> <li>• Management Team, Audit &amp; Governance Committee (through IA reporting)</li> <li>• External Audit Plan</li> <li>• Annual Assurance Report to Senior Management Team and Audit and Governance Committee following the creation of the Assurance Framework</li> </ul>
<p><b>Whistleblowing</b> and for receiving and investigating <b>complaints</b> from the public</p>	<ul style="list-style-type: none"> <li>• A Whistleblowing policy in place</li> <li>• A clear Feedback Policy and procedure is in place (including complaints)</li> <li>• A dedicated officer delivers the complaints process and also trains and advises staff. Each service has an allocated contact officer</li> <li>• MT receives a regular report setting out the number and type of complaints, along with the outcome and any changes of measures implemented</li> </ul>	<ul style="list-style-type: none"> <li>• Management Team</li> <li>• Feedback levels included in the Quarterly Performance Report</li> <li>• Complaint statistics and trends reported to Audit and Governance Committee as part of the Annual Information Governance Report</li> </ul>
<p>Identifying the <b>development needs of members and senior officers</b> in relation to their strategic roles, supported by appropriate training</p>	<ul style="list-style-type: none"> <li>• Reserved Member Days are pre-booked as part of the Programme of Committee meetings (1 per month) for any training or awareness sessions requested by members and/or suggested by officers</li> <li>• A very thorough member induction programme is delivered following District Council elections</li> <li>• Training for named Committees is mandatory as set out in the Constitution</li> <li>• Training and development opportunities are circulated to members on a regular basis alongside internal training provision</li> </ul>	<ul style="list-style-type: none"> <li>• Feedback through Overview Committee</li> <li>• Management Team</li> <li>• A new corporate training system has been developed and rolled out to staff. This will enable both individual staff and the organisation to more easily monitor completed training, especially where it is a requirement, and/or is linked to professional standards.</li> <li>• The Corporate Training Programme budget continues to be protected to ensure staff are able to access mandatory and discretionary training and development.</li> </ul>

	<ul style="list-style-type: none"> <li>• Groups are encouraged to identify development priorities through local and national networks</li> <li>• Annual staff survey/staff appraisal with interim check-ins mid-year.</li> <li>• An annual corporate training programme is developed and implemented annually, linked to service requirements and development needs</li> </ul>	<ul style="list-style-type: none"> <li>• Corporate and Group training opportunities can be supported.</li> </ul>
<p>Establishing clear channels of <b>communication</b> with all sections of the community and other stakeholders, ensuring accountability and encouraging open consultation</p>	<ul style="list-style-type: none"> <li>• ‘Messenger’ e-magazines are produced with a combination of Council and partner articles with a readership database that is continually growing.</li> <li>• A range of consultations are carried out with service users (co-ordinated through a central team)</li> <li>• A new Consultation Commitment was been introduced in 2018/19 following a recommendation made through a scrutiny report.</li> <li>• Pro-active communication through the press, along with communication through the ELDC website, Facebook and twitter</li> <li>• Town &amp; Parish Portal is used proactively to push information out to local Councils</li> <li>• A Town and Parish newsletter is issued monthly.</li> <li>• Annual consultation with the community on the budget and/or corporate priorities</li> <li>• Thorough public consultations take place where there is a potentially significant change to a service and reported through to the decision making process</li> </ul>	<ul style="list-style-type: none"> <li>• Management Team</li> <li>• Executive Board for key pieces of consultation</li> <li>• Town &amp; Parish Council Portal</li> <li>• Town and Parish newsletter</li> <li>• Information and feedback provided via the council website</li> <li>• Communications Team in place to support messages to the public, including during emergency situations.</li> </ul>
<p>Enhancing the accountability for service delivery and effectiveness of <b>other public service providers</b></p>	<ul style="list-style-type: none"> <li>• The Overview Committee take an active role in overseeing scrutiny of other public service providers e.g. Feedback from the County Health and Wellbeing Scrutiny Committee</li> <li>• Partner agencies are invited to Scrutiny &amp; Policy Panels</li> <li>• Significant changes to other public services communicated to members through briefing or awareness sessions</li> <li>• The Annual Performance Report includes performance measures for other agencies</li> </ul>	<ul style="list-style-type: none"> <li>• Overview Committee</li> <li>• Scrutiny &amp; Policy Panels</li> <li>• Reserved Members’ Days</li> <li>• A Scrutiny Working Group has been actively monitoring and feeding into the ‘Healthy Conversation’ (NHS). This is an ongoing Group that feeds back into the Overview Committee.</li> <li>• Member and Senior Officer contribution to the Community Safety framework.</li> <li>• Joint scrutiny framework in place.</li> </ul>

	<ul style="list-style-type: none"> <li>• Newsletters/Communications from external partners are circulated to managers.</li> <li>• Members are informed of any significant consultations being held by key partner organisations (e.g. NHS)</li> <li>• There is now joint scrutiny of common topics for BBC, ELDC and SHDC.</li> </ul>	
<p>Incorporating good governance arrangements in respect of <b>partnerships</b> and other joint working as identified by the Audit Commission's report on the governance of partnerships and reflecting these in the Authority's overall governance arrangements</p>	<ul style="list-style-type: none"> <li>• Operational /strategic partnering arrangements are subject to contractual agreements and performance monitoring and reported on as part of service and budget monitoring</li> <li>• Portfolio Holders have responsibilities for receiving reports on key partner arrangements</li> <li>• PSPS arrangements are reported to and overseen by the Audit &amp; Governance Committee if changes are required. A management Agreement and Service Level Agreements are in place; with regular client/PSPS meetings are held with PSPS and South Holland Council</li> <li>• PSPS provide briefing sessions to members on an annual basis.</li> <li>• Joint working arrangements are subject to written agreements approved by Management Team and portfolio holders</li> <li>• The county wide Wellbeing service is led by ELDC and subject to thorough contract monitoring by Lincolnshire County Council. There is an operational board that includes the partner authorities who are delivering parts of that contract where performance is monitored. Performance Indicators are also reported in ELDC's Performance Report.</li> <li>• Memoranda of Understanding documents are developed and signed up to where appropriate.</li> </ul>	<ul style="list-style-type: none"> <li>• Audit &amp; Governance Committee</li> <li>• Management Team</li> <li>• Portfolio Holder (Partnerships)</li> <li>• Full Council</li> <li>• The governance arrangements of the PSPS Board have been reviewed following an external evaluation of the current contractual arrangements; and a series of reports have been submitted to Full Council setting out new contractual and governance arrangements.</li> <li>• Client/Partner meetings held regularly</li> <li>•</li> </ul>



<p>Information Governance</p>	<ul style="list-style-type: none"> <li>• Following the voluntary Information Commissioners Office (ICO) audit, the authority has built up significant expertise in the area (provided training and services to other organisations)</li> <li>• All staff and Members receive annual Data Protection Act (DPA) training; and the SIRO have received additional GDPR training.</li> <li>• Member training on GDPR is built into the post-election Induction Programme</li> <li>• An ongoing programme, working with internal Information Asset Owners, is in place, and an information management improvement programme is in place. An external audit was carried out of the service, providing a High assurance level</li> <li>• The Data Protection Officer is experienced and qualified to provide advice</li> </ul>	<ul style="list-style-type: none"> <li>• Audit &amp; Governance Committee</li> <li>• Management Team</li> <li>• Portfolio Holder</li> <li>• Performance Report</li> <li>• A Data Protection Officer (DPO) is employed by the Council</li> <li>• Data Sharing Agreements and contractual arrangements are reviewed by the DPO on an ongoing basis to ensure compliance with the UK GDPR. All new DSAs are assessed by the DPO before being signed, and challenged where necessary.</li> </ul>
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**4 Review of Effectiveness**

4.1 The Council has responsibility for conducting, at least annually, a review of effectiveness of its governance framework including the system of internal control. The review of effectiveness is informed by the work of the senior managers within the authority who have responsibility for the development and maintenance of the governance environment, the head of internal audit’s annual report, and also by comments made by the external auditors and other review agencies and inspectorates.

4.2 The effectiveness of the governance framework has been evaluated in the following ways:

<p>The Council:</p>	<p>The Council approves and keeps under regular review all the strategic policies which it reserves for its own consideration, including</p> <ul style="list-style-type: none"> <li>• The Constitution,</li> <li>• The Corporate Strategy</li> <li>• The Medium Term Financial Plan and Capital Strategy,</li> <li>• The Licensing Authority Policy Statement,</li> <li>• The Corporate Asset Management Strategy</li> <li>• The plan and Strategy which comprise the Housing Investment Programme</li> <li>• The Treasury Management and Investment Strategies, and</li> <li>• The Gambling Policy Statement.</li> </ul>
<p>The Leader:</p>	<p>Executive powers vest in the Leader and the Leader may determine to exercise any of the executive functions of the Council personal or may arrange for the exercise of any of the Council’s executive functions by the Executive Board.</p>

Executive Board	<p>The Executive Board is appointed by the Leader and carries out the executive functions of the Council as required by legislation and the Council’s constitution and accordingly:</p> <ul style="list-style-type: none"> <li>• Takes executive decisions,</li> <li>• Approves policies other than those reserved for Council, and</li> <li>• Recommends to Council policies and budgetary decisions.</li> </ul>
Scrutiny	<p>The Overview Committee may undertake any work relating to the four key principles of scrutiny as follows:</p> <ul style="list-style-type: none"> <li>• Hold the Executive to Account (Call-In),</li> <li>• Performance Management,</li> <li>• Assist Policy Development and Review, and</li> <li>• Internal/External Scrutiny.</li> </ul>
Audit and Governance Committee	<p>The Audit and Governance Committee:</p> <ul style="list-style-type: none"> <li>• Considers and approves audit plans,</li> <li>• Considers audit reports,</li> <li>• Comments on the work of audit in addressing the authority’s significant risks,</li> <li>• Satisfies itself that the control and governance arrangements have operated effectively by considering audit and risk reports and undertaking ad hoc reviews,</li> <li>• Annually self-assess themselves against best practice guidance to check their effectiveness,</li> <li>• Approves the Statements of Accounts,</li> <li>• Reviews treasury policy and performance, and</li> <li>• Consider standards issues.</li> </ul>
Senior Leadership Team (SLT)	<p>SLT review corporate responsibility, direction and delivery of corporate plan, direction and delivery of resources, horizon scanning and key controls. SLT receives regular reports from a variety of governance boards which have been set up to manage corporate performance and risk. These boards cover performance and risk, employee relations, safeguarding, health and safety, emergency planning, and finance, as well as the statutory officers group. There are a number of other groups covering cross cutting themes and specific services.</p>
Service Managers	<p>Managers have carried out self-assessments of the processes and controls they have in place to allow them to achieve their service objectives. These are reviewed by Finance to provide assurance that effective controls were in place.</p>
External Audit	<p>External audit is provided by Mazars. Following the annual audit Mazars issues an Audit Results Report to the Governance and Audit Committee covering the opinion on the financial statements, value for money and the Whole of Government Accounts submission. The Council takes appropriate action where improvements need to be made.</p>
Internal Audit	<p>Internal Audit is provided by Lincs Assurance. Regular reports are provided to the Audit and Governance Committee and the lead auditor attends monthly SLT meetings focused around Governance Issues.</p>

## 5 Update to Significant Governance Issues 2020/21 &amp; 2021/22

Subject	Responsible Officer & Management Response	Timescale
<p><b>Issues raised by Internal Audit 2020/21</b></p> <p>The Internal Audit annual Report 2020/21 presented to Audit and Governance on 30<sup>th</sup> June 2021 identified the following recommendations for governance:</p> <ul style="list-style-type: none"> <li>To review governance and oversight arrangements across the company (Invest East Lindsey) to ensure that they are fully embedded, transparent and there is clear accountability.</li> </ul> <p>To review the governance and oversight arrangements across the council to ensure there is clear and routine monitoring and accountability.</p>	<p><b>AD – Governance and AD-Assets</b></p> <p><b>HOPS, s151 and Monitoring Officer</b></p>	<p><b>Completed and ongoing review underway, audit awaited for further recommendations</b></p> <p><b>Completed</b></p>
<p><b>Issues raised by Internal Audit 2021/22</b></p> <p>The Internal Audit annual Report 2021/22 due to be presented to Audit and Governance on 6<sup>th</sup> July 2022 identified the following recommendations for governance:</p> <ul style="list-style-type: none"> <li>Internal Audit suggested improvements over the Company’s governance and oversight arrangements are considered and results reported to the Audit and Governance Committee.</li> <li>The 2 red assurance reports issued in year (Procurement and ICT Project management) are included in the AGS and progress is monitored and reported to the Audit and Governance Committee.</li> </ul>	<p><b>AD – Governance and AD - Assets</b></p> <p><b>AD – Finance (Procurement)</b></p> <p><b>AD – Corporate (IT)</b></p>	<p><b>Ongoing review underway</b></p> <p><b>Action monitoring and reporting underway.</b></p>
<p><b>COVID-19</b></p> <p>The COVID-19 pandemic started mid-March 2020 and so this has had a huge impact that inevitably continues to remain with the organisation. It has affected finances, organisational capacity, and delivery of services, performance and the democratic process. The affect has been both temporary with alternative arrangements put in place; through to affects still being experienced which will inevitably have a longer term impact. We believe that some of those longer term impacts have yet to manifest themselves due to the protective measures put in place by the government; and we cannot currently know the levels of unemployment, poor health,</p>	<p><b>Senior Management Team / S151 Officer</b></p>	<p><b>Ongoing throughout the year</b></p>

<p>homelessness and business failure that will arise over the next few months and years that will require a community response and are likely to create pressures for a number of our services.</p> <p>Whilst the impact on council income, and the additional costs of response, has been significant, the levels of specific government funding have allowed the Council to maintain its balances and operate within its overall budget. The Section 151 Officer has regularly reported on the potential short fall of income to the council, an income that we are very dependent upon and is very much related to us being an area heavily reliant on the visitor economy.</p> <p>COVID-19 has also impacted on the targets as set out in the Performance Framework, and the aims and objectives of the Service Plans. The original targets have been reviewed, and new targets and priorities related to COVID-19 response work have regularly been reported to the Council.</p> <p>The democratic process has been enabled through virtual Council Committee meetings. These have been successful and Members have been able to effectively and easily contribute to the decision making process.</p> <p>ELDC was a partner in the Lincolnshire Resilience Forum during the emergency response, and believes that continuing to work in partnership is a good way of moving forward and enabling a recovery process. So we will continue to engage in the Recovery as co-ordinated by Lincolnshire County Council. ELDC also have a plan to support our own recovery from a service and community perspective.</p>		
<p><b>Formation of the South &amp; East Lincolnshire Councils Partnership</b></p> <p>In July 2021 BBC, ELDC and SHDC formed the South and East Lincolnshire Councils Partnership with an initial agreement to appoint 3 shared statutory officers (Head of Paid Service, Monitoring Officer and S151 Officer) in the first instance,. Following this a Partnership Business Plan was developed and approved by Council that also secured agreement for the implementation of a shared Corporate Management Team. This is now in place with some wider officers sharing on a temporary basis within the Partnership in line with Section 113 of the Local Government Act 1972. The Partnership aims to save significant sums of money, whilst enhancing service provision and creating operational efficiency and resilience.</p> <p>There will be a period of readjustment for the staff and the Members of both Councils as a new way of working is developed and put in place over time across the Partnership, and the opportunities for reductions in cost to be realised. The anticipated savings (set out in Business</p>	<p><b>Senior Management Team / Section 151 Officer Overview Committee</b></p>	<p><b>Ongoing throughout the year</b></p>

<p>Case) will also need to be carefully monitored in order to successfully deliver the savings commitment.</p>		
<p>The Overview Committee will carry out scrutiny of the process to bring together staff teams and identification of other joint opportunities through the Annual Partnership Scrutiny</p>		

**6.1 Internal Audit Report 2021/22**

**6.1** Internal Audit completed a Governance Health Check review which tested the Council’s compliance with the seven key principles of Good Governance set by CIPFA. The results of this were positive with a majority of the seven areas being assessed as Substantial assurance. Internal Audit will follow this up with further reviews on Governance and Ethics in 2022/23. The Council’s combined assurance report is a key element of its governance and assurance arrangements. It provides the Senior Leadership & Audit Committee with better understanding on the assurances across all the Council’s critical services, key risks, partnerships, and projects – identifying any areas for greater oversight, improvement and assurance gaps. Overall, there is a positive realistic assurance picture for the Council but one that reflects the complex environment in which it operates – recognising that some areas will remain Amber. This year’s assessment of the level of assurance resulted in a decrease of 3% of Red Assurance, a decrease of 10% in Amber assurance and an increase of 13% in Green assurance. Providing a realistic assessment which aligned with results of our internal audit work.

Red Assurance – 2%  
 Amber Assurance – 42%  
 Green Assurance – 56%

**7.0 Summary**

**7.1** We propose over the coming year to address and/or monitor the above matters to further enhance our governance arrangements and the understanding of those arrangements where there is any change. We are satisfied this will address the need for improvements that were identified in our review of effectiveness, or manage any significant change, and will monitor their implementations and operation as part of our annual review.



Rob Barlow, Chief Executive

DATE: 30 October 2024



Cllr Craig Leyland, Leader of the Council

DATE: 30 October 2024

## GLOSSARY OF TERMS

### **Accounting Period**

This is the period of time covered by the accounts, normally twelve months commencing on 1 April. The end of the accounting period is the Balance Sheet date.

### **Accruals Basis**

The accruals principle is that income is recorded when it is earned rather than when it is received and expenses are recorded when goods and services are received rather than when the payment is made.

### **Actuarial Gains and Losses**

Actuaries assess financial and non-financial information by the Council to project levels of future pension fund requirements. Changes in actuarial deficits or surpluses can arise leading to a loss or gain because:

- events have not coincided with the actuarial assumptions made for the last valuation
- the actuarial assumptions have changed

### **Appointed Auditors**

Public Sector Audit Appointments Limited (PSAA) appoints external auditors to every Local Authority from one of the major firms of registered auditors. For East Lindsey this is Mazars.

### **Balance Sheet**

This is a statement of the recorded assets, liabilities and other balances held at the end of the accounting period.

### **Balances**

The balances of the Council represent the accumulated surplus of income over expenditure on any of the funds.

### **Capital Adjustment Account**

The Account accumulates (on the debit side) the write-down of the historical cost of fixed assets as they are consumed by depreciation and impairments or written off on disposal. It accumulates (on the credit side) the resources that have been set aside to finance capital expenditure. The same process applies to capital expenditure that is only capital by statutory definition (e.g. Disabled Facilities Grants). The balance on this account thus represents timing differences between the amount of the historical cost of fixed assets that has been consumed and the amount that has been financed in accordance with statutory requirements.

### **Capital Expenditure**

This is expenditure on the acquisition of a non-current asset (fixed asset), or expenditure, which adds to, and not merely maintains, the value of an existing non-current asset.

### **Capital Receipts**

Income received from the sale of land or other capital assets, a proportion of which may be used to finance new capital expenditure, subject to the provisions contained within the Local Government Act 2003.

### **Carrying Amount**

The Balance Sheet value recorded of either an asset or a liability.

### **Cash Flow Statement**

The Cash Flow Statement shows the changes in cash and cash equivalents of the Council during the financial year.

### **Chartered Institute of Public Finance and Accountancy (CIPFA)**

CIPFA is the leading professional accountancy body for public services

### **Collection Fund**

A fund administered by the Council showing the transactions of the billing authority (East Lindsey) in relation to the collection from taxpayers and the distribution to local authorities and the Government of council tax and non-domestic rates.

**Community Assets**

These are non-current assets that the Council intends to hold in perpetuity which have no determinable finite useful life and, in addition, may have restrictions on their disposal. Examples of community assets are parks and historical buildings.

**Contingent Liabilities or Assets**

These are amounts potentially due to or from individuals or organisations which may arise in the future but which at this time cannot be determined accurately and for which, provision has not been made in the Council's accounts.

**Council Tax**

This is one of the main sources of local taxation to local authorities. Council Tax is levied on households within its area by the Billing Authority (East Lindsey) and the proceeds are paid into its Collection Fund for distribution to precepting authorities and for use by its own General Fund.

**Council Tax Requirement**

This is the estimated revenue expenditure on General Fund services that is required to be financed from Council Tax after deducting income from fees and charges, certain specific grants and any funding from reserves.

**Creditors**

Amounts owed by the Council for work done, goods received or services rendered, for which payment has not been made at the balance sheet date.

**Current Service Cost**

Current Service Cost is the increase in the present value of a defined benefit pension scheme's liabilities expected to arise from employee service in the current period, i.e. the ultimate pension benefits "earned" by employees in the current year's employment.

**Curtailment**

Curtailments will allow the cost of the early payment of pension benefits if any employee has been made redundant in the previous financial year

**Debtors**

These are sums of money due to the Council that have not been received at the balance sheet date.

**Deferred Capital Receipts**

These represent capital income still to be received after disposals have taken place.

**Defined benefit Scheme**

Pension schemes in which the benefits received by the participants are independent of the contributions paid and are not directly related to the investments of the scheme. The scheme may be funded or unfunded.

**Ministry of Housing, Communities and Local Government (MHCLG)**

The CLG is a key Department within Central Government with the overriding responsibility for determining the allocation of general resources to local authorities.

**Depreciation**

This is the measure of the wearing out, consumption, or other reduction in the useful economic life of a fixed (non-current) asset.

**Earmarked Reserves**

The Council holds a number of reserves earmarked to be used to meet specific, known or predicted future expenditure.

**Equity method**

A method of accounting by which an equity investment is initially recorded at cost and subsequently adjusted to reflect the investor's share of the net assets of the Joint Operation.

**Events after the Balance Sheet Date**

Events after the Balance Sheet date are those events, favourable or unfavourable, that occur between the Balance Sheet date and the date when the Accounts are authorised for issue.

**Exceptional Items**

Material items deriving from events or transactions that fall within the ordinary activities of the Council but which need to be disclosed separately by virtue of their size and/or incidence, to give fair presentation of the accounts.

**External Audit**

The independent examination of the Council's activities and accounts to ensure that the accounts have been prepared in accordance with legislative requirements and proper practices and to ensure the Council has made proper arrangements to secure value for money in its use of resources.

**Expenditure**

This is amounts paid by the Council for goods and services rendered of either a capital or revenue nature. This does not necessarily involve a cash payment since expenditure is deemed to have been incurred once the goods or services have been received even if they have not been paid for.

**Fair Value**

The fair value of an asset is the price at which it could be exchanged in an arm's length transaction less, where applicable, any grants receivable towards the purchase or use of the asset.

**Finance Lease**

A finance lease is a lease that transfers substantially all of the risks and rewards of ownership of a fixed asset to the lessee.

**Financial Instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another. The term 'financial instrument' covers both financial assets and financial liabilities and includes Investments, trade receivables and trade payables.

**Future Economic Benefits**

The potential for an asset to contribute to the flow of cash and cash equivalents of the Authority.

**General Fund**

This is the main revenue fund of the Council and includes the net cost of all services financed by local taxpayers and Government Grants.

**Heritage Assets**

A tangible asset with historical, artistic, scientific, technological, geophysical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture.

**Impairment**

A reduction in the value of a fixed asset to below its carrying amount on the Balance Sheet. Examples of factors which may cause such a reduction in value include general price decreases, a significant decline in a fixed asset's market value and evidence of obsolescence or physical damage to the asset.

**Income**

These are amounts due to the Council for goods supplied or services rendered of either a capital or a revenue nature. This does not necessarily involve a cash payment. Income is deemed to have been earned once the goods or the services have been supplied even if the payment hasn't been received (in which case the recipient is a debtor to the Council).

**Infrastructure Assets**

Fixed assets belonging to the Council that cannot be transferred or sold, on which expenditure is only recoverable by the continued use of the asset created. Examples are highways, footpaths and bridges.



**Intangible Assets**

These are assets that do not have physical substance but are identifiable and controlled by the Council. Examples include Software Licenses.

**International Financial Reporting Standards**

These are defined Accounting Standards that must be applied by all reporting entities to all financial statements in order to provide a true and fair view of the entity's financial position, and a standardised method of comparison with financial statements of other entities.

**Joint Arrangement**

An arrangement of which two or more parties have joint control.

**Joint Operation**

A joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement.

**Liabilities**

These are amounts due to individuals or organisations which will have to be paid at some time in the future. Current Liabilities are usually payable within one year of the Balance Sheet date.

**Materiality**

The concept that the Accounts should include all amounts which, if omitted or mis-stated, could be expected to lead to a distortion of the financial statements and ultimately mislead a user of the accounts.

**National Non-Domestic Rates (Business Rates)**

This is one of the main sources of local taxation to local authorities. NNDR is the levy on business property, based on a national rate in the pound applied to the rateable value of the property.

**Net Book Value (NBV)**

The amount at which fixed assets are included in the Balance Sheet, i.e. their historical costs or current value less the cumulative amounts provided for depreciation.

**Net Debt**

Net debt is the Council's borrowings less cash and liquid resources.

**Net Realisable Value (NRV)**

NRV is the open market value of the asset in its existing use (or open market value in the case of non-operational assets) less the expenses to be incurred in realising the asset.

**Non-Current Assets (Fixed Assets)**

Assets that yield benefits to the Council and the services it provides for a period of more than one year. Examples include land, buildings and vehicles.

**Non-Operational Assets**

Fixed assets held by the Council but not directly occupied, used or consumed in the delivery of services. Examples are investment properties, assets under construction or assets surplus to requirements pending sale or redevelopment.

**Operational Assets**

Fixed assets held and occupied, used or consumed by the Council in the pursuit of its strategy and in the direct delivery of those services for which it has either a statutory or discretionary responsibility.

**Operational Boundary**

This reflects the maximum anticipated level of external debt consistent with budgets and forecast cash flows.

**Operating Lease**

This is a type of lease usually for computer equipment or office furniture and equipment where the balance of risks and rewards of holding assets remains with the lessor. The assets remain the property of the lessor and the lease costs are revenue expenditure to the Council.

**Precept**

The amount levied by various Authorities that is collected by the Council on their behalf. The precepting authorities in East Lindsey are Lincolnshire County Council and the Police and Crime Commissioner for Lincolnshire.

**Prior Year Adjustment**

These are material adjustments which are applicable to an earlier accounting period arising from changes in accounting policies or from the correction of fundamental errors. This does not include normal recurring corrections or adjustments of accounting estimates made in prior years.

**Provision**

An amount put aside in the accounts for future liabilities or losses which are certain or very likely to occur but the amounts or dates of when they will arise are uncertain.

**Related Parties**

Related parties are Central Government, other Local Councils, precepting and levying bodies, subsidiary and associated companies. Related parties are deemed to include the Council's elected members, the Chief Executive and its directors. For individuals identified as related parties, the following are also presumed to be related parties:

- members of the close family, or the same household; and
- partnerships, companies, trusts or other entities in which the individual or member of their close family or the same household has a controlling interest.

**Remuneration**

All sums paid to or receivable by an employee and sums due by way of expense allowances (as far as those sums are chargeable to UK income tax) and the money value of any other benefits received. Pension contributions payable by the employer are excluded.

**Reserves**

The accumulation of surpluses, deficits and appropriations arising from previous financial years. Reserves can either be usable; that is, available to meet the Council's future expenditure plans and unusable; that is, those maintained purely for accounting purposes.

**Revaluation Reserve**

The Reserve records the accumulated gains on the fixed assets held by the Council arising from increases in value as a result of inflation or other factors (to the extent that these gains have not been consumed by subsequent downward movements in value).

**Revenue Expenditure**

Expenditure incurred on the day-to-day running of the Council. This mainly includes employee costs, general running expenses and capital financing costs.

**Revenue Expenditure Funded From Capital under Statute (REFCUS)**

Expenditure incurred in year that may be capitalised under statutory provision but that does not result in the creation of a non-current asset that has been charged as expenditure to the Comprehensive Income and Expenditure Statement.

**Revenue Support Grant**

A grant paid by Central Government towards the cost of providing General Fund services.

**Service Potential**

Future benefits that an asset is expected to bring to the Council.

**Treasury Management**

This is the process by which the Council controls its cash flow and its borrowing and lending activities.

**Treasury Management Strategy**

A strategy prepared with regard to legislative and CIPFA requirements setting out the framework for treasury management activity for the Council.